

MARKETS
SERVICE

17 Nov 1983

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,174

Thursday November 17 1983

D 8523 B

Comecon tries to
cut technology
imports, Page 6

NEWS SUMMARY

GENERAL

UK in talks on Cyprus crisis

Britain has embarked on a series of bilateral meetings to try to solve the crisis resulting from the declaration of independence by Turkish Cypriots.

Greece was reluctant to enter tripartite talks that included Turkey, UK Prime Minister Margaret Thatcher and Foreign Minister Sir Geoffrey Howe are today to meet Cyprus President Spyros Kyprianou, who yesterday hinted that he would ask the United Nations to apply sanctions against the Turkish Cypriot state.

Britain, Turkey and Greece are the guarantors of Cyprus's independence. In Athens, the EEC issued a toughly worded condemnation of the Turkish Cypriot move. Page 16

U.S.-Soviet meeting

United States and Soviet negotiators held secret talks in Geneva in preparation for today's negotiating session on limiting Europe-based missiles.

Reagan's message

U.S. President Ronald Reagan wished the Soviet people peace and freedom, and said he was committed to seeking reductions in nuclear weapons. His message marked the 50th anniversary of American-Soviet relations. The Soviet Press-dium sent a message saying ideological differences should not mar relations.

Gandhi's message

Indian Premier Indira Gandhi told parliament she had circumstantial evidence of grave danger to the country and that the Government detected a foreign hand behind trouble in border state Punjab. She did not name Pakistan with which relations have deteriorated in the past two weeks. Page 4

Walesa application

Mrs Danuta Walesa has applied for a Polish passport to travel to Norway next month to accept the Nobel Peace Prize awarded to her husband Lech.

Grenada's arms deal

Jamaican Premier Edward Seaga showed his parliament signed documents agreeing that the Soviet Union and North Korea should supply arms worth \$37.6m, taken from the office of executed Grenada Premier Maurice Bishop. Page 6

Iran claims success

Iran says its forces have driven Iraqi troops and Iranian rebels from 19 mountain heights and 20 villages in north-western Iran.

Burmese attack

Burmese troops launched an attack near the Thai border on Karen rebels, who kidnapped a French couple last month.

Brest hits back

Jacques Berthelot, Mayor of Brest, North-west France, is impatient with Soviet surveillance activities around the French port and with the discovery of powerful communications equipment in Eastern bloc lorries coming to collect Breton chickens. He has suspended a twinning arrangement with Estonian capital Tallinn and cancelled an Estonian art exhibition next month.

Briefly

Britain's Queen Elizabeth visited a Bangladeshi home for undernourished children in Dhaka.
Lufthansa manager in Bolivia was kidnapped.
Bilbao: Bombs exploded at the offices of Bank of America and Bank Xerox.

BUSINESS

Dutch order 57 more F-16s

NETHERLANDS Government has ordered 57 more General Dynamics F-16 combat aircraft, to be assembled by Fokker of the Netherlands, in a F1 2.4bn (\$865m) deal. Page 16

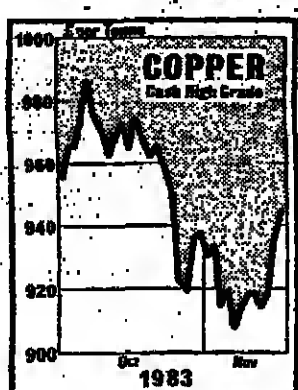
BRITISH AEROSPACE has won a \$300m order for 20 four-engine BAE 146 regional jets for Pacific Southwest Airlines, against U.S. competition. Page 16

DOLLAR rose to DM 2.657 (DM 2.670), FF 12.075 (FF 12.080), Sfr 3.21 (Sfr 3.2125), but improved to 12.99 (12.9825), its trade weighting, before the close, rose from 83.2 to 84. In New York, it closed at DM 2.653, FF 12.077, Sfr 3.21765 and Y235.6. Page 39

STERLING fell 15 points to \$1.484, and to DM 3.9725 (DM 3.9775), FF 12.075 (FF 12.080), Sfr 3.21 (Sfr 3.2125), but improved to 12.99 (12.9825), its trade weighting, before the close, rose from 83.2 to 84. In New York, it closed at DM 2.653, FF 12.077, Sfr 3.21765 and Y235.6. Page 39

GOLD closed unchanged in London at \$388.125 and unchanged in Zurich at \$388.5. Markets were closed in Frankfurt for a public holiday. In New York, the Comex November settlement was \$375.2. Page 38

LONDON: FT Industrial Ordinary index fell 4.5 to 722.8. Government securities showed modest gains. Report, Page 33. FT Share Information Service, Pages 34, 35.



WALL STREET: Dow Jones index closed 335 up at 1251.32. Report, Page 23. Full share prices, Pages 30-32

TOKYO: Nikkei Dow index rose 5152 to 9438.81 and the Stock Exchange index gained 3.53 at 681.45. Report, Page 23. Leading prices, other exchanges, Page 32

EEC is reasonably confident that there is enough left in its agricultural budget to get through the year. Page 3

WEST GERMANY is to increase postal agreement payments to East Germany from DM 85m to DM 200m (\$74.7m) a year to extend post, telephone and tele services. Page 2

SWITZERLAND is to make insider dealing punishable. Page 2

SPANISH Government has rejected employers' demands to give small companies a freer hand in shedding labour.

SAUDI ARABIA's new \$3.2bn airport at Riyadh is expected to open on December 5. Page 6

COMPANIES

VOLVO, the Swedish motor and industrial group, reported a pre-tax profit for the first nine months of 1983 of 66.5 per cent up at Skr 3.2bn (\$405m). Page 17

ITEL, the U.S. railcar and container leasing group, emerged from bankruptcy protection in September with a \$32m third-quarter loss. Page 17

U.S. RETAILING: Allied Stores, R. H. Macy, Dayton Hudson, May, Associated Dry Goods, and Zare reported sharply higher earnings. Details, Page 17.

Israelis bomb pro-Iranian guerrilla base in Lebanon

BY PATRICK COCKBURN IN BEIRUT AND DAVID LENNON IN TEL AVIV

ISRAELI aircraft bombed the training base of a pro-Iranian guerrilla group in eastern Lebanon yesterday. The attack was apparently in retaliation for the suicide car bomb attack on the Israeli security headquarters in the southern Lebanese city of Tyre two weeks ago.

According to an Israeli army spokesman, the base, three miles from the Syrian border, was used by terrorists linked with Iran, and served as a training centre and base for attacks such as those carried out in Tyre.

The target is near Nabi Shi't, the home village of Mr Hussein Mussawi, the spiritual leader of the Islamic Jihad (holy war) group, which claimed responsibility not only for the Tyre bombing but also the at-

tacks on the U.S. and French troops in Beirut a month ago.

Government officials said in Jerusalem yesterday that the decision to attack the Islamic Jihad base was taken after it became clear that the U.S. had no intention of retaliating against the group for the bombing of the Beirut marine headquarters.

At the same time as the Israelis struck, Palestinians loyal to the leadership of Mr Yasser Arafat came under renewed assault at the Baddawi refugee camp on the outskirts of the northern city of Tripoli. After heavy fighting Mr Arafat's supporters were driven from the camp, which is now held by Syrian-backed Palestinian dissidents.

Israel's retaliatory raid provoked no immediate military response

from Syria or its Druze allies. On a visit to Beirut, Mr Abdul-Halim Khaddam, the Syrian Foreign Minister, played down its significance and gave no indication that Syria would in its turn retaliate.

Mr Khaddam's visit is seen by diplomats as critical for the maintenance of the ceasefire. They say only an understanding between Damascus and Beirut can prevent the comprehensive breakdown of the truce agreed on September 26 between the Lebanese army and the Syrian-backed opposition.

Mr Khaddam said after his talks with President Gemayel that a military committee to ensure the continuation of the ceasefire would be set up. Its likely membership is unclear but the plan for its formation indicates that Syria wishes to re-

strain its allies from resuming the war.

Mr Walid Jumblatt, the leader of the powerful Druze community, which fought the army last September, is reported to have told his supporters: "We have until the end of the month. If there are no chances of a settlement or at least a serious ceasefire, then the war will go on."

With no foreign observers in place to police the ceasefire as planned under the original truce agreement, it has been visibly breaking down in the past few days. More than 5,000 shells and rockets were said by police to have fallen in and around Beirut on Tuesday.

Mr Donald Rumsfeld, the new U.S. Middle East envoy, was due in Israel last night for talks with Mr

Yitzhak Shamir, the Prime Minister, and other Israeli leaders.

Mr Chaim Herzog, the Israeli President, addressing rows of empty seats after a UN General Assembly walkout yesterday, said the boycott of his speech dramatically illustrated that at the core of Middle East tensions was the refusal of the main protagonists to talk to each other. Reuter reports from the UN that the delegates who left their places included Lebanon and the Soviet Union. Egypt, on the other hand, was represented. Of the majority who boycotted the speech, Mr Herzog said they had left for no reason other than fear.

Free-for-all as ceasefire collapses, Page 4

New IBM proposals may help to settle EEC competition case

BY GUY DE JONQUIERES IN LONDON

IBM of the U.S., the world's largest computer manufacturer, has made fresh proposals to the European Commission which it hopes will lead to a settlement of the EEC competition case against it.

Neither IBM nor the Commission would disclose the nature of the proposals, which were made in two separate documents submitted earlier this month. But the company is believed to have shifted its position on the central issue of its policy on publishing vital technical information about its products.

It is unclear, however, whether IBM has moved far enough to satisfy the Commission, which is still studying the proposals and has yet to respond to them formally.

The case charges IBM with abuse of a dominant position in violation of Article 86 of the Rome Treaty. U.S. and Western European computer manufacturers attach much importance to its outcome, which they believe might critically affect their ability to compete with IBM in the future.

The case was launched at the end of 1980 after an eight-year EEC in-

vestigation, prompted by complaints by several smaller U.S. computer manufacturers about IBM's trading practices. IBM has consistently denied any wrongdoing.

The Commission originally accused IBM of four separate abuses. But the scope of the case has since been narrowed to focus on the company's policy of refusing to disclose "interface" information about many of its products until they are shipped to customers.

A number of "plug-compatible" companies, which make equipment designed to be used with IBM machines, have complained that the delay gives IBM an unfair competitive advantage. They want IBM to disclose the information when it first announces its products, so that they have more time to develop competing equipment.

IBM is reported to have indicated

that if it is required by the Commission to comply with those demands, it may either delay announcing its new products until 30 days before they are first shipped, or make announcements only in the U.S.

Most European computer manufacturers, which have not traditionally made IBM plug-compatible equipment, have paid little attention to the case until recently. But their difficulty in matching the increasingly aggressive commercial tactics which IBM has adopted in the last few years has led them to take more interest in it.

IBM and the European Commission began talks on a settlement some months ago. The Commission appears keen to conclude the case soon. If it cannot negotiate a satisfactory agreement with IBM, it is likely to issue a formal legal decision on the case.

Warning on access charges as AT&T unveils spin-off details

BY PAUL TAYLOR IN NEW YORK

AMERICAN Telephone & Telegraph (AT&T), the U.S. telecommunications giant, yesterday gave Wall Street and its 3.2m shareholders their first real insight into the financial implications of the mammoth Bell System break-up planned for January 1.

The package of financial estimates and projections came, however, with a warning from Mr Robert Allen, AT&T's chief financial officer. He said the whole basis of the projections could be undermined if Congress or the Federal Communications Commission (FCC) further delays the introduction of controversial "access charges" beyond April 3.

AT&T, which will spin off seven independent regional holding companies that will provide local telephone services as part of the court-approved divestiture, detailed its financial projections in a 287-page information statement and prospectus filed with the Securities and Exchange Commission (SEC) yesterday.

The prospectus was prepared ahead of planned divestiture which will result in each AT&T shareholder receiving one share in a new AT&T company and one share in each of the new seven regional companies for every 10 shares currently held.

Trading in the new shares is due to start on a "when issued" basis next Monday ahead of the actual distribution of the new shares early next year.

AFTER THE BREAK-UP - FORECASTS FOR 1984			
	Revenues \$bn	Net earnings \$m	Earnings per share \$
AT&T	56.5	2,100	2.02
Ameritech	8,344	323.7	5.47
Bell Atlantic	8,323	323.2	5.49
Bell South	7,799	119.8	12.21
Nynex	9,825	337.6	9.54
Pacific Telephone	8,082	327.7	8.00
Southwestern Bell	7,754	309.6	8.53
S.W. West	7,438	277.8	8.58
Total	115.1	6,887	

Source: AT&T

The financial statements are designed to assist AT&T's shareholders, who hold about 1bn shares in the company, to decide which new shares they will hold, which they will sell and which they will swap.

The financial projection for 1984 has also been awaited eagerly by Wall Street analysts.

AT&T also announced that the anticipated first-quarter dividend of the post-divestiture AT&T and the seven regional holding companies will be equivalent to \$1.365 per each pre-divestiture share. Mr Allen, reacting to questions concerning comparisons between the old AT&T and the eight new companies, said the only meaningful comparison was the earnings per share.

Among the major financial details and estimates revealed in yesterday's filing were:

● Revenues: The eight companies are expected to have total revenues

next year of \$116.1bn. The new AT&T has projected revenues of \$56.5bn, while the seven regionals revenues range from \$7.4bn to \$9.8bn.

● Net income: The eight companies are expected to have total net income of \$6,887m next year, including \$2.1bn from the new AT&T, and net income of between \$22m and \$12bn for each of the seven holding companies. The seven regional holding companies are projecting earnings per share next year of between \$8 and \$12.21, while AT&T itself, in its slimmed down form, is projecting \$2.02 per share.

● Assets: As of June 30 this year, pro forma assets of seven regional companies range from \$15.1bn to \$20.8bn. AT&T assets are listed as \$34.3bn.

Wall St reaction, Page 29; transatlantic cable go-ahead, Page 16

UK Government spending goes well over target

BY MAX WILKINSON IN LONDON

GOVERNMENT spending in Britain appears to be going well over the Treasury's target for the 1983-84 financial year.

The latest official figures released yesterday - showing that spending in October was 16 per cent higher than in the same month last year - provide a sombre background to today's autumn statement on expenditure by Mr Nigel Lawson, Chancellor of the Exchequer.

Mr Lawson will tell the House of Commons that the Treasury has been successful in its efforts to contain public spending plans for next year (1984-85) to the planned total of £126.4bn (about \$189bn).

Yesterday's figures show, however, that in the current year there is an embarrassing gap between planned and actual spending. In the seven months to October 31, supply expenditure, which broadly represents departmental spending on programmes, has risen by 10 1/2 per cent compared with a forecast in the March 15 budget of 5 1/2 per cent for the year as a whole.

This rapid increase has come, moreover, against a background of slower inflation than expected and generally moderate wage pressures.

Spending has been rising at a faster rate than the annual target for six months out of seven in the current financial year.

Mr Lawson hopes that a more moderate rate of spending in the remaining five months will help to

bring spending closer to his target for the whole year. In particular, the £500m cuts in public spending announced to July are likely to have most of their effect in the latter part of the year.

There is now pessimism at the Treasury about whether spending can be brought acceptably close to the target by March. An overshoot at the current rate would mean that departments had spent about £4bn more than planned in the final year. The final overshoot, however, is unlikely to be as high as this.

Four special factors are thought to have boosted the totals so far: changes in the timing of some expenditure items which artificially boosted the percentage increase in spending in some months compared with the same month a year ago; a 40 per cent increase in EEC agricultural spending which has increased UK payments to the Community; the 11 per cent increase in state pensions last November; a technical change in the accounting of payments to the EEC.

After taking all these factors into account, the Treasury still believes that the underlying rate of increase in spending in this financial year has been 8 to 9 per cent higher than a year ago. This is 3 percentage points higher than the target increase and would be the equivalent in a full year of an overshoot of about £2.4bn, if it were not corrected before March.

Lex, Page 16; Bank of England warning, Page 10

Oil price strategy divides Opec planners

By Richard Johns in London

THE Organisation of Petroleum Exporting Countries (Opec) is divided over whether demand for members' oil should be revived by an indefinite price freeze or revenues maximised as soon as possible by price increases.

The divergence of view became apparent as Opec's long-term strategy committee, chaired by Sheikh Ahmed Zaki Yamani, the Saudi Arabian Minister of Oil, ended two days of exploratory talks in London yesterday.

Sheikh Yamani said the committee had made progress in what might be a long exercise, and that the differences were less than he had expected.

In practice, most members are reconciled to a long price freeze but some, like Algeria and Iran, are reluctant to recognise the principle of one.

At least three of the six member-countries represented on the committee (Algeria, Iran and Venezuela) expressed themselves in favour of increased prices as soon as possible, at the expense, if necessary, of collective output - and, by implication, of Saudi Arabia's in particular.

Opposition to a policy - espoused by Saudi Arabia - of an extended price freeze, until the end of next year or even until 1986, emerged ironically as the Soviet Union succumbed to pressure from customers by cutting the price of its Urals Blend crude by 50 cents to \$29 a barrel c.i.f. It was the first reduction by a leading oil exporter since the present price structure, based on Opec's reference of \$29 for Arabian Light, was established early this year.

A special working party of experts is to be asked to complete a report on different remedies for Opec's long-term difficulties. It will be submitted to the full ministerial conference scheduled to convene in Geneva on December 7.

Resumption of the formulation of a long-term strategy can only complicate the deliberations of the conference, at which prolonged and probably vexed argument over individual members' quotas is expected.

On Tuesday morning at the London meeting, Saudi Arabia was sharply criticised for exceeding 5m

Continued on Page 16
Danish gas project dispute leads to sackings, Page 3; Offshore oil find for Bond, Page 18; Dome sells U.S. assets to Texaco, Page 17

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EUROPEAN NEWS

Bonn postal deal with E. Germany

By Leslie Collett in Berlin

EAST AND West Germany have signed a new postal agreement under which Bonn will more than double its payments to East Germany for services rendered, and East Germany will speed up mail delivery and permit new telephone and telex links.

Bonn will pay East Germany DM 200m (£50m) annually until 1990 instead of the DM 35m paid up to last year for excess postal services rendered by the East.

Direct telephone dialling will be made possible from West Germany to an additional 200 East German localities, including the cities of Rostock and Karl Marx Stadt.

New telephone and telex lines are to be opened between the two German states. East Germany will also permit an optical fibre cable to be laid across its territory connecting West Berlin and West Germany.

Letters and parcels mailed by West Germans to East Germany are to be speeded up and the previous limit of 12 parcels a year is to be abolished. Westerners will also be permitted to send a larger range of goods to the East than before.

Cut in central bank aid to high-debt nations foreshadowed

BY JOHN WICKS IN ZURICH

HERR FRITZ LEUTWILER, president of the Bank for International Settlements, has foreshadowed a "gradual cutback" in the injection of public money into high-debt countries.

Creditors should not "overdo things" and stop financial aid immediately, Herr Leutwiler said in a lecture at Zurich University. But "when the Brazilian case has been dealt with, the central bank fire brigade will roll in its hoses."

It had been quite proper to use central bank credits as a temporary aid at the start of the debt crisis, he said. A domino effect would have hit all parties involved, taking them largely unaware. "Now, however, 18 months later, the 'hard theory' deserves more attention."

This would mean, he said, that the International Monetary Fund would be rather more cautious in its lending, something which was necessary in any case, in view of its scarcer resources. The governments of creditor countries badly needed the recommendation to more caution, since the taxpayers' money was involved, he added.

"A certain amount of friction is probably to be expected,

but this is the only way to avoid the danger that a declining number of financially strong countries is supporting a growing number of financial weak countries." If this were to happen, the debtor nations would, in time, be reliant on "financial crutches," and the debt problem would get out of control.

With regard to the banks, Herr Leutwiler thought they would realise that "there is not much point in constantly advancing interest in certain debtor countries, in order to receive the money back again, enter it into the profit-and-loss account, show good earnings—and then use these to create substantial provisions because the country's debts have risen even further."

In serious cases, cuts would probably become unavoidable. Developing countries, he said, could not overcome their debt problems even with great economic efforts. They needed the help of the industrialised world but, in the long term, not just by a constant renewing of credits. He called on the industrial countries in particular to open up their markets to Third World products.

Swiss act on insider trading

By John Wicks in Zurich

INSIDER DEALING is to be made a criminal offence in Switzerland under draft legislation announced by the Government yesterday. It is expected to become law by January.

Such transactions until now have not been illegal under penal or commercial law. One of the side effects of this has been the inability to grant legal aid in cases where Swiss banking facilities have been abused in foreign insider deals.

To meet U.S. complaints, the Swiss Bankers Association last year agreed with the U.S. Securities and Exchange Commission (SEC) to provide information on insider deals on the U.S. stock market.

The new regulations are intended to counter the misuse of confidential information "of a kind able substantially to influence the market" by people in positions of trust. The penalty for breaching them will be a fine or jail term.

Insider transactions have been punishable in the past only when business secrets have been divulged to a third party. Commercial law will also be amended to enable the return of the proceeds of the transaction to the affected company. The legislation covers listed and over-the-counter shares, participation certificates, co-operative certificates and bonds.

The Davignon Plan is in trouble, reports Paul Cheeseright

EEC tries to save steel cartel

THE EEC steel cartel is in serious trouble. Battles between producers to win larger output quotas and heavy price discounting forced the European Commission earlier this week to introduce a system of minimum prices for key flat steel products, in the hope of stabilising the market.

The system of controls on the industry known as the Davignon Plan is facing its most severe challenge since it was introduced in October, 1980. The controls, a response to what the EEC called a state of "manifest crisis" in the industry, were named after the EEC's Commissioner for Industry, Viscount Etienne Davignon.

The Davignon Plan has essentially three elements:

● **Production quotas.** To balance supply and demand, the European Commission sets overall output quantities for a range of products covering between 80 and 85 per cent of EEC steel output. Total EEC steel output runs at about 90m tonnes a year. Within the product quantities, the companies are given specific quotas.

● **Price guidelines.** The Commission establishes price levels for each product within the quota system. Each company is supposed to sell at or around those prices. There has been a continual attempt to move the prices upward.

● **Imports.** Through negotiations

with outside suppliers, the EEC has fixed the amount of steel coming into the EEC so that since 1978 imports have taken between 9.4 and 10.1 per cent of the market. Outside suppliers should respect the internal price guidelines.

The Davignon Plan was introduced under the terms of Article 58 of the European Coal and Steel Community Treaty. Its purpose is to provide an umbrella for the steel producers, often state-owned companies, so that they can restructure their operations more easily.

If there can be stability on the market by reducing the level of competition, so the theory goes, there will be a better chance of eliminating subsidies from the industry by the target date of the end of 1985.

But this year, especially during the second half, the Davignon Plan has been progressively eroded. A symptom of the difficulties has been the collapse of Eurofer, the producers' organisation which has played a significant role in making a rather crude system workable—crude in the sense that production quotas were established by reference to past output without taking into account changing conditions.

Although the Commission set the production quotas, the system was policed in the practical sense by Eurofer. The companies would exchange, buy and



Viscount Davignon... restructuring plan for steel in despair.

sell quotas, letting the Commission know afterwards. This brought flexibility. The breakdown started when the producers started vying with each other for increased quotas. A meeting of the EEC Council of Ministers on July 25 was intended to contain this rivalry, but in fact made it worse.

At that meeting there was some rearrangement of quotas so that France and the UK especially were permitted to increase output. So, too, but to a lesser extent, were West Germany, Belgium and the Netherlands.

But since then West Germany has stepped up its campaign for a larger share of output and has waged a public battle against both the way the Commission was running the Davignon Plan and the subsidised state producers. Italy has also been seeking extra output. The effect of these rivalries was to weaken Eurofer so that it could no longer play its policing role.

The manifestation of the tension has been sharp discounting of prices. For example, cold reduced sheets, used in car and domestic appliance manufacture, have had a guideline price of DM 1,040 (£261) but have been selling in West Germany at DM 900.

Steel consumers accuse the producers of not obeying the

quotas. Although the market has been difficult, they argue that the only way the producers have been able to get rid of their steel has been by discounting, mainly in flat products.

The producers' inability to resolve their problems have looked increasingly to their own governments to argue their case for them with the Commission. The stronger this process has become, the more trust has diminished.

The result has been to push the Commission, in its role as administrator of the Davignon Plan, into a more exposed and more active role in the running of the industry.

The Commission's response has been its decision, to come into effect on December 1 after consultation, to change the price guidelines to price controls for four categories of products—cold rolled coils, cold rolled thin and heavy plate and for heavy sections. But as Viscount Davignon admits, it is no use having price controls without quota controls.

The Commission, after consultations, can under Article 61 of the European Coal and Steel Community Treaty, act on prices. It has less freedom on quotas. Decisions about that have to be taken by the EEC Council of Ministers.

The Council has agreed the practicalities of the quota system only up to the end of next January. For the period between then and the end of 1985—when the restructuring should finish—there is only an agreement in principle.

Thus the arguments which have split Eurofer on quota shareouts will have to be handled by the politicians in the next few weeks. But no date for a meeting has been set. Political agreement will be the main element in sticking the Davignon Plan together again. Meanwhile, Eurofer is carrying on its own negotiations and executives who attend the meetings are hopeful of a new agreement by the end of the year.

The fact that Eurofer is not seen as vital—most of the quotas have already been sold. But there are serious doubts about how long the Commission can administer a complete system of controls over the steel industry on its own.

Missiles issue 'unlikely to affect' Bonn-Soviet links

BY OUR BERLIN CORRESPONDENT

THE SOVIET UNION does not plan to retaliate politically against Bonn if new U.S. missiles are deployed in West Germany, Count Otto Lambdendorf, Bonn's Economics Minister, said after talks with Mr. Nikolai Tikhonov, the Soviet Prime Minister.

He said Mr. Tikhonov did not make a "single suggestion" that political tensions might affect Soviet-West German economic relations. "On the contrary, the Soviet side urged economic co-operation to be expanded."

Count Lambdendorf said he rejected any inclusion of British and French missiles in the Geneva disarmament talks. He also criticised the Soviet ambassador to West Germany, Mr. Vladimir Semenov, for warning members of the Bundestag that if it votes on November 22 for deploying the missiles, the Geneva talks would collapse. He said the Bonn Government regarded this as an "unpleasant act of pressure on the MPs."

The minister was in Moscow to attend a meeting of the joint Soviet-West German commission on economic and scientific-technical co-operation. He noted that the Soviet Union promised to restore direct telephone dialling between Moscow and West Germany early next year for West German businessmen residing in the Soviet capital.

In addition, West Germans who frequently visit the Soviet Union on business will be given multiple entry visas instead of having to apply for each trip.

Count Lambdendorf said West German agricultural specialists may take up a Soviet offer to run a 1,000 hectare farm in the Soviet Union, using West German farm equipment, seed and agricultural techniques, as part of the Soviet "crash" programme to improve agricultural output. British and Swedish companies were planning similar trials in the Soviet Union, he said.

Herr Berthold Beck, chairman of Krupp's Supervisory Council who was in the West German delegation, said Soviet officials told him that 30-40 per cent of the annual Soviet harvest rots because it cannot be stored properly. He also noted that Moscow had offered to allow Grundig to build television sets in the Soviet Union, which could be sold throughout Comecon.

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EUROPEAN NEWS

Turkish Cypriots could lose all EEC benefits

By JOHN WYLES IN STRASSBOURG

THE TURKISH part of northern Cyprus risks losing all trade concessions and financial aid from the European Community following its declaration of independence. This is because the Greek Cypriot Republic—the only Government on the island recognised by the EEC—is expected to ensure that the Community stops applying the terms of its association agreement with Cyprus to the Turkish part of the island.

The result will be the imposition of EEC tariffs on manufactured products from the Turkish sector which have enjoyed duty free access since 1974. The Community would also end preferential access for a range of agricultural products and halt the supply of grants and loans.

The ten-year-old association agreement aims at the creation of a customs union between

Cyprus and the EEC and has been based on the principle that it should benefit the island's entire population. If the Turkish community is now effectively cut out of the agreement, then the distribution of grants and loans under a new five-year financial protocol would also be affected. This is due to come into force next year and is worth a total of Ecu 44m (£25.5m).

One immediate practical

problem for the Community is the future of a large sewerage scheme covering both Greek and Turkish halves of Nicosia. This is being built with the help of £4.35m of EEC money and may now not be completed. Decisions on how to apply the association agreement will have to be taken by the EEC Council of Ministers. It is not yet clear how quickly the Community will respond, but foreign ministers may find time for a preliminary

discussion when they meet in Brussels on November 28-29. Another casualty of the new situation on Cyprus looks likely to be the possibility of an early thaw in EEC relations with Turkey which seemed likely to improve following the recent general election. The provision of a new five-year EEC financial protocol for Turkey worth ECU900m may be delayed indefinitely, having already been held up since 1981.

Paris names new coal industry chief

By David Housage in Paris

A PROSPECTIVE successor to M. Georges Valbon, the former Communist head of Charbonnages de France (CdF), was named yesterday as Communist deputy in the National Assembly in a further reversal of policy joined with Socialists to approve the 1984 coal budget over which he resigned.

The new head of the state coal industry is to be M. Philippe Monet, 63, a senior civil servant. He was appointed by the Government yesterday to the board of CdF, which is expected to confirm him as chairman on Monday. The managing director and executive head of CdF remains M. Michel Hog, who will be responsible for putting through the new programme of pit closures.

Communist deputies caused considerable surprise by approving the coal budget with barely a murmur of criticism. The budget holds state assistance to the coal industry at this year's FF 6.5bn (£538m), thus implying a substantial cut in real terms which will force CdF to lay off several thousand people.

Approval came within the framework of a vote on the overall industry budget which the Communists support for the increased funds it makes available to the nationalised industries. The Communist Party evidently felt that having made known its opposition to the new coal policy through the resignation of M. Valbon, it did not want to press the point further.

The same shrinking from a conflict with the Socialist Party has been reflected in further statements from Communist leaders that run counter to the more critical remarks from M. George Marchais, party secretary-general, and M. Henri Kramnick, secretary of the Communist-led CGT union, earlier in the week.

Again the Communist tactic appears to be that having warned the government that they want to preserve their freedom to criticise publicly, they are now eager to show as well that they do not want a final rupture with the Socialists.

The widely opposing statements also reflect differences of policy within the party over how far to push their hostility to the austerity measures and to the Government's attitude over missile deployment in Europe.

Dispute over Danish gas project leads to boardroom sackings

By HILARY BARNES IN COPENHAGEN

DISAGREEMENT about how to finance substantial losses on the Danish Government's North Sea natural gas distribution project appear to lie behind the dismissal earlier this week of the chairman and most of the board of Dansk Olie og Naturgas (DONOG), the state-owned oil and gas company.

The Copenhagen financial newspaper, Børsen, yesterday claimed that Donog needs DKR 4bn (£285m) in new capital in addition to the funds to cover the DKR 10.2bn (£725m) financial deficit which the company expects to run up by 1987.

Mr Knud Enggaard, the Energy Minister, has so far given only very general reasons for dismissing the chairman, Mr Jens Christensen (a former Danish ambassador to London) and all other members of the board except the employee representatives. They have been replaced temporarily with the permanent under-secretaries from four ministries—with Mr Holger Lavesen, Environment Ministry, as chairman.

According to company officials, the main reason for the minister's action was that Donog

wanted to put its finances on a better footing by taking over the income from state-owned gas and oil pipelines to the mainland from the Danish North Sea fields, but the Government opposed the solution.

Donog is due to begin distributing 1.5bn cubic metres of gas from the fields next autumn, rising to 2.5bn cubic metres after two years. About a quarter of the gas will be sold to Sweden and West Germany.

The DKR 10.2bn estimated financial deficit for the project to 1987. Most of the funds to cover the deficit are being raised abroad, but at present oil prices and dollar exchange rates the borrowing requirement will be substantially higher, said Børsen.

The heavy initial losses have never been contested by Donog, which believes the project will break even in the late 1980s and make large profits from then on. One of the main critics of the project, Mr Lennart Larsen, chairman of the Folketing (parliament) energy committee, suggested during the summer, however, that by normal commercial standards Donog should be regarded as insolvent.

Cries of independence fail to shatter southern calm

By OUR NICOSIA CORRESPONDENT

"THERE WAS more tension and commotion in Greece than I found here," a reported from an Athens newspaper said on arriving in Nicosia shortly after the Turkish Cypriots in the north declared independence. Greek Cypriots went about their business as if little had happened.

Radio and television programmes were unchanged. All was quiet along the buffer zone where young national guardsmen patrolled in the fine autumn weather. Mr James Holger, the most senior United Nations official on the island, reported no incidents of any kind. Only schoolchildren in the capital staged some noisy

but peaceful demonstrations against the move.

The UN convoy taking supplies to the 1500 Greek Cypriots stranded in the north continued to operate as in the past, and there were no indications that the Turks would be introducing any restrictions, said Mr Holger.

"We are in a period of wait and see," he said, indicating that attention was not shifting to New York where the Security Council may take decisions that could affect the UN force, stationed here since 1964. The Government has not so far announced measures to change the situation concerning relations between the two sectors—such as the movement

of diplomats and UN personnel. But it is likely that movement between the two sides, usually done through a crossing point near the once-famous Ledra Palace Hotel in Nicosia, may now become more difficult, especially for tourists and the Britons living in the north.

There have been reports that the Government may cut off electricity supplies to the north. The Turkish Cypriots have not been paying their electricity bills for more than 10 years, while they continue to obtain all their supplies from two power stations in the south. Mr Rauf Denktaş, the Turkish Cypriot leader, has hinted at reprisals in such an event "since the power stations

belong to both peoples."

President Spyros Kyprianou has stressed several times the need for "calm and self-restraint" and the avoidance of any hasty decisions while the diplomatic battle is going on at the UN headquarters.

The few hundred Britons living in the north (who usually cross to the south for their shopping) are anxious about their future, however, especially in view of the expected strain in relations between the Denktaş administration and Britain. When members of the British community called on Mr Denktaş shortly before he left for New York, he assured them of "his government's continued interest in their welfare

and in the welfare of all those who chose northern Cyprus as their home," according to the Turkish Cypriot radio.

The British bases in the south also carried on as usual. But Turkish Cypriots who cross every day to work at one of them—Dhekelia—may be forced to give up their jobs.

The north has been celebrating for the past two days. Mr Denktaş, who toasted the independence declaration with champagne, declared: "I cannot express my joy in words." The whole of the North of Nicosia is festooned with Turkish flags, with one huge banner strung between the tall minarets of the city's main mosque.

Unions confident as Dutch pay talks resume

By Walter Ellis in Amsterdam

DUTCH TRADES union leaders go into a fresh round of talks on public sector pay today with their confidence boosted by a government agreement to discuss 1984 proposals as well as those for 1985 and 1986. Until talks resumed on Tuesday evening, the Government's line was that planned pay cuts of 3 per cent for next year would go ahead and that the only subject left for negotiation was cuts for the succeeding two years.

Union leaders representing the Netherlands' 700,000 public employees—local authority workers as well as civil servants—managed to persuade Mr Koos Rietkerk, Home Affairs and Civil Service Minister, to put 1984 back on the agenda for discussion. Both sides now accept that a three-year package on pay and conditions is the best way out of the "current dilemma," which has produced a wave of disruption.

Mr Rietkerk and the unions have apparently endorsed the principle that wage reductions should be discussed alongside cuts in the average working week.

Brussels expects farm cash to last the year

By JOHN WYLES IN STRASSBOURG

THE EUROPEAN Commission is reasonably confident that there is enough money left in the EEC's 1983 agricultural budget to get through the remainder of the year without another cash flow crisis.

To underline its caution, however, the Commission decided in Strasbourg yesterday only to pay 60 per cent of the Ecu 1.2bn (£844m) which member states have requested in advance payments for

December. These advances are meant to satisfy governments' estimates of the costs of running the common agricultural policy in the month ahead.

The total requested is, in fact, Ecu 100m more than the Ecu 1.1bn remaining in the farm budget. As a result, the Commission will review finances again at the beginning of December when it should know whether governments have over-estimated or underesti-

mated their requirements for the month. A shortfall of Ecu 100m or so represents little more than two days of monthly farm spending and could comfortably be covered by a variety of means, say Commission officials.

The prospects of getting through the year without further cash problems have been greatly helped by the measures the Commission took last month to defer around Ecu 400m of spending until next year.

This will merely add to next year's potentially grave problems, however. The Ecu 12.5bn earmarked for agriculture is only 4.4 per cent higher than this year's total spending and cannot be added to because the Community will be spending virtually all of the money available under the legal ceiling on its budget income.

Irish GNP forecast to grow by 2% in 1984

By BRENDAN KEENAN IN DUBLIN

THE IRISH economy could begin to recover next year, according to a forecast from the Economic and Social Research Institute (ESRI) in Dublin. The Institute predicts a return to growth, with a 2 per cent increase of gross national product (GNP) compared with the 2 per cent decline over the past two years.

The forecast also says that the improvement in Ireland's balance of payments will continue, and that next year will see only a small deficit of about £30m (£25.5m) less than half a per cent of GNP. The central bank warned recently that this improvement could be temporary if efforts to curb government spending are relaxed.

The ESRI has been one of the few bodies warning of the dangers of too deflationary policies in curbing government deficits. It says that the projected recovery would be jeopardised if government spending is reduced too rapidly but accepts that the strategy is correct. It forecasts a faster and more sustained recovery.

this year's IEL7bn.

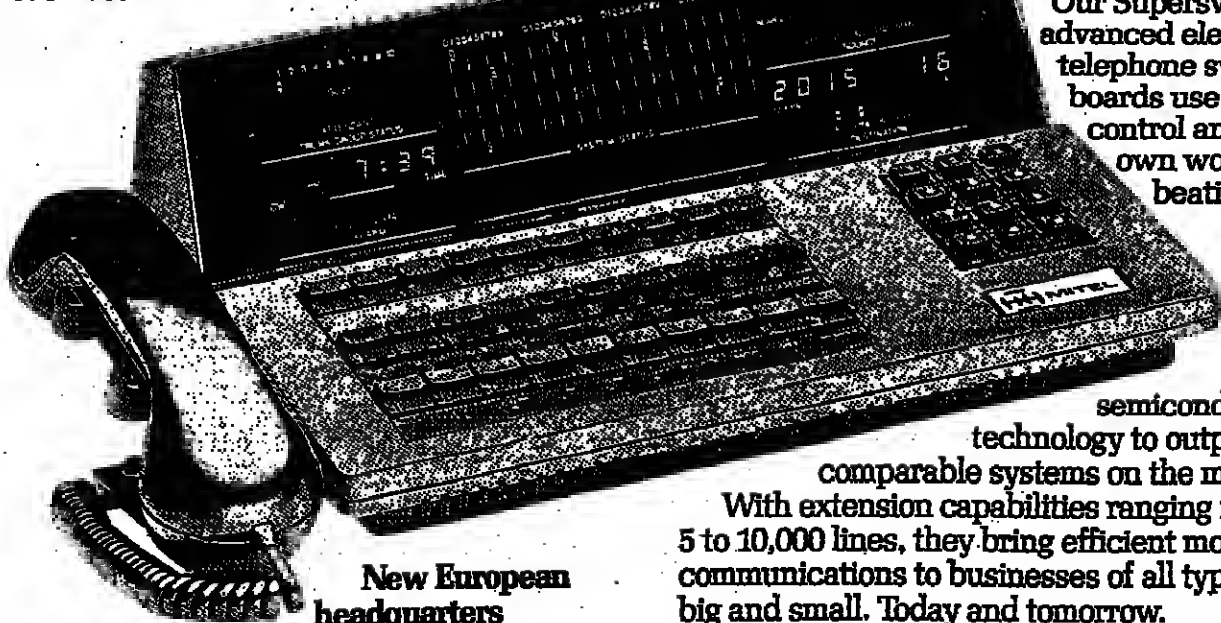
The Institute expects inflation to fall again next year, to 7.5 per cent from this year's 11 per cent. It believes conditions for an export-led recovery but the key question is whether the modest return to growth will stimulate investment—which remains stagnant—fuel a faster and more sustained recovery.

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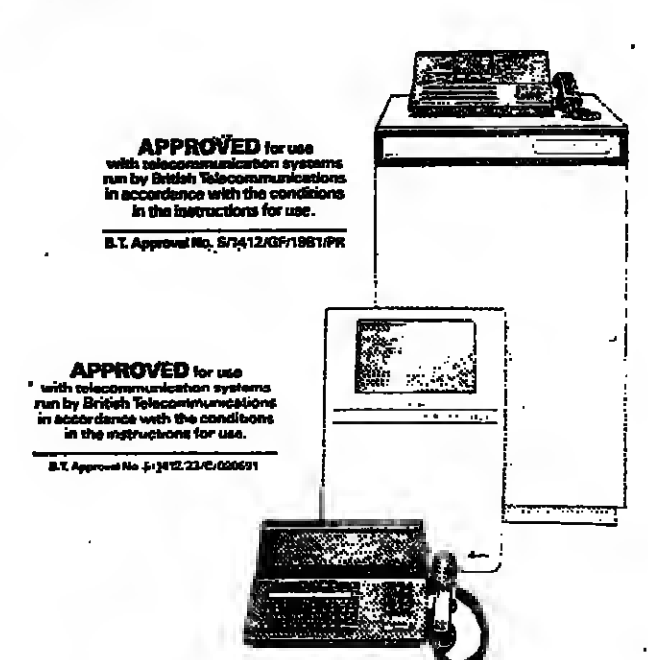


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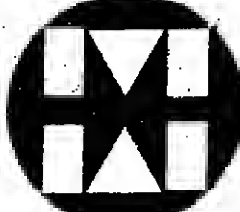
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OVERSEAS NEWS

AS VIOLENCE IN LEBANON INTENSIFIES, SYRIAN INTENTIONS BECOME EVEN MORE VITAL

S. African resignation may lead to by-election

By J.D.F. Jones in Johannesburg

THE SUDDEN resignation of South Africa's influential Minister of Manpower, Mr. Fanie Botha, will broaden the scope of the cabinet reshuffle that is expected in Johannesburg. It also promises a by-election in the constituency which the ruling National Party least wants to contest.

Mr. Botha, who was largely responsible for the recent reforms in South Africa's labour relations system, was forced to resign after allegations that, when he was Minister of Mines, he promised diamond mining concessions to a friend. There had earlier been suggestions of other irregularities in his personal finances.

Cabinet ministers do not normally retreat to the backbenches of parliament and although no decision has been taken, it must be assumed that Mr. Botha will want to leave politics.

This will lead to a by-election in his Soutpansberg constituency in the Northern Transvaal, in one of the country's most right-wing districts.

There is a good chance that the seat could be captured by the Conservative Party which broke away from the government last year.

Apart from the possible loss of a parliamentary seat, the government will be reluctant to go into yet another debate between Reformists and conservatives, just after a two-month national referendum and an earlier by-election in Soutpansberg provoked — rashly — by Mr. Botha.

Mr. Botha was the senior cabinet minister in Mr. P. W. Botha's government. His responsibilities as Leader of the House have immediately been taken over by the Minister of Transport, Mr. Hendrik Schoeman.

The Finance Minister, Mr. Owen Horwood, is widely believed to be nearing retirement — he is expected to become chairman of Nedbank.

There have also been renewed rumours that the Minister is responsible for Black Affairs, Dr. Piet Koornhof, may be on the way out.

Editorial comment, Page 24

Ceasefire slides into free-for-all

By PATRICK COCKBURN IN BEIRUT

OFFICIALLY there was a ceasefire yesterday in Lebanon. In practice, Israeli jets bombed Islamic fundamentalists in the Bekaa Valley to the east, PLO dissidents drove Palestinians still loyal to the leadership of Mr. Yasser Arafat out of Beddawi refugee camp and Druze gunners shelled mainly Christian East Beirut.

The seriousness of the Lebanon situation seven weeks after the end of the war in the Chouf mountains is underlined by the fact that everybody expects the fighting to get worse.

The balance of power in Lebanon has tipped even further away from the government of President Amin Gemayel towards Syria and its allies. In south Beirut, stronghold of the Shi'ite Muslims, Lebanon's largest community, feeling is increasingly anti-Gemayel.

President Gemayel has admitted that his administration controls only 10 to 20 per cent of Lebanese territory. It is now possible to drive the

68 miles from Damascus to Beirut without leaving territory controlled by either Syrian troops or Syrian allies. In military terms, the Syrian predominance in Lebanon is an established fact, so long as the Israelis show no inclination for a new war. Only Syrian President Hafez al-Assad can prevent the daily more tenuous truce gradually collapsing.

It is this which gives particular significance to the visit yesterday of Mr. Abdul-Halim Khaddam, the Syrian Foreign Minister, to President Gemayel in Beirut. A military commission is to be set up to prevent a breakdown of the ceasefire, but the key question is the extent of the political concessions which the President is willing or able to make.

The May 17 agreement between Israel and Lebanon has become the symbol of Lebanon's future alignment in the Middle East. The Syrians and their allies want it abrogated in one way or another. Syria wants Lebanon to return to the position it was in before last

year's Israeli invasion with a weak central government and Syria the predominant influence in the country.

President Assad also wants the multinational force to leave, above all the contingent of U.S. marines. This will diminish U.S. influence and end the Lebanese Government's hope that at the end of the day it could rely on the might of the American fleet.

The problem is that the Christian community, and the Phalange party which dominates it, does not want to make concessions to Damascus. Leaders of the Christian militia, known as the Lebanese Forces, still believe they can withstand Syrian hostility by making an alliance with Israel.

President Gemayel needs to be able to carry his own constituency with him if he is to reach an understanding with Damascus and at present, it is not clear that he will succeed. He is to some degree a victim of American policy in Lebanon.

On the one hand, a vast American armada sails offshore, including three aircraft carriers

with 300 aircraft. This display of strength originally seemed to imply to the Lebanese that President Ronald Reagan was fully committed to a military alliance with President Gemayel's Government.

But in the weeks since hundreds of U.S. marines and French paratroopers were killed by truck bombs on October 23, the Lebanese have noted that the threats of retaliation against the bombers by President Reagan and Mr. Shultz, the U.S. Secretary of State, have not been made good. They believe that the U.S. does not dare to risk a wider conflict with Syria.

But President Reagan may also be loathe to make the necessary accommodation with Syria to maintain the ceasefire.

If it does collapse, U.S. marines are likely to come under fire again, and Mr. Reagan will find it difficult not to retaliate. He may thus be dragged into a new round of fighting in Lebanon, in order to keep the Lebanese Government in business, without any clear political objectives.

Israelis turn attention to Shi'ites with raid on training base

By DAVID LENNON IN TEL AVIV

THE KILLING of "Jewish, American and French heretics" is the holy right of the Islamic struggle, according to the Islamic Jihad (holy war) group whose Lebanese headquarters were bombed yesterday by Israeli fighter jets.

The Islamic Jihad has claimed responsibility for a number of suicide car bomb attacks in Lebanon this year, the most recent being that which killed 60 people at the Israeli security forces' headquarters at Tyre in southern Lebanon two weeks ago.

Yesterday's air raid was clearly a retaliation for the Tyre bombing but it may also be the beginning of a new campaign by Israel against the extremist Islamic fundamentalist organisations which draw their inspiration from the Shi'ite Muslim revolution of the Ayatollah Khomeini of Iran.

Islamic Jihad has also claimed responsibility for the car bomb attacks in Beirut a

month ago which killed over 200 U.S. marines and more than 50 French soldiers; for the car bomb which seriously damaged the U.S. embassy in Beirut in April and the bombing of the Iraqi embassy in Lebanon under Israeli occupation.

The group's training base, which was hit by Israeli aircraft yesterday morning, is located in the Baalbeck region of the Bekaa Valley in eastern Lebanon, three miles from the Syrian border. The base is beside the village of Nahl Chit, the home of Mr. Hussein Mussawi, the group's spiritual leader.

The fundamental objective of Mr. Mussawi is to spread the revolution of the Ayatollah Khomeini and to create an Islamic republic in Lebanon, according to Israeli observers. Driving out Israeli, U.S. and other foreign forces from Lebanon is thought to be one of the steps along this path.

The 1m Shi'ites, the largest

single religious group in Lebanon, have proved fertile ground for Mr. Mussawi's preachings. Jerusalem is quite worried that his support has grown among the 250,000 Shi'ites living in southern Lebanon under Israeli occupation.

The Islamic Jihad suicide squads are believed to be drawn from the 500 Revolutionary Guards sent to Syria and Lebanon by Iran during the Israeli invasion. They did not play an important role during the war but Israel is worried about the growing militancy in the community and the difficulty of stopping suicide attacks. Hitting the group's training base is clearly the first step.

Because the Islamic Jihad is based in the Syrian-controlled Baalbeck region, and some of its religious leaders live in Damascus, Israel is also holding Syria responsible for backing the group.

Manila paves way for renewal of credit lines

By EMILIA TAGAZA IN MANILA

THE PHILIPPINES has obtained some relief from the freeze on import financing with the release by the central bank of an initial \$50m for the opening of new letters of credit.

The \$50m is part of the foreign exchange earnings turned over to the central bank by commercial banks.

Early this month, the central bank ordered other banks to sell all their foreign currency earnings — instead of the previous 50 per cent requirement — in the hope of raising dollars for the import of basic commodities, especially oil.

Since the Philippines asked for a moratorium on loans falling due between October and January, amounting to some \$4bn, foreign trade financing was halted, with banks refusing to open letters of credit for Philippines importers.

As a result, there has been a considerable slowing in economic activity as manufacturing

industries failed to import their raw materials.

Although \$50m is a small amount compared with the requirements of importers, it will at least pave the way for the renewal of credit lines.

The central bank said it is also negotiating for the release of some \$30m to \$50m from the U.S. Economic Support Fund (ESF) to add to the resumption of trade credit lines. The ESF is part of the financing package committed by the U.S. in exchange for the use of two military bases in the Philippines.

Meanwhile, central bank officials confirmed that the government has sold a significant part of its gold holdings in the world market to shore up foreign exchange reserves.

The officials said that about 235,000 troy ounces of gold were sold from January to October this year. Of this volume, 198,000 troy ounces were shipped in September and October, at the onset of the current foreign exchange crisis.

Sino-British relations normal, Peking says

By MARK BAKER IN PEKING

CHINA says its relations with Britain are normal and developing well and has indicated a positive reaction to the progress of the Hong Kong talks.

The Information Director of the Chinese Foreign Ministry, Mr. Qi Huaiyuan, gave the assessments yesterday while responding to questions about the Sino-British talks.

Mr. Qi told a weekly briefing for correspondents that he had

been asked to describe the state of political and economic relations between China and Britain.

"At present, Sino-British relations are normal and are developing well. There have been a lot of exchanges going on in all fields," he said.

The statement, apparently made for the particular benefit of many Hong Kong correspondents present, reinforces

the impression that the talks are settling down and that the two sides have resolved to restrain earlier attacks on each other.

However, there is still no public evidence that progress is being made on the key issues of what will happen in the colony after the British leases expire in 1997.

The sixth round of talks since July ended in Peking yesterday.

The two sides will meet again on December 7 and 8.

Mr. Qi yesterday repeated China's view that the latest negotiating session had been "useful and constructive".

He said that the leaders of the negotiating teams, Sir Percy Cradock, British Ambassador to China, and the Chinese Vice-Foreign Minister, Mr. Yao Guang, had met informally at least once since October.

Gandhi gives warning of 'danger' to India

By K. K. SHARMA IN NEW DELHI

INDIRA GANDHI, India's Prime Minister, yesterday told Parliament that she had evidence of "grave danger" in the country and said the Government had detected a "foreign hand" behind the troubles in the Punjab.

Her statement follows a sharp deterioration in relations with

Pakistan in the last two weeks. Although she avoided mentioning Pakistan by name, she left members in no doubt as to which country she was referring to.

Shortly after the Prime Minister's speech, Mr. P. C. Sethi, the Home Minister, said that Pakistan had helped Sikh extremists in Punjab, providing them with arms and ammunition.

The Punjab is now under direct rule following several bomb explosions and violence during the Sikh agitation for autonomy six weeks ago.

Mr. Gandhi angrily rejected a statement by the recently appointed Governor of Punjab that he had no information of foreign interference in the state's affairs.

"If the governor does not have information, it is his business," Mrs. Gandhi snapped. She indicated that the Indian Government had its own sources of information, but declined to elaborate.

The Home Minister attacked the Sikh leaders for their refusal to hold talks on the Punjab crisis, and hinted that the Government was still willing to seek a negotiated settlement.

Kerry Packer ordered to testify

By Colin Chapman in Sydney

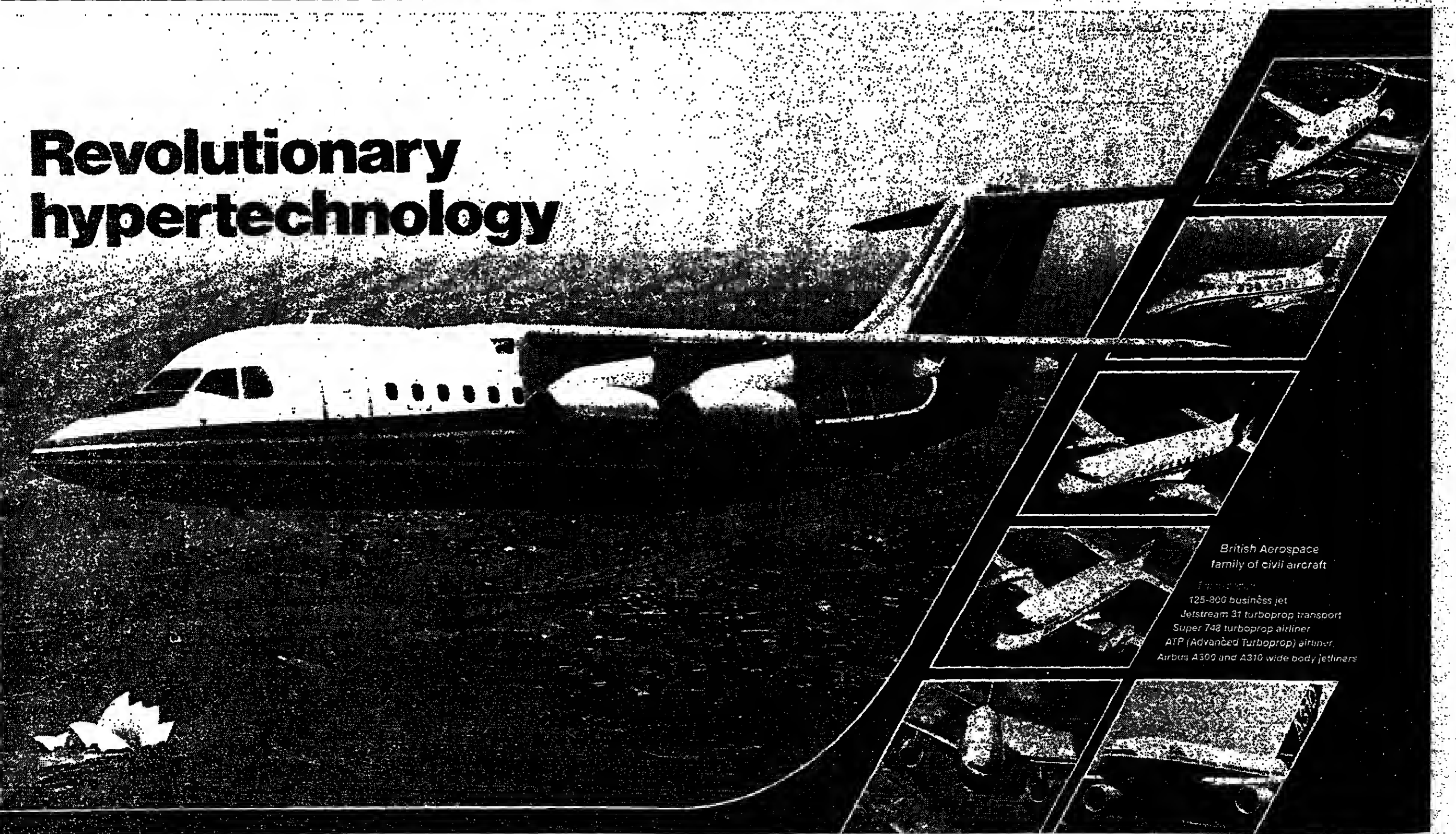
AN AUSTRALIAN federal court judge yesterday ordered Mr. Kerry Packer, the businessman, to appear before the Royal Commission headed by Mr. Frank Costigan, QC, which is investigating organised tax evasion and other crimes.

Mr. Justice-Manning said Mr. Costigan was entitled to ask Mr. Packer and other witnesses whether an interest-free loan of A\$235,000 to Mr. Packer, allegedly made by a Queensland property developer, was related to the distribution of drugs in that state by members of the Painters and Dockers' Union.

The judge refused an interim injunction sought by Mr. Packer restraining the Royal Commission from requiring the other witnesses to give evidence.

But he said his order would not be implemented until next Wednesday to enable Mr. Packer and the other men to decide whether they wished to appeal to a full bench of the federal court.

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Page 1 of 7 FMP STATEMENT 28 October 1983

	£	£
INTEREST-BEARING CURRENT ACCOUNT		6,307
PORTFOLIO ADMINISTRATION SERVICE		15,651
Unit Trusts	2,578	
Other Unit Trusts	6,057	
Linked Life Investment Bonds	2,506	
Other Investment Bonds	3,510	
Other Investments	1,000	
PORTFOLIO MANAGEMENT SERVICE		54,879
UK Listed Equities	3,650	
UK Equities	31,216	
Overseas Securities	17,183	
Cash/Account Balances	2,630	
NET ASSETS IN FMP		76,837

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Securities - list and valuations	p. 4
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Your financial diary for next month	p. 7

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Less Mortgage	30,000
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Less Borrowing	5,000
VALUE OF TOTAL ESTATE	156,837
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National Semiconductor dismisses IBM threat

BY LOUISE KEMOE IN SAN FRANCISCO

NATIONAL Semiconductor, a leading U.S. semiconductor chip manufacturer, yesterday dismissed as "legal jockeying" IBM's threat of a \$2.5bn (£1.7bn) suit for damages arising from an alleged conspiracy to steal IBM computer secrets.

IBM confirmed on Tuesday that it plans to sue National Semiconductor and its computer subsidiary, National Advanced Systems (NAS), for between \$750m and \$2.5bn. If awarded damages by the court, IBM expects the sum to be trebled.

National Semiconductor has annual sales of about \$2bn. Revenues for NAS, which sells mainframe computers built in Japan by Hitachi, are estimated at \$225m-\$350m for the past year. NAS computers are "plug compatible" with those sold by IBM. The company recently sold its 300th computer, IBM, by comparison has annual sales of \$34.3bn.

The suit, which IBM's lawyers say will be filed in the next 10 days, is an amendment of an earlier complaint charging Hitachi of Japan and several individuals, as well as National Semiconductor and NAS, with "racketeering and

unfair competition," following criminal charges of secrets theft against Hitachi.

Hitachi has since pleaded guilty to the charges and recently reached an out-of-court settlement with IBM. Full terms have not been disclosed, but the settlement is reported to include a \$300m payment to IBM. An IBM official said the new suit would deal specifically with NAS and its parent company.

NAS became involved in the IBM secrets theft case against Hitachi when confidential IBM documents were found at NAS headquarters in Mountain View, California by FBI officers investigating the thefts last year.

According to FBI statements, the documents were allegedly stolen by two NAS employees who had previously worked for IBM. The two were further alleged to have attempted to sell the documents to Hitachi. NAS dismissed the two employees within hours of the discovery of the documents and company officials claimed no knowledge of the IBM materials. Criminal charges against the two individuals were dismissed when the U.S. Justice Department failed to comply with a

court order to supply information relating to IBM's involvement in the undercover FBI investigations. No criminal charges were brought against NAS.

IBM has, however, charged that senior NAS officials knew of and made use of the documents. At a hearing in San Francisco on Tuesday, Mr Thomas D. Barr, Chief Counsel for IBM, told the court that NAS had obtained access to IBM research data and proprietary information. Damages due to IBM, according to Mr Barr, must be determined according to how much of that information had been used by NAS.

Twelve months ago, NAS agreed with IBM to hand over all IBM documents and not to make use of the IBM secrets pending a settlement or trial. IBM and NAS also agreed to set up a procedure designed "to arrive at a mutually acceptable disposition of the pending litigation."

According to NAS President David Martin, lawyers for both parties have been meeting. "Conversations" between IBM and NAS have been taking place since the recent settlement of IBM's suit against Hitachi, he said recently.

Debt crisis in Latin America costs jobs

By Stewart Fleming in Washington

THE LATIN American debt crisis will have cost the U.S. nearly 400,000 jobs in 1982 and 1983 as a result of the plunge in U.S. exports to hard-pressed countries struggling to economise on foreign exchange and eliminate deficits.

At the same time, a sharp recovery in exports from Latin American countries to the U.S. this year is helping these countries to improve their trade and financial positions, but, as U.S. Steel's recent dumping action against Brazilian and Mexican steel imports shows, it is adding to domestic competitive pressures.

An analysis of U.S. trade relations with 20 Latin American countries by the Federal Reserve Board of New York suggests that by the end of 1983, U.S. exports to these countries will have fallen to \$24bn, a 40 per cent slump from the 1981 peak of \$39bn. In that year the Latin American countries accounted for 25 per cent of total U.S. exports.

The Fed study goes on to suggest that, for major Latin American countries, efforts to curb their imports have still to run their course. This is a conclusion which bodes ill, not only for U.S. export trade to these countries, but also for important export industries in Europe, for example.

The study says that U.S. exports to Mexico, the first Latin American country to hit a severe problem in 1982, fell by one third in that year and are expected to fall further in 1983 as Mexico's adjustment programme takes effect.

"While U.S. exports to Argentina also fell sharply in 1982, the full impact of the contraction in Brazil, Venezuela and most other Latin American countries is only being felt this year."

The rise in the value of the dollar may have been a factor in cutting U.S. exports to these countries.

But the Fed study concludes that the debt problems of the Latin American countries was the major factor at work, since the 22 per cent fall in U.S. exports in 1982 was only slightly greater than the 19 per cent fall in total exports to the region in that year.

The strenuous efforts which the Latin American countries are making to curb their imports has a disturbing aspect for the economic outlook for the countries themselves since it has almost certainly led to shortages of important semi-manufactured materials and could in time slow the countries' economic recovery.

The Fed study points out that whereas the exports from Latin America fell by \$10bn in 1982 to \$97bn, there are signs of an upturn this year, and exports to the U.S. are rising particularly sharply.

In the first half of 1983, U.S. imports from Latin America grew 11 per cent compared with the same period of 1982, while imports from the rest of the world fell 2 per cent.

Chemical imports were 84 per cent higher in this period and machinery imports were 26 per cent up.

WORLD TRADE NEWS

Japan turns to W. Europe for diesel sales

BY IAN RODGER

SALES OF Japanese diesel engines in Western Europe rose by more than 50 per cent from 1980 to 1982, to 15,100 units, according to a study by Planning Research and Systems, a London consulting group.

This represented only a tiny portion of the total European market—European diesel manufacturers produced more than 3m units last year—but Mr Michael Smith, author of the study, said the figures showed the Japanese were now turning their attention to the major European markets for trucks.

Until 1980, the Japanese producers had concentrated on

exporting engines well below 50 horsepower. But by last year, more than 40 per cent of the shipments to Europe were above 50 hp, supplied for use in industrial, agricultural and construction equipment and power generating sets.

So far, the Japanese, led by Isuzu and Mitsubishi Heavy Industries, have made the most headway in Scandinavia and France, and are building up markets in Britain and West Germany.

Last year, for example, Isuzu and Mitsubishi made engines for its new range of fork lift trucks being manufactured

at Craigavon in Northern Ireland.

Mr Smith said Japanese penetration of European markets would increase, but not as easily as in some other product areas. Competition was fierce, with the European industry leaders, Perkins Engines of Britain and Deutz of West Germany, showing considerable determination to hold on to their markets.

Meanwhile, other manufacturers which normally make engines mainly for their own use, such as Ford and John Deere, were becoming more active in loose engine markets to compensate for lower in-

ternal demand. "I think the Japanese are all impressed now at how tough things are," Mr Smith said. "A year ago they were offering silly prices. Now they are talking more realistic prices."

His study shows that Japan exported a total of 262,500 diesels last year, 28 per cent fewer than in 1980. Apart from Western Europe, the only market area to show any growth was North America, where sales were still mainly of very small engines.

"The Japanese Presence in World Engine Markets 1983, Planning Research & Systems Ltd, Old Bond Street, London W1K 3DA."

Comecon cuts western technology imports

BY LESLIE COLTY IN BERLIN

COMECON COUNTRIES have been forced to reduce their imports of western technology in favour of buying products to feed their populations and spare parts and primary products to maintain industrial output.

Imports by the seven European Comecon members of machinery and equipment from OECD countries fell from 36 per cent of their total imports from the West in 1975 to 24 per cent in 1981, according to the German Institute of Economic Research (DIW).

In an analysis of Comecon trade, DIW noted that the importance of western technology imports is frequently over-estimated.

DIW said that agricultural products made up only 10 per cent of Comecon's imports in 1975 compared with 27 per cent in 1981. Bulgaria and Hungary were the sole Comecon countries able to provide a better diet for their population with-

out spending a growing percentage of scarce hard currency on food products.

The analysis showed that while the Soviet Union's trade with the West rose from 24.3 per cent of its total in 1970 to 33.7 per cent in 1982, the West's

share in the trade of the six small East European Comecon members fell from 27.2 per cent in 1970 to 22.4 per cent in 1982.

This was the result of Eastern Europe's growing indebtedness compared with the Soviet Union which was able to finance its imports by boosting energy exports. Moscow's terms of trade with OECD improved by more than 152 per cent from 1970 to 1981.

Thus, Soviet trade with OECD now makes up 60 per cent of total East-West trade compared with only 38 per cent in 1970. The Soviet share of OECD's total trade rose from 1.3 per cent in 1970 to nearly 2 per cent in 1981. By contrast, the share of OECD trade by the six East European Comecon members fell from 2 per cent in 1970 to 1.5 per cent in 1981.

DIW concluded that the economic interdependence between Eastern and Western Europe which was barred in the mid-1970s did not materialise. Comecon's intensification of trade with the West in the first half of the 1970s must be regarded as "an episode" according to the German institute.

Property group plans telecom joint venture

BY PAUL TAYLOR IN NEW YORK

OLYMPIA and York, the Toronto-based property group, plans to set up a \$100m joint venture with United Telecommunications, the third largest U.S. telecommunications group, to offer tenants a satellite communications network.

The private telecommunications network, which will offer voice, data and teleconferencing features, could pose a further challenge to the local telephone company since it would bypass the local network.

Bypass has become a major problem for the local telephone companies, since it deprives them of some of their most lucrative value-added services. A number of major U.S. corporations including Western Union, Heintz, Citibank, Merrill Lynch and Sears and Roebuck, have already installed bypass systems but the move by Olympia and York is thought to be the most ambitious proposal by a landlord.

Olympia and York is the largest office developer in North America and second largest office landlord in New York after the Rockefeller Center. It owns 11 major office blocks on Manhattan. Under the plan, these buildings, together with office blocks in eight other cities, would be linked together by the satellite network.

Under the terms of the deal, United Telecommunications, the third largest telecommunications group in the U.S. after AT & T and GTE, would have a majority stake in the joint venture with its Isacom subsidiary offering the satellite services to the new company to be called Olympianet.

The Olympianet development could also pose a challenge to other bypass projects

be the most ambitious proposal by a landlord. Olympia and York is the largest office developer in North America and second largest office landlord in New York after the Rockefeller Center. It owns 11 major office blocks on Manhattan. Under the plan, these buildings, together with office blocks in eight other cities, would be linked together by the satellite network.

Under the terms of the deal, United Telecommunications, the third largest telecommunications group in the U.S. after AT & T and GTE, would have a majority stake in the joint venture with its Isacom subsidiary offering the satellite services to the new company to be called Olympianet.

The Olympianet development could also pose a challenge to other bypass projects

Bishop 'signed arms deals'

By Canute James in Kingston

THE FORMER Grenadian government of Mr Maurice Bishop, the Prime Minister who was executed in a coup last month, had signed military supply agreements with the Soviet Union and North Korea, valued at \$37.6m.

This was revealed in Government documents taken from Mr Bishop's former office in Grenada, and presented to Parliament in Kingston by Mr Edward Seaga, the Jamaican Prime Minister.

According to the treaties signed by Grenada, the Soviet Union was supplying \$25.6m worth of military material, while the North Koreans supplied the rest. The supplies from the USSR were being delivered through Cuba, according to the documents.

Greyhound to confront strikers

BY TERRY DODSWORTH IN NEW YORK

GREYHOUND LINES, the U.S. long distance bus company, is heading for a showdown with 12,500 strikers today as it attempts to resume operations using newly-hired strike breakers.

The company said yesterday that although talks were resumed with the Amalgamated Transit Union earlier this week, the two sides were "not close to settlement at this time."

While discussions were continuing yesterday, Mr Frederick Dunikowski, company president, said that it still intended to go ahead with the reopening as planned.

Greyhound has already conducted a vigorous advertising campaign to try to win public sympathy in its attempt to reduce wages in the company, and is aiming to woo passengers with special half price fares for most days up to December 15.

It also claims that a significant number of Greyhound employees a-

have either returned to work already or indicated that they will cross the picket lines today.

It expects to start up again today with a partial service employing 1,600 of the present workforce along with 1,300 new hires.

The strike was called over a package of wage and benefit reductions which could amount to about 30 per cent of average salaries in the company.

Swiss, U.S. talks on aviation pact adjourn

BY ANTHONY McDERMOTT IN GENEVA

NEGOTIATIONS between U.S. and Swiss civil aviation officials to obtain a better balance of commercial flights and more flexible tariff rates between the two countries' adjourned without success in Bern after three days of talks.

The two sides are to meet again on January 15 in Washington. One Swiss delegate said the nego-

tiations had been extremely tense.

The U.S. wants a revision of the 1945 aviation agreement with Switzerland and is specifically seeking a more even share of the transatlantic market which the U.S. claims is almost completely monopolised by Swissair. Swissair acknowledges a share of between 80 and 90 per cent while the U.S. maintains it is 92 per cent.

International airport at Riyadh set to open

BY LYNTON McLAIN IN RIYADH

SAUDI ARABIA's new \$3.2bn international airport at Riyadh, one of the largest and most expensive ever built anywhere, is expected to open to commercial traffic on December 5.

The target was announced yesterday after the dedication of the King Khalid International Airport by the reigning monarch, King Fahd, on the desert site 22 miles north of the

capital. The airport will replace the existing Riyadh airport, which is in the path of the city's planned development.

Two of the four public passenger terminals are still to be completed. The two operational terminals are for the exclusive use at the moment of Saudi, the Saudi Arabian national airline, for domestic and international flights.

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Highfield House has been 'stepped' down the hillside and commands magnificent views over the surrounding countryside.

There are separate entrance for each of the four cars each approached from the car park which holds 139 cars.

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☐ a fact file ☐ a visit to Redditch

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The truth about Privatising British Telecom.

The privatising of British Telecom has stirred up political controversy. Leaving the political issue aside, there is now an urgent need to clarify the points below in the interests of truth and the customer.

Q. Is it a case of public service versus private profit?

A. No. In a competitive world, profit comes only from giving customers what they want, efficiently. The drive for profit, therefore, must be good for the customer. As a Public Limited Company, with innovative technical and human resources and freed from Government control, British Telecom must be encouraged to become a major force in tomorrow's world of telecommunications. Anything less will be bad for British industry and the nation.

Q. Can foreign shareholders take control of British Telecom?

A. No. There will be a strict ceiling on the shareholding of any individual or group of individual shareholders, even within this country. And the Government will hold the largest number of shares. Even a UK takeover, let alone a foreign takeover, will be impossible. Many good opportunities for business growth lie in overseas markets. If shares are quoted on foreign stock exchanges it will aid our prospects of competing in those countries.

Q. Will rural services be reduced?

A. No. Our policy of service and improvement in rural areas is being, and will continue to be, vigorously pursued. In any case the new Telecommunications Licence will guarantee them.

Q. Will residential phone charges shoot up?

A. No. We shall continue our existing successful policy of price restraint. In addition, the Licence will provide a specific assurance for customers in this respect relating increases in charges to the retail price index.

Q. Will emergency services be cut back?

A. No. We are strongly committed to them. Their continuance—however unprofitable—is guaranteed by the Licence.

Q. Will telephone kiosks be phased out?

A. No. Their provision is safeguarded even in unprofitable areas, except against strictly defined criteria in the Licence.

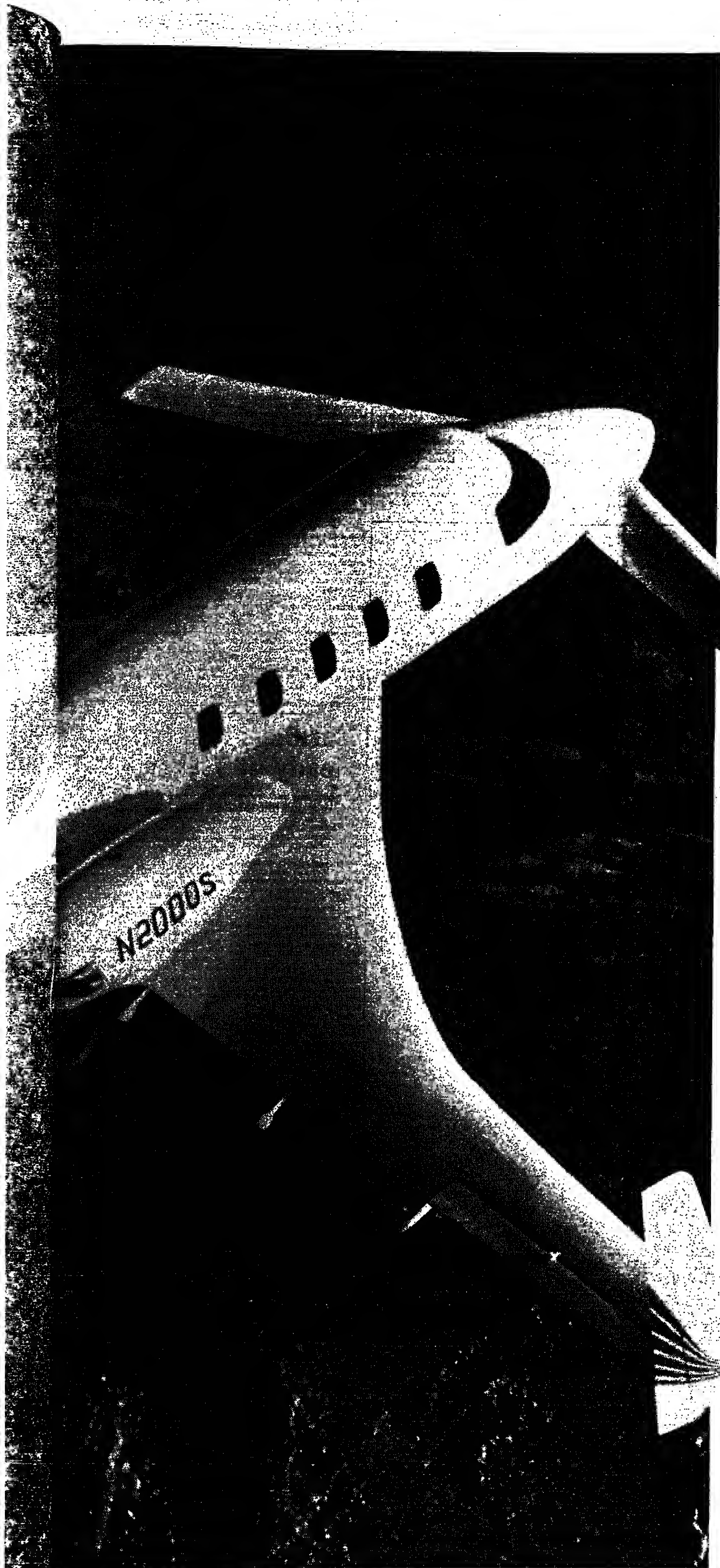
This is the first time in British history that the provision of many telecommunications services will be required by law—a far stronger safeguard than has previously existed. British Telecom is already one of the most technologically advanced telecommunications systems in the world. It has every intention of going on getting better and adapting to compete in the world market-place.

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TELECOM Keeping the customer informed.





B

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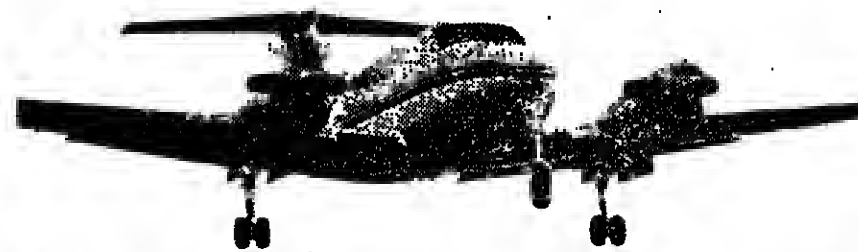
This is the airplane the Beechcraft King Air made possible.

Starship 1 will take its place alongside the King Air, the plane that created the role. King Air is the airplane selected two-to-one over all other turboprops put together, by the CEO's of America's largest corporations. King Air delivers daily the reliability, efficiency and comfort it first promised to corporate aircraft operators. Starship 1 will continue to deliver on that promise.

Starship 1 will fly faster than 400 mph. (644 km/h.), higher than 40,000 feet (12,192 m.). It will operate at significantly greater fuel economy than current general aviation turboprops or business jets. Its engines are of the PT6A family which has been proven in Beechcraft service.

It will be constructed of composite material, utterly smooth, incredibly strong, reliable. Beechcraft has been working with composites for years in existing Beechcraft models. Starship 1 will advance the art.

It will carry up to 10 passengers in stately comfort — this is a promise from the designers of King Air



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Beechcraft classics. All are in the Smithsonian Institution.

interiors, the comfort standard by which business aircraft are measured.

Make no mistake, Beechcraft Starship 1 is new, very new.* It has a lot of miles to fly before its designers and test pilots sign off on it.

Starship 1 says a lot about the strength and future of Beechcraft; but it says even more about the King Airs of today that fly alongside it on their well-defined missions. Those executives who command a King Air command the engineering expertise that has made the Starship 1 possible.

The first Starship 1 flew August 29, 1983 and was demonstrated for the NBAA in Dallas on October 5.

If you would like continuing reports on Starship 1 and the latest King Air developments, please contact your nearest Beech distributor or write Beech Aircraft Corporation, International Division, Wichita, Kansas 67201, USA. Telex: 041-7422

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*Starship 1 is actually a jetprop — a new term indicating the convergence of jetprop, propfan and fanjet technology. Starship 1 employs a 4-bladed jetprop with high disc-loading. Result: turboprop fuel efficiency at near-jet speeds.

UK NEWS

Public spending must be curbed, warns Governor

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

MR ROBIN Leigh-Pemberton, Governor of the Bank of England, warned yesterday that a strong and continued attack on the growth of public spending would be needed if the Government was to attain its objectives for public borrowing.

The Governor, speaking on the eve of the Chancellor of the Exchequer's annual autumn statement on public spending plans, warned local authorities, in particular, of the need to curb their regular overshooting of current expenditure targets.

Mr Leigh-Pemberton gave more warm-hearted approval to the Government's tight financial strategy than has sometimes been evident in recent public statements from the Bank of England.

He also indicated approval for the more "radical" policies being pressed by some members of the Cabinet who would like to make fundamental changes in the pattern of public spending.

The Governor said: "As economic activity recovers, it is important to leave room for the expansion of the wealth-producing private sector if we are to achieve balanced, sustain-

able growth. Public spending must be restrained, and that means arresting a tide that has run one way for a very long time."

Since 1971, central and local government spending had been increasing at nearly twice the rate of total national output. In 1982, public spending absorbed 45 per cent of output, compared with 32 per cent 25 years earlier.

He accepted that "public spending fulfils vital needs" and that there were always particular cases where good arguments could be advanced for increasing spending.

Government, however, was right to conclude that the public sector's claim for an ever-growing share of national resources had to be resisted.

In particular, he said, local authorities would need to control their spending to bring it more closely in line with the Government's general economic objectives.

Mr Leigh-Pemberton was addressing a conference in London arranged by the Chartered Institute of Public Finance and Accountancy on the subject of local government after the general election.

UNIONS CANNOT STOP PRIVATISATION, SAYS MINISTER

BT priority on state sale list

BY ROBIN PAULEY

THE GOVERNMENT is determined to privatise British Telecom (BT) next autumn, giving it top priority in the list of nationalised industries to be sold off, and no amount of union resistance will stop the plans, Mr Kenneth Baker, Information Technology Minister, said yesterday.

Mr Baker confirmed the Government's determination to push ahead at a Financial Times conference in London at which several other ministers also stressed the benefits of the Government's privatisation programme, not least for employees of nationalised industries.

Mr John Moore, Treasury Financial Secretary, emphasised the im-

proved employee motivation which could be achieved by privatising and allowing employees to have a share in their company. Mr Tom King, Employment Secretary, said that improving industrial relations and common sense on the industrial floor was the key to success in world markets.

Mr Baker insisted that British Telecom would be privatised as a single entity and that the complex work needed to sell off the majority holding next autumn was "well on target". The sale of 51 per cent of BT is expected to raise £4bn.

"The transfer of BT to the private sector provides the Government with a rare opportunity to distri-

bute the benefits of the new telecommunications market through both the employees of BT and the British people.

The unions are campaigning hard to prevent such a distribution, but we are determined that it will continue and our plans to sell shares will give every BT employee, pensioner and subscriber a chance to participate directly in the gains made by BT in the most dynamic growth market in the world," Mr Baker said.

Mr Moore is spearheading the Treasury campaign for disposal of national assets.

Economic Viewpoint, Page 15; Conference report, Page 28

Steel plan likely to 'suck in imports'

BY PETER BRUCE

GOVERNMENT plans to rationalise the British engineering steels sector and combine the operations of the British Steel Corporation and GKN under the Phoenix Two scheme could lead to a substantial rise in import penetration, union leaders said yesterday.

Launching a study on the Phoenix proposals, details of which have yet to be published, Mr Bill Sims, General Secretary of the Iron and Steel Trades Confederation (ISTC), said that "if a monopoly is created then imports will be sucked in as

UK manufacturers seek a second source of supply. It always happens."

At least one major motor manufacturer and a number of drop forgers were reported to be seeking supplies abroad in anticipation of Phoenix Two going ahead. Engineering steels are produced at at least six works in Britain.

The ISTC report says imports took 31 per cent of the UK hot rolled bar market last year. It says, however, that UK demand, 794,000 tonnes in 1982, had bottomed out

and forecast consumption of between 600,000 tonnes and 630,000 tonnes this year. Mr Sims claimed that Mr Norman Tebbit, Trade and Industry Secretary, had already decided not to put the merger to the monopolies commission.

ISTC bases its opposition to the plan, under which some existing plant, including Hadfield's, is likely to close with the rest taken at least partly into the private sector, on hopes that this year's recovery in the motor industry will be sustained.

Elf will keep stake in Alwyn oil field

By Paul Betts in Paris

ELF AQUITAINE, the French state-controlled oil company, has decided to keep its entire 66 per cent interest in the large oil field of Alwyn in the UK sector of the North Sea.

The oil group said last night that M Michel Pequeur, its new chairman, had confirmed to British Government energy officials on Tuesday that Elf intended to maintain its two-thirds interest in the field. Alwyn has estimated recoverable reserves of 200m barrels of crude and 27bn cubic metres of gas.

Elf indicated at the end of last year that it was considering selling part of its interest in Alwyn, in large measure because of the unfavourable UK fiscal regime for North Sea oil production. It then envisaged shedding about 20 per cent of its stake. The other one-third interest is held by the French oil group Total.

Subsequent changes in UK fiscal policy for the North Sea caused Elf to reconsider. Last night, Elf said it considered it was viable for the company to maintain its interest.

Elf confirmed that development of the field, which would cost a total of £1.5bn over its life, would go ahead on schedule.

Thatcher warned of job risks in not backing new Airbus

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SUBSTANTIAL long-term employment could arise in the UK aerospace industry if Britain did not participate in the development of the proposed A-320 150-seat version of the European Airbus, Mrs Margaret Thatcher, Prime Minister, was told yesterday by Sir Austin Pearce, chairman of British Aerospace (BAe).

The long-term future of civil airliner production could also be jeopardised, he said. Sir Austin and Sir Raymond Lygo, managing director, met Mrs Thatcher at 10 Downing Street for a private briefing.

She was told that repayable launch aid of between £300m and £400m would be needed over several years to enable BAe to join the A-320 venture.

BAe already builds wings for the bigger existing A-300 and A-310 Airbus, having some 20 per cent of the work on those ventures, in return for its 20 per cent cash stake in the Airbus Industrie consortium.

For the A-320, BAe's share of the work would rise to about 28 per cent. This is because it would not only build the main wing section, but also the flaps and other moving parts of the wings. The work shares of other partners in the venture would also be adjusted.

Messerschmitt-Bölkow-Blohm and VFW of West Germany, which at present have a joint 37.9 per cent share, would get 37 per cent of the A-320. Aerospatiale of France, also with 37.9 per cent, would get 34 per cent, while CASA of Spain would get 3 per cent, against the present 4.2 per cent.

Total cost of developing the A-320 is estimated at about \$2bn. BAe needs launch aid for its share of the A-320 because it is already spending heavily with its own cash on the smaller, four-engine BAe-148 regional airliner programme.

BAe admits that even if the UK withdrew from the A-320 venture, there would still be work on the existing A-300 and A-310 Airbus programmes.

But the rest of Europe would turn

elsewhere to get the A-320 started, and the UK could find itself progressively frozen out of large civil airliner manufacture. The result would be that by the end of this decade or in the early 1990s, it would be losing orders and employment.

On the other hand, any government launch aid for the A-320 would be repaid from a levy on each aircraft sold, and it is argued that the Government would make profits in the long term.

The overall market for A-320-type 150 seat aircraft is set at several thousand, through to the end of this century (one estimate puts it at more than 4,000).

Even if Airbus Industrie captured only one-quarter to one-third of that market, against competition from Boeing and McDonnell Douglas of the U.S., it would still sell more than 1,000 aircraft. This number would cover the break-even point on the venture.

Sir Austin and Sir Raymond are believed to have stressed strongly to the Prime Minister that countries such as Canada, Australia and Japan were ready to move in and share in the A-320 even if the UK did not.

Mr Bernard Lathière, president of Airbus Industrie, has said that the A-320 is "oversubscribed" with prospective partners. The French Government has already allocated FF400m in its 1984 budget to cover work on the A-320.

A government decision on launch aid is expected towards the end of this year. At the same time, the Government is expected to decide on launch aid of about £13m for the new Rolls-Royce/Trent & Whiteley V-2500 engine, which could be used in the A-320.

So far, three airlines have placed orders and options for a total of 80 aircraft. Air France has placed an order for 25 with an option on a further 25; Air Inter, the French internal airline, has ordered 10 with a further 10 on option, while British Caledonian Airways has ordered seven with three on option.

Earnings rise holds steady at 7 3/4%

BY ROBIN PAULEY

INCREASING OVERTIME as the economy picks up after the recession is helping those in work to continue to improve their living standards as earnings stay ahead of prices.

Figures published by the Employment Department yesterday show that the seasonally adjusted underlying rate of increase in earnings in the year to September was 7 3/4 per cent, the same as August. The figures have hovered between 8 per cent and 7 1/2 per cent throughout this year, while the retail price index and tax and price index have both fallen to substantially lower levels.

Employees in manufacturing industry, in particular, are benefiting from extra overtime and their earnings increased by 9 1/4 per cent in the year to September.

Overtime in manufacturing industry in September was 10.6m hours a week, the highest level since August 1980 and some 400,000 hours a week more than in August and 750,000 up on July. Overtime is on average 10 per cent higher now than it was a year ago.

While this reflects a higher level of activity within the economy, it

does provide a source of anxiety for the Government.

This is because the level of average earnings remains persistently far ahead of price inflation and seems set to continue to do so unless much lower pay settlements can be achieved in the coming pay negotiating round.

Since August 1979, average earnings have outstripped inflation by 15 per cent. In the last pay round earnings rose by 4 per cent more than inflation. This improvement in real living standards is one of the major threats to the resurgence of strong inflationary pressures. Mr Tom King, Employment Secretary, said yesterday: "We must not relax and start once again paying ourselves more than we earn."

The Confederation of British Industry yesterday said its own analysis of pay showed an average settlement of 5.3 per cent in the manufacturing sector in the third quarter compared with 5.8 per cent in the second quarter and 5.7 per cent in the third quarter. About 35 per cent of settlements in the past three months were between 3 per cent and 7 per cent.

Talks on Union Bill

THE GOVERNMENT and the Trades Union Congress (TUC), are holding private talks on union political contributions, in an effort to reach voluntary agreement which could prevent the issue from being drawn into the Trade Union Bill.

The informal talks mark a new stage in the improving relationship between the TUC and the Government on its labour legislation, though some union leaders are unhappy that the unions are conceding too much while getting insufficient benefit.

Prospects of a deal seemed better after details of the first meeting emerged. However, some union leaders, unhappy at talking to a Government they have for long attacked, were insistent that the agenda for discussion would have to be widened markedly if the talks were to continue usefully.

● IRLANDUS, an Ulster manufacturer of printed circuit boards which was put into receivership in June, may be acquired by a U.S. electronics group which has been negotiating for the company's assets. The U.S. group, which has not been named, has also had talks about government aid to support the Irelandus operation.

● TESCO, the retail grocery chain, has named a new chairman to succeed Sir Leslie Porter who retires next year. He is Mr Ian MacLaurin, at present managing director. Tesco yesterday reported sharply increased interim pre-tax profits of £25m, up 24.5 per cent.

● EUROPEAN Commission is studying the desirability of maintaining zero VAT rating for commercial

and industrial property development in Britain. Building employers gave a warning yesterday that the industry's taxes would rise substantially if the zero rating were lifted.

● MR NORMAN Tebbit, Trade and Industry Secretary, made clear in the House of Commons yesterday that he is considering a major shakeup in regional aid policy in a White Paper to be published before Christmas. Mr Tebbit said much of the regional aid programme - worth £900m this year - had been misdirected. He also questioned the use of development and special development areas, which he implied could do great damage to nearby competing regions.

● TEXACO yesterday announced the go-ahead for its new Highlander Field - the company's third large North Sea venture this autumn. Texaco said it would develop Highlander as a satellite from its main platform eight miles away, using techniques which would extend the life of the field's reserves to 30m barrels.

● GIBB BANK, operated through the Post Office network, is a long-term candidate for privatisation. Mr Kenneth Baker, the Minister for Information Technology, confirmed in the House of Commons yesterday.

Mr Baker said there were no immediate plans for privatisation, but the Government's policy was to reduce the size and scope of the public sector. Options for privatisation were kept under review, and Gibb was no exception.

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TECHNOLOGY

SWEDISH BANK MOVES TOWARDS COMPLETE AUTOMATION OF ITS BUSINESS ACTIVITIES

'Techknowledge'—a Scandinavian asset

BY ELAINE WILLIAMS

SE BANKEN, one of Sweden's largest commercial banks, is moving towards full automation of all its banking activities. Last month the bank announced a SEK 150m order for the next generation of front office terminals.

A total of 1,500 terminals, to be supplied by Ericsson Information Systems, will be installed from April next year in all the bank's 365 branches in the country. Ericsson, the Swedish electronics group, won the order against stiff competition from Nixdorf, which already has front office equipment in the bank, Philips and IBM.

They will be linked to the bank's existing extensive computer network and used to provide more extensive services such as investment advice, loan calculations, and tax and financial analysis.

The bank will even be able to provide computer programs to be run on at least 20 different types of microcomputer for customers' financial problems. Eventually all these small machines will be able to communicate directly with the bank's main computer system.

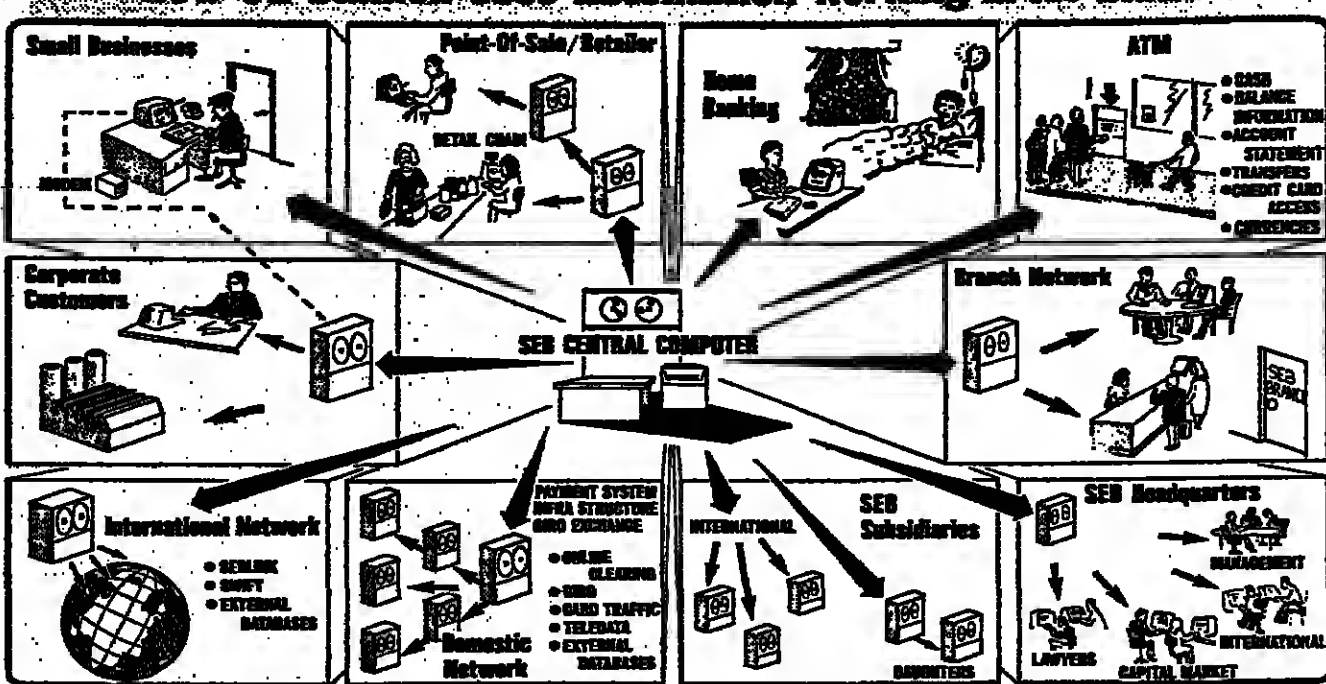
The bank already offers this in a limited way on 18 different microcomputers. At 60 of its branches, the staff are familiar with microcomputers and are able to help corporate customers.

Using a communications network it will allow branches in remote parts of the country contact financial specialists based at the headquarters. This will dramatically speed up the flow of information and advice out to the branches.

Because of increasing competition, the banks will also have to increasingly sell their knowledge and expertise and provide more specialist services rather than the more traditional business run by banks. This is very much the philosophy of Thomas Gluck who heads up the data department at SE Banken. He has invented the word "techknowledge" to describe the union of banking expertise and computer techniques.

Mr. Gluck, who is deemed a visionary when it comes to banking technology in Sweden, believes that the bank has to use technology to remain competitive and be more flexible.

How SE Banken sees automation working in its bank



Mr. Gluck says that banks are heading towards an all purpose terminal which forms one interface with all the banking services and transactions. The supplier-money transactions will be automated while bank staff can use terminals to carry out customer inquiries and more complex business transactions.

He explained the benefits of the SE Banken investment: "The terminals will be used to provide direct customer service. They will be linked to a data base so that banking staff can obtain information on those customers which need the most attention."

Communicate

They will also allow branches out in the country to communicate more easily with experts at the headquarters. This means that a particular branch with no international dealing can seek help from those at the headquarters which specialise in foreign deals. Corporate customers who need tax advice, for example, can also consult

the bank's head office via computer terminals. The bank already offers a specialist service to lawyers and hopes to expand it to other disciplines. Swedish banks are probably the most advanced in terms of automation in Europe. The reason for their ability to introduce electronic systems is due to the infrastructure of the banking system in the country. Banks agreed many years ago to conform to a standard cheque system. This means that it is possible to easily identify every customer's bank account in different banks. All the banks are open to all customers so that there are no extra charges to be incurred if an account holder makes a transaction at a branch of another bank.

The third major factor is that the banks use cheque truncation. This uses electronic methods to cut down the amount of paperwork needed to process the cheque. All the commercial banks including the three largest, Handelsbanken, PK Bank and SE Banken use

real time on line computing. Such co-operation has led to all the commercial banks sharing the automatic teller machines. These are so expensive that it is good business to pool this resource. There are about 1,000 ATMs in the country, these being split equally between commercial and savings banks.

The benefits of automation for SE Banken, for example, has been to control operating costs and to offer a wide range of services to its business and private customers. It now operates a range of corporate banking systems which compete with those offered by Citibank, for example. Over the past 10 years, the number of business transactions carried out by the bank has increased by 80 per cent but its staff has only increased by 6 per cent in the same period.

Efficient

Mr. Gluck says that Swedish banks are four times more efficient than British banks

LOW COST COMPUTER PLOTTER

Graphic new use for the linear motor

BY GEOFFREY CHARLISH

FEW ENGINEERS, and few users of computer printers and plotters, would disagree that if the mechanical portions of such machines could be eliminated, high levels of reliability and a long working life could be achieved.

Could, for example, a plotter be designed with no rotating parts, without incurring high costs? A young engineer called Hugh-Peter Kelly believed that the linear motor principle—apparently an expensive proposition—could be applied cheaply to drive a plotter pen in the customary X and Y axes, and that it could be done quite cheaply.

Kelly and his colleague Bob Robinson also believed they could see a niche in the plotter market for a low cost machine that could be deployed by personal computer users to produce graphics on paper for business purposes.

Armed with some basic ideas, Kelly started to look for money and a relatively short time had obtained £161,000 from the Department of Trade and Industry, National Westminster Bank and British Technology Group. A new company was set up last year called Linear Graphics at Rayleigh in Essex, and the team got down to work.

The linear motor is an electric motor with the stator (the outside, stationary part) "unwound" and laid out flat—rather like snipping a paper ring with scissors to make a flat strip. The rotor, as well as going round, then also moves in a straight line along what amounts to a line of flat stators placed end to end to form a track. The idea is about to come into fruition in Germany and Japan to drive "railway" trains.

Most of the banks in Sweden have experimented with home banking. SE Banken has been running a project for the past six months but Mr. Gluck says that there is very little demand for home banking.

Similarly, an on-line electronic point of sale system has been discussed at length by banks and retailers. All have expressed enthusiasm for the system but no one wants to pay for it. Mr. Gluck said that more than 90 per cent of all transactions in Sweden are still carried out with cash and it was difficult to beat in terms of speed and convenience.

easy sliding fit in the collar. The collar knows where it is on the tube by virtue of an optical sensing strip that runs parallel to the tube and a short distance from it. It is a strip about 0.25 inch wide on which are etched transverse lines at 480 to the inch.

A sensor carried on the collar "reads" and counts how many of the lines it has passed from one end, giving precise positional data. With a drive system deployed on both X and Y axes, a plotting pen can be positioned accurately to any point on the paper below.

The company has now produced an A4 plotter called Beaver with only four moving parts that is accurate to 0.2mm over the whole 190 x 272mm plotting area. It is almost silent and costs only £449. Cost reduction was also assisted by the use of standard metal extrusions and other items, eliminating specially machined parts or jigs.

The machine is Centronics or RS232 compatible, allowing it to be used with almost any computer. By purchasing special "Interceptor" software discs for BBC or Apple computer, those machines can be run straight into the plotter.

The software intercepts graphics commands for plotting and drawing from Basic and routes them either to the screen or plotter. Thus, graphics programs already written for these microcomputers can run with Beaver with little or no modification. Kelly has already lifted his initial 2000/year production plan and the 14 strong company is about to take a factory at Rochford, near Rayleigh.

It may have to seek further backing for expansion, although judging by the product, that should not be too difficult to find. More on 0258 741322.

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Safety Monosilane study proposed

A STUDY to identify safe ways of handling an important chemical used in manufacturing integrated circuits is being proposed by Battelle, the research organisation, in the U.S.

The chemical, monosilane—is used in the manufacture of pure silicon and for laying down a coating of silicon dioxide on silicon wafers. It is also used in the aircraft industry for engine combustion. It is potentially a very hazardous chemical and under some conditions it reacts spontaneously with air and ignites.

Analysis Basic blood tester

BASIC BLOOD tests can now be performed immediately on Eastman Kodak's new desktop analyser, giving patients results before they leave the doctor.

A single drop of blood is all that is needed to perform any one of seven tests. The basic Ektachem DT60 costs \$6,000. An optional attachment called the DTE module also analyses the blood sample for the two electrolytes sodium and potassium for an extra \$7,500. Kodak said that it will add further tests for Billirubin and Haemoglobin levels next.

FT

FINANCIAL TIMES CONFERENCES

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- Workable competition in the region; yield improvement
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Orient Airlines Association

Mr Knut Hammarskjöld
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Mr Brian H Rowe
General Electric Co Aircraft Engine Group

Date and Venue:

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Aviation in Asia and the Pacific Basin

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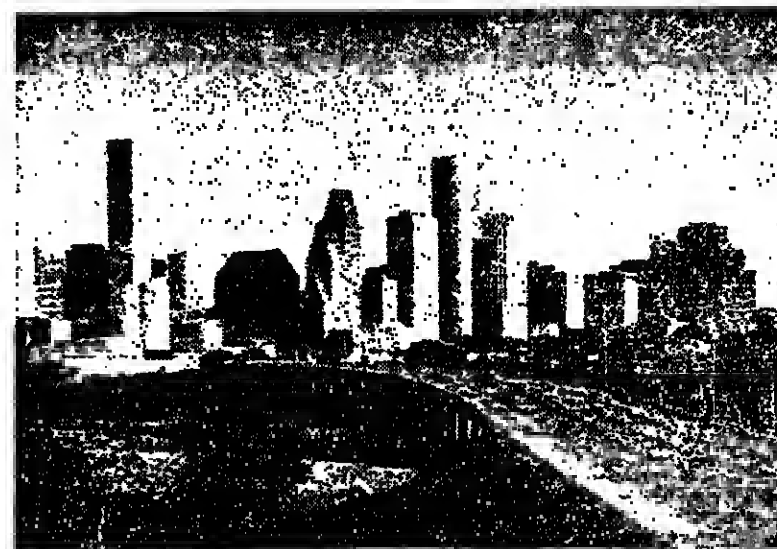
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THE MANAGEMENT PAGE: Marketing

UK comeback sought by an old favourite

Lisa Wood on the return of Red Label whisky

JOHNNIE came marching home today. After six years' absence Distillers is re-introducing its Johnnie Walker Red Label whisky into the UK.

Red Label once sold over a million cases a year in Britain and accounted, at its peak, for a 10 per cent share of the total UK market. Hence the nostalgia that will be reflected in some of the £15m advertising and promotional campaign aimed at putting the product back on the shelves of Britain's supermarkets and pubs.

The campaign has the aura of a hero returned. "Who'll be back at all the best parties?" "Guess who's coming to dinner?" "Guess who's back?" "Who'll be home for Christmas?"

Today, for example, Red Label accounts for 14.6 per cent of the total Scotch whisky annual exports—accounting for some 6.4m cases.

However, over the years Johnnie Walker has had to watch other companies taking its share of the domestic market, despite the sound performance of its up-market Black Label. Johnnie Walker has changed, given Black Label a very distinctive image, partly to protect Red Label. Distillers has also watched its group market share in the UK fall from an estimated 37 per cent in 1977 to a current 20 per cent. Claymore, strongly promoted after Red Label's demise, only enjoys about 8 per cent of the market. Arthur Bell's whisky by contrast, has now some 20-22 per cent of the market.

So a satisfactory conclusion to the protracted discussions with the Commission over pricing could prove to be somewhat of a godsend to Distillers.

"There is a nostalgia for the brand," says Tony Oseroff, Johnnie Walker's marketing services director. "One feels

SHARE OF THE UK BLENDED SCOTCH WHISKY MARKET

	1977 (%)	1982 (%)
Bell's	20	22
Teachers	14	15
Haig	10	6
Red Label	9	14.6
Famous Grouse	4	9
Claymore	3	7
Grants	3	4
White & Mackay's	3	5
White Horse	4	4
Mackinlay's	2	2
Real MacKenzie	1	2
Johnnie Walker	2	2
Long John	1	1
Own label	1	1
Others	27	11

there is real interest. Public reaction has been very positive; a poll shows that 40 per cent of consumers say they would like to buy Red Label again. The trade recognises it will be a great opportunity and it would be a pity to lose out."

Just how many people continue to buy Red Label after their first trip down memory lane is the great imponderable at a time when whisky sales continue to fall—down by an estimated 5 per cent this year on last.

The issue is further clouded by the fact that Johnnie Walker is re-positioning its product in the price scale. Six years ago Red Label was among the middle-priced whiskies. Since then the market has changed, there has been a polarisation of the blended market into premium-priced "standard" products, such as Bell's and the Famous Grouse (from Highland Distillers), and the development of cheaper brands and own-labels. Distillers Claymore, for example, tends towards the cheaper end of the market.

Red Label, however, will be pitched at the more expensive end of the standard blended whiskies, priced at about £7.35 compared with the Famous Grouse at about £7.40. It is for this reason that Ogilvy and Mather, the agency handling the account, is placing the advertising in the mass-circulation newspapers. The Times, The Guardian and the

Financial Times are more the territory for Black Label and malt whisky drinkers. Red Label will be priced at about £7.35 compared with The Famous Grouse at about £7.40. This pricing policy is intended to combat the drop in sales of middle-priced whiskies; growth, such as there is, has been at the top and bottom of the price range. It will also mean that Red Label will be sold in the UK at a price consistent with that in international markets. The re-entry into the domestic market was announced in September after Distillers and the EEC had agreed on the new pricing system. Skepticism abounded in the trade after Johnnie Walker said it would have Red Label in the shops for the crucial Christmas period.

Two conversations with Jimmy Duggin, wines and spirits director of Tesco, which used to be the biggest single retail outlet for Red Label, illustrate how quickly the trade has responded.

For, on the day the announcement was made, Duggin said he had already placed his Christmas orders and it was too late to buy Red Label. "We have already gone to bed for Christmas," he warned.

Three weeks later, a few hours after watching a promotion for Red Label, Duggin said: "We will find a slot for Red Label and will be stocking it this Christmas in the light of the promotion and support the product is being given."

Johnnie Walker is reluctant to say just what its sales target is for the year ended March 1984. A recent report from stockbrokers, Wood Mackenzie, suggested sales of up to 300,000 cases may be achieved. Tony Oseroff smiles when that amount is quoted and says: "Our estimates were more cautious."

Volume, says Oseroff, is not the number one objective; rather it is a long term building of the brand.

The trade has certainly not been lured by special financial deals. "We have made it clear to all customers that Johnnie Walker will not be providing resources for price cutting," says Tony Oseroff. Promotional support will be



strong not only in the media but there will also be, for example, optics for public houses and "dumper bins" for supermarkets. The initial advertising campaign will be followed up after Christmas, in the run-up to the budget, with an "image creating" campaign.

Special attention will be paid to young people and women; the first category will probably not remember Red Label except that it was the brand "that Dad bought" and women tend not to be established whisky drinkers. From whom Red Label will take a share, in a market that has stagnated in recent years, is one of the great topics of conversation for those in the whisky industry. Philip Augar, of Wood

Mackenzie, says: "Our feeling is that Red Label could expand the premium-priced category with a further polarisation of the market. Those in the middle ground will be further squeezed."

But if this occurs some of Distillers' own brands, such as White Horse, Haig and Highland Queen, could suffer alongside other brands such as Teacher's (Allied Lyons). Philip Augar adds: "Distillers is re-organising its UK sales force as from April next year with salesmen promoting all the group's brands; at present Robinsons, who estimated to be worth about £3m. Figures are based on press and television advertising at ratecard from selected publications."

THE PRESSURE on certain European countries to relax controls on their state television channels grows apace. Politicians in Sweden are currently being lobbied by large Swedish companies to allow them commercial air-

A selective type of advertiser

AFTER THE fitted kitchen, the fitted bedroom. That at least is the ambition of Mr Jim Riordan of Sharps Bedroom Design, who heads a company which has raised its sales from £650,000 in 1979 to £16m this year and become one of the largest, but oddly most invisible, advertisers in local newspapers, with a budget of £1.5m.

Sharps does not employ an advertising agency. It buys advertising through independent media buyers and uses different creative consultancies for its local advertisements, for national Press, for TV, for radio. It claims that its experience enables it to predict the number of shoppers it will attract with a given volume of advertising expenditure.

The company sites its showrooms on cheap land, using the money it saves on rent and rates for advertising—its best

shop is on an industrial estate on the outskirts of Bristol. "The advertising is not to sell the product—it is to get people into the showrooms," says Riordan. Once there the concept of a fitted bedroom does the rest—Sharps claims 60 per cent of all visitors to a showroom ask for a designer to visit their home and 60 per cent of these buy units, with each order averaging over £300.

Riordan claims: "We know more about the effectiveness of all the local newspapers than anyone else in the UK. Our data says that X amount of advertising will produce Y number of shoppers. There is no fixed formula; the pull of the ads varies tremendously throughout the country."

With just 2 per cent of households having fitted bedrooms potential is great. "In five years time it will be as hard to sell a

new house without a fitted bedroom as it is today without a kitchen," maintains Riordan. So enthusiastic is he about the idea that Sharps is now investigating Florida for a U.S. subsidiary.

Units are made at the company's five factories only when orders have been taken. Sharps, part of the Keen and Scott group, keeps itself aloof from other related subsidiary companies, such as Dolphin (which makes shower units) and Alpine Double Glazing. It is also reluctant to start making beds—"Ninety per cent of our customers keep the same bed," says Riordan. He speaks with a confidence generated from having doubled Sharps sales last year, which was the worst for the furniture industry since 1926.

Antony Thornicroft



IF REVENUE is any indication of muscle, the media independent agencies are showing signs of becoming an increasing force in the ad industry. For the first time in the movement's 13-year history two media independents—specialist agencies which deal exclusively in the buying of space and time, often in conjunction with large, full-service agencies—have broken into the top 20 agency league table.

Latest figures from MEAL (Media Expenditure Analysis Limited) for the year ending September 1982 show Chris Ingram Associates in 18th position with billings of £24.4m and TMD at number 20 with £22m (the latter's position will have changed significantly with its recent Robinsons win estimated to be worth about £3m). Figures are based on press and television advertising at ratecard from selected publications.

THE PRESSURE on certain European countries to relax controls on their state television channels grows apace. Politicians in Sweden are currently being lobbied by large Swedish companies to allow them commercial air-

time. They fear they will lose market share if multinational foreign competitors advertise on direct broadcast satellite channels.

Belgium has just rejected by giving the go-ahead to commercial television for the first time from January 1984 on the two French-speaking of its four state channels. This will be allowed providing it is for a Belgian or foreign collective group of advertisers and only generic names are mentioned. Such restrictions on "collective" campaigns echo the experience in France, although rules were subsequently relaxed there.

LONDON Business School is introducing next year a new chair in Marketing and Communication. Professor Andrew Ehrenberg, Professor of Marketing at LBS since 1970, has been appointed to the post. The Worshipful Company of Marketers in London are seeking to endow the new chair with the aim of making the programme of work of practical value to all British companies involved in marketing products or financial services.

SOME slogans, it seems, never die and it's the jolly advertiser indeed who knows one that is so distinctive it becomes synonymous with the brand. Heineken has done it with the famous line "Refreshes the parts other beers can't reach," now in its tenth year. To celebrate the decade's success has produced a lavishly illustrated

book called *Thirty Years*, published today by Macmillan and written by the witty Peter Mayle whose words have graced this page recently. It is believed to be the first time a book has been published about a current campaign. It costs £9.95 in paperback and £5.95 in paperback.

STUDENTS of advertising, whether at graduate or managerial level will find *The Practice of Advertising* a useful handbook to understand the machinery of the business. Though not aimed at the experienced practitioner, this compilation of articles by a dozen or so of the industry's leading lights, gives a working knowledge of every facet from creativity, to media research and production processes. It is published by William Heinemann this week in paperback at £8.95.

THERE MUST be broad grins on the faces of independent television company executives—a change from the long faces pulled earlier this year over the funding of Channel 4—at news of their record advertising revenue. Agnora for October. A bumper £44.8m—reckoned to be the largest monthly figure so far this year—was taken by the 15 companies and Channel 4 (TV-am is not included), which is a 34.4 per cent rise on the same month last year. The figure for October 1982 was £70.6m.

Feona McEwan

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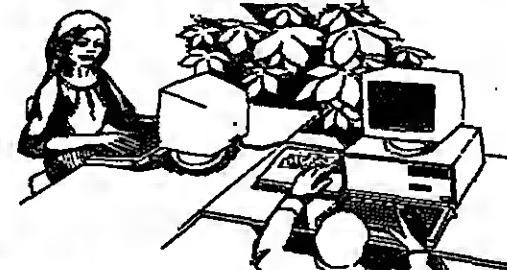
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THE ARTS

Record Review

In Memoriam
Glenn Gould

Glenn Gould: original and enigmatic

The sad death of Glenn Gould 13 months ago at the early age of 50 took from us one of the most original and enigmatic pianists of our time. It is tempting to add also "most widely loved"; but that sort of attachment is really only accorded to artists whom the public hears and witnesses in person. Gould's playing is indeed widely known and admired, but only during the last 15 years of his life, from a scrupulously guarded distance.

The story is told in detail in Geoffrey Payzant's book *Glenn Gould: Music and Mind*, and by the pianist himself on his record *Concert Drop Out*. In brief, in 1967, at the height of a brilliant international career, Gould announced that he intended to retire from the public stage to devote himself to making records and true to his word, he never played in public again. His continuing fame thus rested entirely on his steady output of records (and more recently on a new involvement in video, some of whose first fruits can be seen in three programmes, two already screened, the third next Wednesday, on Channel 4) — and especially a monumental series of recordings of the major solo keyboard works of Bach.

It was a Bach record, of the Goldberg Variations, which first catapulted him to fame in 1965, and it was with a second version of the same work, recorded shortly before his death, that he made his farewell. Gould's first Goldberg was a revelation to a generation of music lovers: brilliantly incisive, uncompromising, pungently expressive without a trace of overstatement, unconventional but the fresher for it, and its most quirky, deftly revealing.

The strangest quirk of all, my ears, and the only one I was never able entirely to accept, was Gould's omission of every single repeat — thus reducing the music to half its proper length. (Those who claim that the Goldberg was never intended to be performed complete cannot explain why Bach directs that the opening aria be repeated at the end of the piece, crowning of the dramatic span.) My feeling then was that this mad and wonderful Goldberg would sound twice as wonderful with all its repeats — and thus

its scale, breadth and force — intact. Two and a half decades later for his second Goldberg, Gould somewhat modified that earlier, drastic scheme. The playing is still more magnificent, and infinitely better recorded, some of the contrapuntal variations are included, my only regrets concern those which are not. Hearing the first-half repeat alone of the sixth variation, for example, robs us of one of Bach's most magical repeat-devices and two whole bars of music. Gould allows us no more either of his

splendid, grittily unrelenting canon at the fourth; three-quarter length, three-quarter impact. His miraculous, trumpet-blasting performance of Nos 14 and 20 cry out for the reinforcement of repetition. The whole is such a gripping and inspiring musical experience, and in every other respect a fitting memorial, that such reservations are really by the way. I wonder all the same whether Gould had he lived just might have returned to the Goldberg for the third time, and given it to us finally, unequivocally complete?

Another recital which Gould recorded shortly before his death includes Brahms's four Ballades, up to 10 — unjustly neglected in the concert hall these days by almost every pianist of note except Michelangeli — and the two Rhapsodies, op. 78. It is vintage Gould: the first Ballade sombre and spacious, cut in granite, but lit by a conscious play of colour; the second, dramatic juxtaposition of melting and knife-edge timbres; the third a brilliant, almost Baroque percussive exercise; the last, darkly retrospective, a remarkable prefiguring of the late piano style.

The two Beethoven sonatas were recorded in 1976, but only now released. There are thumbs on every page here far madder, wilder, more wilful than anything to be found in the Bach or the Brahms. Some of the interpretative treatments, by the lights of Gould's later, bolder Beethoven tradition, are so many at first hearing as to be actually funny. Yet there is a great deal more than merely method in the madness: there is also such consistency, and such radiant conviction, that an immediate second hearing is difficult to resist.

How, after all, to play those always puzzling first eight bars — which are neither melody nor anything but the sparsest harmonic framework — of op. 27 No 12? Rather than attempt, as many pianists do, to make them what they are not, Gould makes them all the more emphatically, with the mixture of crisp detachment and staccato, what they are — a preparatory strumming, a hypothesis, from which both the real melody and the real harmonic framework eventually emerge. That small instance represents in miniature the tenor of both performances. Nothing Gould does need be proposed as "definitive", but everything in them which first surprises is found, after reflection, to be an invigorating and original illumination. And that after all is what performance music is about — and after all what makes these records so richly rewarding.

DOMINIC GILL

Power and nostalgia in 'Grimes'



Elisabeth Söderström as Ellen and Jan Vickers as Grimes

The Met season, on whose opening events Max Loppert has reported, continued with a revival of *Peter Grimes*, (Grimes, Billy Budd, and *The Carmelites* — not Session's *Montezuma* or John Eaton's *Dido and Aeneas*) — have been chosen in respect to contemporary grand opera in this century season.

The Met first did the opera in 1948, with Regina Resek and Polyna Sleska as Ellen, Frederick Jagel as Grimes, and John Brownlee as Balstrode. Nineteen years later, they invited Tyrone Guthrie and Tanya Moiseiwitsch to recreate here their Covent Garden staging; it was sung by Lucine Amara, Jon Vickers, and Geraint Evans, and conducted by Colin Davis; and it has stayed in the repertoire ever since. The sight of the familiar sets — at Covent Garden they were modified back in 1953, when John Cranko produced the piece — did old English eyes with nostalgia.

But nostalgia is not the main reaction to *Grimes*. With each passing year, its freshness, its power, its richness of musical genius seems to grow. The Met revival was conducted by John Pritchard, in masterly fashion. The orchestral playing was not inspired — can be, when the company is a huge machine geared to churn out seven opera performances a week, week after week through the season, with the five-bus Trojans one of them? — but it was of good quality. And Jon Vickers in the title role was inspired. There are very few voices that can set enormous Macmillan Vickers as one of them. His mad scene was tremendous. The force of his utterance informed equally the quiet, the almost whispered passages — strange, wild though they were — heard — that make his performance so vivid. This has become an impersonation that, as a colleague put it, transcends art. It is alarming, profoundly disturbing. His voice, his features, his demeanour are distorted, transfigured. In the scene with the boy and in the mad scene, one feels that anything might

happen. The boy, who up to then had been a rather inexpressive little stage child, seemed genuinely scared. Two criticisms. When Ellen asks this Grimes where the youngster got the ugly bruise on his neck, he replies "How should I know?" — which is a feeble, imprecise substitute for the "Out of the murky fogs of nightmare And the mad scene is not most effectively played knee-deep in a nowhere-land of swirling stage vapours, instead of the familiar Borough become a moonlit foggy nightmare. Vickers's voice is unwieldy, but as he strains his way upward into the higher notes of the part the very effort is eloquent. Grimes comprises within himself three men who in Billy Budd are separate: the victim, the destroyer, and the poetic dreamer. Later this season, Vickers does the role with the Houston Opera and then with the Royal Opera.

As Ellen, Elisabeth Söderström made her debut in the new Met. (She last sang in the old house 19 years ago, as the Composer in *Ariadne*.) It was a beautifully judged, tenderly exact performance, fully characterised in inflection, glance, and bearing. But the house is too large for it; one had to focus in, as it were, to appreciate her fine-spun loe. Thomas Stewart's Balstrode was admirable. Jerome Hines's Swallow suggested an American country judge rather than a self-important English lawyer. (He has sung the part for 35 years and still mispronounces "quietus".) Guthrie's production had been put on by Bodo Igaz. It was on the right lines, but many of the characters — Auntie, Mrs Sedley, Ned, the Rector — seemed as if they had been brought to life from the opening Carriage scenes could have been predicted, but perhaps not the savagery, the passion, the intensity of noble grief she brought the great final sequence. This *Trojan* is a disappointing production, but Miss Norman's Dido it came to life.

ANDREW PORTER

Renée Reznick/Purcell Room

Andrew Clements

Miss Reznick's regular appearances in the Purcell Room may be relied upon for their musical insight and fresh programming. She is interested in the piano music of this century, and that is what she plays — repertoire informed by the composers who began and ended this recital on Tuesday night, Schoenberg and Messiaen. Her approach never fails to be lucid and intelligent; it is a great advantage for a pianist in contemporary music actually to understand what she is performing.

She began with the most "difficult" of all Schoenberg's piano works, the two pieces on 33a and 33b, and after playing the first, underlining the jazzy, mechanical dotted rhythms of the second, ensuring that in each line were never mistaken nor hurried. Hugh Wood's three piano pieces, from 1963, add to the Schoenbergian melos a tang of Messiaen, in the jagged energy of the second particularly. Miss Reznick was adept at pulling out the lyrical phrases, which show her limpid, rounded tone at its best. In addition to the Schoenbergian melos and virtuosic contrasts with great aplomb; it remained, however, a peculiarly refractory piece. Dallapiccola's dry, minimalist *Brancos*, with Bill Paterson and Clara Grogan of *Altered Images* pop group in the cast. For April 1984 *Altered Images*, written by Mel Smith and Griff Rhys Jones, is planned, and this will be followed by *Dream Child*, with a screenplay by Dennis Potter.

Thorn EMI to make four British films

Thorn EMI announced a new programme of British films, the first to be made with Verity Lambert as director of production. One, *Comfort & Joy*, a comedy written and directed by Bill Forsyth, has already started in Glasgow, with Bill Paterson and Clara Grogan of *Altered Images* pop group in the cast. For April 1984 *Altered Images*, written by Mel Smith and Griff Rhys Jones, is planned, and this will be followed by *Dream Child*, with a screenplay by Dennis Potter.

EMI Thorn is planning films with a budget in the \$5m to \$10m range and with an eye to the international market. Its scale, breadth and force — intact. Two and a half decades later for his second Goldberg, Gould somewhat modified that earlier, drastic scheme. The playing is still more magnificent, and infinitely better recorded, some of the contrapuntal variations are included, my only regrets concern those which are not. Hearing the first-half repeat alone of the sixth variation, for example, robs us of one of Bach's most magical repeat-devices and two whole bars of music. Gould allows us no more either of his

Book Review

Music and drama in partnership

Opera on Record 2 edited by Alan Blyth, Hutchinson, £15

Anyone who comes to *Opera on Record 2* expecting just another handbook for canny buyers is in for a surprise. With the backbone of the repertoire safely despatched in the first volume the emphasis here can be on less familiar works, which generally have been recorded less often and more discriminately. Little space is taken up with the dried kind of "compare and contrast" exercises; there is room for something more discursive, which manages to discuss musical and textual matters at a level that is not superficial.

For that reason the book may be read with pleasure and enlightenment by those who think that opera criticism is about something more than whether *Madam X's* 1918 acoustic recording of *V* has a better final trill than her subsequent electrical version. There is still a hint of that approach here and there in *Opera on Record 2*, but it properly takes second place to a treatment of the values music and drama in equal partnership. The last essay in the book, Robin Holloway's discussion of the two operas of Alban Berg, is a masterly example of the power

of matching musical erudition to critical acuity, stunningly perceptive on the shortcomings of performers, and written in a way that leads the innocent reader step by step into the expressive world of the most important and intriguing of 20th-century operas. His description of the sound world of *Lulu* as "sax, vibre and cellophane" deserves to travel far.

If Holloway's contribution is nonpareil, the broader-based surveys of the operas of Handel by Stanley Sadie and of Gluck (excluding *Orfeo*, which was included in volume one) by Max Loppert are exhaustive and equally invaluable. Each is the work of an enthusiast and specialist, giving the uninitiated clear signposts through the wealth of material, much of it unperformed in modern times, let alone recorded. The contrast with Robert Henderson's fastidiously researched chapter on *The Tales of Hoffmann* is enormous; not only is it a much recorded work with numbers abstracted for myriad recitals on 78 and LP, but he must negotiate a minefield of contradictory editions and attempts at producing a "definitive" score. Again, the final product is of far more perennial value than a simple piece of consumer advice.

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One or two contributions are routinely dull, but disappointments are few. Janacek really deserves more thorough treatment than Michael Kennedy's brief tour round the entire canon manages; it reveals little about the music, though the comparisons between recorded versions are sensible and helpful. For Stauden's treatment of Schoenberg carries comparison ad absurdum: to be told that (*in Erwartung*), "in two cases a single wrong note on the Scherben record corresponds

to batches of respectively 16 and 7 wrong notes under Craft," gives the prospective listener nothing useful at all. When the same heavy hand is applied also to *Mozza* and *Aros* and *Die glückliche Hand*, a valuable opportunity to explain and introduce a significant yet neglected part of the 20th-century operatic repertoire has been squandered.

I understand that *Opera on Record 3* is on course for publication next year. By then the project will be fairly comprehensive. Indeed the present volume leaves few obvious gaps — second-rank Verdi and Rossini, perhaps, French opéra, Bor-tok's *Bluebird*, Ravel's one-acters, Tippett, Weill, Hindemith. After that we start to enter very arcane territory. The problem with many record surveys of this kind is that they swiftly become outdated. In opera the danger is less acute: new recordings are more costly and are more cautiously played, and they tend to remain in the catalogue rather longer than the average release. Yet *Opera on Record*, as I've suggested, is rather more than a buyers' guide; it is a valuable iconography of use to the collector long after the LPs currently available have been swamped by digital recordings and compact discs.

ANDREW CLEMENTS

Children's Theatre

Martin Hoyle

Far from being a merely seasonal phenomenon, children's theatre is both full-time and ubiquitous to judge by the nationwide itineraries of the companies Flying Torteise and Whirligig.

Indeed, David Wood, founder and director of the latter, lays great stress on school party audiences; and both companies use fun to put over generalised messages. In *The Rainbow Mon* (Lyric Hammersmith) the planet Grumbolia is wasting its precious spig-spogs, which can make useful things like food, in whizz-fashes as detritus against the Outsiders. At Sadler's Wells Whirligig's *Selfish Shellfish* portrays the repulse of the Great Slick and his henchman Sludge by a group of rock-dwellers led by a Thorn Bird-like starfish.

Flying Torteise's fraternal message is laced with practical advice on how to avoid being run over at night and a morally responsible attitude to magic that E. Nesbit would have approved of (miraculously produced sweets must be shared with the audience). *Shellfish* emphasises its ecological burden with a thoughtfully questioning song ("When will we learn? Will it be too late?") plus a share in Project Seagull with the Young Ornithologists' Club. *Rainbow Mon* gives you an activities booklet dealing with transport and safety.

Both shows have their agreeable scares. The Great Slick, a cross between the fairy Carabosse and Ivan the Terrible, nearly covers the rock-pool with a black cloak draped from elongated arms. The spacecraft landing on Grumbolia (excited applause) disgorges one-eyed green delects with elephant trunks. The expert behind me, piercingly reticent what was happening and predicting — with infuriating accuracy — what would happen (I think I've heard her grandmother at numerous West End matinees), shrewdly concluded they were lovable ("What a kind baby monster — he looks like a little pear").

Rainbow Mon has a video screen, conjuring, a computer and lovely fluorescent effects; *Shellfish* an ingenious set (aah!), more audience participation and a giant plank anemone that belches after chomping up a villain and knocks spot off anything in *Little Shop of Horrors*. *Shellfish* is more polished; *Rainbow Mon* has more heart.

A few hours after seeing the latter I was at *The Volkyrie*; and reflected that spig-spogs embody a more relevant resource than the Nibelung's gold, while "friendship can be more powerful than a whole planet shouting" is a better bet as a basic philosophy, in these feminist days, than reliance on womankind's redemptive love.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

November 11-17

Exhibitions

LONDON

The National Gallery, Manet at Work: this year falls the centenary of Manet's death, which now, in the knowledge of the great old age achieved by his Impressionist contemporaries, whom he influenced so positively, seems so sadly premature. The great retrospective in Paris this summer clarified the nature and significance of his achievement. Here the National Gallery does not give us anything so comprehensive, but takes eight major works across the range of his career, and by simple scholarly exposition, shows us how he set about his business.

The Royal Academy: Art of the Avant Garde in Russia 1910-30: a selection amounting to some 300 works from the astonishing collection formed since the War by George Costakis, sometime official in the Canadian Embassy in Moscow. The Russian artists to the years before and after the Revolution were as stimulated by the ideas and events of that time as their fellow-intellectuals and consequently denounced as decadent when Stalin decided they were too dangerously free and should be suppressed. One wonders how many more works are still under lock and key. Ends Nov 13.

PARIS

Musée de Cluny, 6 Place Paul-Painlevé: this museum, built originally by the Abbots of Cluny, now houses

medieval works of art, including goldsmiths' work, carved altar pieces, ivories, fabrics, and Limoges enamels. Also a set of the Lady and Unicorn mille-fleurs tapestries — an allegory of the five senses. Closed Tuesday, and every lunchtime.

Cycladic Art from the N. and D. Goulandris Collection — more than 200 remarkable items dating from the third century B.C. are being shown at the Grand Palais before returning — definitely — to Athens. Grand Palais (ends Jan 9 1984). Closed Tue, Wed, late closing night 10 pm (261 5410).

Turner (1775-1851) — the exhibition traces the creative development of the artist who, although steeped in the great landscape-painters' tradition of the 18th century, becomes — through his fascination with the effects of light — one of the forerunners of abstract art. Grand Palais (Oct 15-Jan 16). Closed Tue (261 5410).

Large Modern Art Museum has lent its collection of choice items — one of Monet's first paintings and one of Gauguin's last. Also a surprising, Blue-period Picasso — to the Centre de la Connaissance Française de Belgique. (Tel: 271 2815). 11am-8pm, closed Mon. Ends Jan 6.

The accent is on his work in the thirteenth. Centre Georges Pompidou. Ends Jan 23, closed Tue (271 1233).

NEW YORK

Metropolitan Museum of Art: 75 works from the 20th century collection of Baron Thyssen-Bornemisza will include 10 of his latest acquisitions. Featured in the show will be works by Kandinsky, Picasso, Gris, Delly, Bacon, Freud and Rothko. The recent acquisitions are works by George O'Keeffe, Balbus, Mondrian, Picasso and Natalia Goncharova. Ends Nov 27.

Center Sculpture Centre: Set against a spectacular view of New York atop the World Trade Tower, 35 Rodin sculptures are displayed in the enlargements and reductions carried out by Rodin collaborator and reproducer Henri Lebasque. One World Trade Center, 105th storey.

Manet (Metropolitan Museum of Art): Almost 200 important paintings marking the 100th anniversary of the artist's death are included in the most comprehensive Manet exhibition for nearly a century. Ends Nov 27.

WASHINGTON

National Gallery: Art of Aztec Mexico combines works confiscated during the Spanish conquest of 1521 with the unearthing in 1978 of the Great Temple of Tenochtitlan, capital of the Aztec empire, in central Mexico City. The most comprehensive Aztec art exhibit ever mounted in America

reflects the religion that suffused the Aztec culture, with gods performing sacrifices that had to be repeated by man in order to keep the sun moving across the sky and the cosmos working. Ends Jan 6, 1984.

Hirshhorn Museum: Direct Carving in Modern Sculpture is a cleverly assembled show from the museum's own collection of works by Brancusi, Gauguin, Hepworth, Moore, and Noguchi, among others, showing the tactile direct technique as revived in the late nineteenth century and used alone recorded. The contrast with Robert Henderson's fastidiously researched chapter on *The Tales of Hoffmann* is enormous; not only is it a much recorded work with numbers abstracted for myriad recitals on 78 and LP, but he must negotiate a minefield of contradictory editions and attempts at producing a "definitive" score. Again, the final product is of far more perennial value than a simple piece of consumer advice.

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BRUSSELS

15th Century drawings from Belgian private collections — 100 drawings including Jordans, Teniers, van Goyen, Tappolet, Poussin and Fragonard. Société Générale de Banque. Ends Dec 31.

WEST GERMANY

Berlin, Nationalgalerie, 50 Potsdamer Strasse: 180 figurative and abstract wooden, bronze, wire and rolled-steel sculptures by Pablo Picasso. Ends Nov 27.

Hannover, Wilhelm Busch Museum, 1 Georgengarten: The first venue of

the roving exhibition with 175 etchings and lithographs by George Cruikshank, the British cartoonist. Ends Jan 8.

Essen, Museum Folkwang, 41 Goethestrasse: paintings, drawings, water colours and graphics chiefly from the early periods of Ernst Dieckel (1883 to 1970), the German expressionist painter. Ends Nov 20.

Munich, Lenbachhaus, 33 Luisenstrasse: "Aktuell 83" offers a view of a sizeable part of today's European arts scene through 165 works (mainly paintings, sculptures, video and films) by 44 artists from Milan, Munich, Vienna and Zurich. Ends Nov 20.

Kaiserslautern, Pfalzalerie, 1 Museumplatz: "art deco" (Jugendstil in German) is illustrated here through 300 exhibits on loan from a private collection. Among the pieces shown are furniture, ceramics, glass and jewelry. Ends Nov 20.

ITALY

Milan: At the Chiesa delle Grazie there are 100 pre-Raphaelite and Neoclassic paintings for church windows.

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Thursday November 17 1983

The UK and South Africa

IN AN important statement of British policy towards South Africa this week, Sir Geoffrey Howe drew attention both to the dangerously rising level of violence in the region, and to the paramount need for change and reform within South Africa itself. He spelt out British concern in terms stronger than those used by any Tory Foreign Secretary in recent years, demanding South Africa's military operations into neighbouring countries, and rejecting the apartheid system as not only "morally abhorrent," but also "untenable and incompatible with economic dynamics" — strong words indeed from the former Chancellor.

His speech was undoubtedly made with more than an eye on the forthcoming Commonwealth Heads of Government Meeting in New Delhi. It has predictably angered the South African Government and its supporters, not least for its implicit questioning of the value of the recent referendum on constitutional change, affecting only a minority of the population. But there can be no doubt that there are good grounds for concern over the pattern of events in the region.

The war in Angola has heightened markedly in recent months, with the South African-backed UNITA guerrilla movement making significant advances towards the capital, Luanda, resulting in growing direct involvement of the estimated 20,000-odd Cuban troops supporting the MPLA Government. As a result, the prolonged western initiative to promote a settlement in neighbouring Namibia appears to have ground to a halt.

Condemnation

On the eastern seaboard, Mozambique is facing a debilitating guerrilla war against an organisation which draws its support from South Africa. It is also caught in the middle of South Africa's own security problems, suffering the retaliatory raids of South African commandos for grudgingly providing transit routes for African National Congress guerrillas.

Sir Geoffrey was forthright in his condemnation of cross-border raids — whether by black nationalists or South Africans — and in his call for South Africa to withdraw from southern Angola. He did not depart significantly from long-standing British policy towards South Africa. That might be described as constructive fence-sitting, but it was critical, but he insisted on the need for continued dialogue. He

Exchange rate instability

IF THE Williamsburg Summit was supposed to have achieved anything in the economic area, it was the joint acknowledgement by the seven summit countries of the importance of interdependence, or, more tangibly, of the need for each country to pay heed to the impact of its policies on the others. That commitment had particular relevance to the problem of exchange rate instability. But how much do we have to show for it nearly six months later?

The short answer is not much. Economic convergence has long been regarded as a prerequisite of exchange rate stability in a floating world, and the summit leaders committed themselves to an attack on structural budget deficits and a continuing campaign against inflation to achieve that. President Reagan has pursued, and will continue to pursue until the presidential election next year, a thoroughly Keynesian fiscal policy, combined with a variety of tight monetary policy.

As for the assault on inflation, Japan and the European summit countries have adopted the opposite of Keynesian fiscal policies in pursuit of that goal. But as the Deputy Governor of the Bank of England, Mr C. W. McMahon, indicated in a speech earlier this week, differential rates of inflation are not the only factors affecting nominal exchange rates.

Among the structural problems that make for instability is the fact that exchange rates are driven more by short term capital flows than underlying trade flows. Exchange rates tend to overshoot because the flow of goods is slower to respond to economic change than speculative transactions in financial assets. The resulting uncertainty shortens investment horizons and inhibits capital formation. It seems unlikely that anything less than permanent convergence of national inflation rates will make the problem go away.

In a wistful concluding comment, Mr McMahon remarked that if all countries paid more attention to their exchange rates we might start to see towards global stability. Yet it is

a moot point whether Britain was suspended on this, as in numerous other issues, somewhere in mid-Atlantic — is contributing as much to stability as it might.

Though Britain is not a full participant in the EMS it does place emphasis on the exchange rate as a measure of domestic policy. For some time the authorities have used it to interpret the behaviour of the monetary aggregates. Generally speaking, if the exchange rate strengthens, there is a presumption that monetary policy is tighter than suggested by the monetary aggregates, while the converse applies when the rate weakens. But there is no explicit target and, according to Mr McMahon, no automatic policy response. Moreover, the Chancellor in his recent Mansion House speech appeared to downgrade the whole idea of exchange rate targeting on the ground that it produced misleading signals, while stressing the importance of monetary aggregates, whose main component is notes and coin with the public.

In one sense the Chancellor's criticism is well founded: if sterling weakness is associated with a big fall in oil or commodity prices, it does not follow that there will be inflationary consequences. But nor does it follow that a more explicit target should be cast in tablets of stone and that divergences should precipitate instant policy responses. It would anyway be hard to conceive of a more ambiguous set of signals than the present array of Ms and unstated assumptions about the appropriate level of sterling. Given the poor record of monetary targeting, especially in 1980-81, when the exchange rate provided a more useful guide to the real stance of monetary policy, the case for injecting more clarity into the exchange rate side of the equation is surely clear. The advantage of such a target lies precisely in its ability to send signals to those who set the prices of goods and labour, after an appropriate learning period.

"Community leaders, whether in the public or private sector, have a duty to kindle the spirit of constructive co-operation and to galvanise others into joining a crusade against unemployment, inner-city decay, environmental blight and the attendant bitterness."

SIR HECTOR LAING, chairman of United Biscuits, said that in April, yet two months later his profitable company was announcing the closure by 1986 of its Liverpool biscuit factory, axing 2,000 jobs in the depressed Old Swan area where 92 unemployed people chase every registered vacancy.

The United Biscuits board is now looking at a 157-page alternative plan put forward by the unions to keep the plant open with a reduced workforce, and diversify into new products. It is an imaginative and detailed response to the company's argument that it has too much capacity in its biscuit division, and needs cost savings to meet growing competition.

The sophistication of the plan breaks new ground for the union movement. Local councils, desperate to halt Merseyside's endless list of closures, put up £20,000 to engage an outside consultancy. UB itself provided commercially sensitive information.

A decision is expected shortly. If the plan is accepted, Sir Hector will be a local hero because Liverpool has never been able to persuade a company to reverse a major closure. If it is rejected, his name will be mud on Merseyside.

Sir Hector is prominent among businessmen who believe they have a role to play in preventing the social divisions of the 1930s being repeated. The closure of UB's Crawford's biscuit factory — a buttress of the Liverpool economy for 86 years — tests an issue at the heart of that philosophy: how far should commercial decisions be tempered by commitment to the community?

"There is a moral crisis for capitalism over areas like Merseyside," argues the Reverend David Sheppard, Bishop of Liverpool. "Industry created areas like this because it wanted workforces in them. That carries obligations. You can't padlock the gates of Liverpool and walk away from it."

Sir Hector insists that damage to his reputation will not sway the decision. A close supporter of Mrs Thatcher, he says he will not shirk the tough choices brought about by inescapable economic realities.

He adds: "Of course I must take the social consequences into account. If the savings being suggested came close to the ones we wanted, they would tip the balance. But if the gap was too wide, I would be putting the jobs of everybody else in our biscuit company at risk by not closing the factory."

The unions' alternative plan aims to test where that balance lies. They claim it would save £6.5m annually at Liverpool and perhaps £6m elsewhere in the company — more than half-way towards UB's target of up to £20m a year.

That is enough for social factors to tip the balance, say the unions. They argue that if these savings are insufficient to keep prices competitive, then the company is creaming off too much profit with its annual 10 per cent return on biscuit sales.

They face an uphill task, if opinion in the City of London is anything to go by. "It's hard to congratulate a company

for putting people out of work, but this is a totally genuine management move for fundamental business reasons," says Mr David Noiden, a food industry analyst at stockbrokers Sprague, Kemp & Co.

Britain's appetite for most biscuits has waned in recent years. For example, the £360m-a-year market for sweet and semi-sweet biscuits (not including chocolate ones) has not shown any real growth in five years and is not projected to show any for the next five.

UB makes money from biscuits, a claim many of its competitors have not been able to make for some time. But companies hoping to outperform the sector must improve productivity, technology and product innovation.

Overcapacity in the industry is about 40 per cent, before counting recent closures announced by Nabisco. This

excess capacity has led to keen price competition at a time when raw material costs have been climbing. UB's raw materials costs went up by 11.5m, or 11 per cent, this year.

The need for at least one closure became clear to UB last year, when a report commissioned from McKinsey, the management consultancy, said the company could produce the same turnover more efficiently in 1.8 fewer factories. (UB's biscuit division has five plants, and another two factories in the foods division also make biscuits.)

Other factors include growing competition from own-label biscuits, and a potentially tough challenge from Nabisco following the U.S. company's takeover of Huntley & Palmer in 1981.

Imports also present a threat. Although less than 4 per cent of the total market, imports of chocolate biscuits rose eightfold between 1979 and 1982. In the sweet and semi-sweet category, the level has nearly tripled in the same period.

Sir Hector points to the motor industry's rising import penetration over the past 10 years as a lesson not to be ignored. Failure to do things in time is the most expensive thing you can do. The cost of doing nothing could be very much greater than closing one factory," he says.

Liverpool, with high overheads, was chosen because it yielded the greatest savings. Not much more than 60 per cent of its 72,000 tonnes a year capacity has ever been needed.

Mr James Dunlop, factory director, says that although Liverpool has recently been improving its performance, traditionally it has been at or



Sir Hector Laing (left), chairman of United Biscuits; and (right) Mr James Dunlop, factory director, and Mr George Hennessy, GMBU site convenor, in the Liverpool plant.

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Mr James Dunlop, factory director, says that although Liverpool has recently been improving its performance, traditionally it has been at or

near the bottom of every UB league whether on sales, overhead costs, output in cases per hour, or losses from waste.

The company expects the shutdown to save £10.6m a year at a one-off closure cost of £19.6m. About 1,000 jobs would be created at other factories to which Liverpool's products would be transferred.

The unions say their alternative plan would save £6.5m a year at Liverpool and retain 1,100 of the 2,000 biscuit-making jobs there. These savings would come mainly from reduced wage costs, and compression of the pay from 15 to 10 acres in order to cut heating and rates bills.

Liverpool's recent losses would be turned into annual profits of £5.5m under the plan, based on this year's sales and cost levels, say the unions. They also propose to sit down with the company to make savings on overheads in the rest of the biscuit division. These have not been specified, but are likely to mean cuts in areas like sales and distribution.

With the help of a management consultancy, the London Group, the unions have proposed a £1m investment at Liverpool in new products such as fresh sandwiches, salads and oven-fresh pizzas, which they say could create jobs for another 100 people, and generate £1m extra turnover with £1.3m a year profit. Research among retailers has identified products which could sell.

UB is examining the alternative plan seriously. Its acceptance would go some way to establishing a new, constructive pattern in trade union campaigns against closures, though the situation is unusual in that

this announcement was made a long way before the shutdown, which gave unions time to prepare their case.

Where the unions do criticise UB is for not consulting them on the alternatives before opting to close Liverpool. "They'd have got five aites quaking in their boots and they'd have had two or three of these plans," says Mr George Hennessy, site convenor, of the General, Municipal and Boilermakers' Union and chairman

of the committee set up to fight the closure. They also believe that if the decision had been delayed a few months, Liverpool would have been harder to close because its performance was improving. They say it was heading for a profit of about £200,000 this year after losing £2.5m in 1982. (UB does not quarrel with this, though it does not give profit figures for individual factories.)

The unions claim that if their plan is rejected, they will have exposed the real reason for the closure: not short-term savings, but long-term plans to concentrate biscuit-making in fewer factories, using constantly advancing technology to make economies of scale.

Sir Hector does not deny that new technology has a sharp impact. "A static market, advancing technology and you are on a collision course on jobs,"

he says. UB's most modern plant can turn out a tonne of biscuits in only two employee-hours, compared with 126 employee-hours in 1950 and about 25 now in its other factories.

If the alternative plan is rejected it will be because it does not yield enough savings, Sir Hector insists. He does not blame the workers for the proposed closure: there has never been a strike, and the over-expansion in the late 1980s, sprawling layout and poor product mix are not their fault.

Where he does criticise the unions is for refusing a contract he offered at the end of the 1970s which would have guaranteed job security or income protection related to years of service — until retirement for some — in return for keeping payroll costs within 70 per cent of the company's added value.

Added value is the difference between what a company is paid for its products and the cost of bought-in materials and services. The plan aims to protect wages absorbing too much of it, which would squeeze out reinvestment and profit, ultimately causing jobs to be lost.

Mr Bobby Smith, national officer of the GMBU, says that like many of Sir Hector's schemes this was sincere but 10 years ahead of its time. A scheme that looked like pay restraint was hard to sell to workers at a time of high inflation.

Even as things are, however, UB says the growth of its restaurants business (including Wimpy bars and Pizzaland) is more than offsetting the decline of manufacturing jobs. The company's workforce is expected to show a net increase of 2,100 between 1982 and 1987.

Sir Hector promotes many schemes for ways in which society can plan to offset unemployment. He would like, for instance, to see a national, off-voluntary early retirement scheme for up to 1m people over 60.

If UB quits Liverpool, it is likely to leave money behind, perhaps for small business workshops or a trust fund for local projects. Sir Hector wants British companies to give 1 per cent of pre-tax profits to community projects, and says UB has achieved this level around the country by donating funds, premises, or second-hand managers.

This still leaves the dilemma over closures. The Rev David Sheppard argues that isolated companies are unable to give full weight to social factors, and that State planning is needed — though in its absence, business must show how its present system could work better. Sir Hector says industry cannot ignore the consumer's demands for efficiency.

Said one employee at the factory: "He's made a harsh decision. From his view it's probably right, but I don't think he should come out smelling of roses. He's paid to take the knocks."

UNITED BISCUITS' FACTORY CLOSURE

Anatomy of a union fight-back

By Brian Groom and Carla Rapoport



Sir Hector Laing (left), chairman of United Biscuits; and (right) Mr James Dunlop, factory director, and Mr George Hennessy, GMBU site convenor, in the Liverpool plant.

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UB makes money from biscuits, a claim many of its competitors have not been able to make for some time. But companies hoping to outperform the sector must improve productivity, technology and product innovation.

Overcapacity in the industry is about 40 per cent, before counting recent closures announced by Nabisco. This

excess capacity has led to keen price competition at a time when raw material costs have been climbing. UB's raw materials costs went up by 11.5m, or 11 per cent, this year.

The need for at least one closure became clear to UB last year, when a report commissioned from McKinsey, the management consultancy, said the company could produce the same turnover more efficiently in 1.8 fewer factories. (UB's biscuit division has five plants, and another two factories in the foods division also make biscuits.)

Other factors include growing competition from own-label biscuits, and a potentially tough challenge from Nabisco following the U.S. company's takeover of Huntley & Palmer in 1981.

Imports also present a threat. Although less than 4 per cent of the total market, imports of chocolate biscuits rose eightfold between 1979 and 1982. In the sweet and semi-sweet category, the level has nearly tripled in the same period.

Sir Hector points to the motor industry's rising import penetration over the past 10 years as a lesson not to be ignored. Failure to do things in time is the most expensive thing you can do. The cost of doing nothing could be very much greater than closing one factory," he says.

Liverpool, with high overheads, was chosen because it yielded the greatest savings. Not much more than 60 per cent of its 72,000 tonnes a year capacity has ever been needed.

Mr James Dunlop, factory director, says that although Liverpool has recently been improving its performance, traditionally it has been at or

near the bottom of every UB league whether on sales, overhead costs, output in cases per hour, or losses from waste.

The company expects the shutdown to save £10.6m a year at a one-off closure cost of £19.6m. About 1,000 jobs would be created at other factories to which Liverpool's products would be transferred.

The unions say their alternative plan would save £6.5m a year at Liverpool and retain 1,100 of the 2,000 biscuit-making jobs there. These savings would come mainly from reduced wage costs, and compression of the pay from 15 to 10 acres in order to cut heating and rates bills.

Liverpool's recent losses would be turned into annual profits of £5.5m under the plan, based on this year's sales and cost levels, say the unions. They also propose to sit down with the company to make savings on overheads in the rest of the biscuit division. These have not been specified, but are likely to mean cuts in areas like sales and distribution.

With the help of a management consultancy, the London Group, the unions have proposed a £1m investment at Liverpool in new products such as fresh sandwiches, salads and oven-fresh pizzas, which they say could create jobs for another 100 people, and generate £1m extra turnover with £1.3m a year profit. Research among retailers has identified products which could sell.

UB is examining the alternative plan seriously. Its acceptance would go some way to establishing a new, constructive pattern in trade union campaigns against closures, though the situation is unusual in that

this announcement was made a long way before the shutdown, which gave unions time to prepare their case.

Where the unions do criticise UB is for not consulting them on the alternatives before opting to close Liverpool. "They'd have got five aites quaking in their boots and they'd have had two or three of these plans," says Mr George Hennessy, site convenor, of the General, Municipal and Boilermakers' Union and chairman

of the committee set up to fight the closure. They also believe that if the decision had been delayed a few months, Liverpool would have been harder to close because its performance was improving. They say it was heading for a profit of about £200,000 this year after losing £2.5m in 1982. (UB does not quarrel with this, though it does not give profit figures for individual factories.)

The unions claim that if their plan is rejected, they will have exposed the real reason for the closure: not short-term savings, but long-term plans to concentrate biscuit-making in fewer factories, using constantly advancing technology to make economies of scale.

Sir Hector does not deny that new technology has a sharp impact. "A static market, advancing technology and you are on a collision course on jobs,"

he says. UB's most modern plant can turn out a tonne of biscuits in only two employee-hours, compared with 126 employee-hours in 1950 and about 25 now in its other factories.

If the alternative plan is rejected it will be because it does not yield enough savings, Sir Hector insists. He does not blame the workers for the proposed closure: there has never been a strike, and the over-expansion in the late 1980s, sprawling layout and poor product mix are not their fault.

Where he does criticise the unions is for refusing a contract he offered at the end of the 1970s which would have guaranteed job security or income protection related to years of service — until retirement for some — in return for keeping payroll costs within 70 per cent of the company's added value.

Added value is the difference between what a company is paid for its products and the cost of bought-in materials and services. The plan aims to protect wages absorbing too much of it, which would squeeze out reinvestment and profit, ultimately causing jobs to be lost.

Mr Bobby Smith, national officer of the GMBU, says that like many of Sir Hector's schemes this was sincere but 10 years ahead of its time. A scheme that looked like pay restraint was hard to sell to workers at a time of high inflation.

Even as things are, however, UB says the growth of its restaurants business (including Wimpy bars and Pizzaland) is more than offsetting the decline of manufacturing jobs. The company's workforce is expected to show a net increase of 2,100 between 1982 and 1987.

Sir Hector promotes many schemes for ways in which society can plan to offset unemployment. He would like, for instance, to see a national, off-voluntary early retirement scheme for up to 1m people over 60.

If UB quits Liverpool, it is likely to leave money behind, perhaps for small business workshops or a trust fund for local projects. Sir Hector wants British companies to give 1 per cent of pre-tax profits to community projects, and says UB has achieved this level around the country by donating funds, premises, or second-hand managers.

This still leaves the dilemma over closures. The Rev David Sheppard argues that isolated companies are unable to give full weight to social factors, and that State planning is needed — though in its absence, business must show how its present system could work better. Sir Hector says industry cannot ignore the consumer's demands for efficiency.

Said one employee at the factory: "He's made a harsh decision. From his view it's probably right, but I don't think he should come out smelling of roses. He's paid to take the knocks."

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ECONOMIC VIEWPOINT

Privatisation: a new approach

By Samuel Brittan

PRIVATISATION exercises have hitherto not involved major state monopolies, but state enterprises competing in a largely private enterprise world, such as British Telecom and British Gas. In this Partisan, however, denationalisation schemes are due for industries which have hitherto operated as state monopolies.

The gains in efficiency and greater competition from denationalisation depend crucially on how far denationalisation can be accompanied by greater competition.

It will not have escaped notice that the nationalised industries are fighting tooth and nail to prevent greater competition from accompanying privatisation.

Only one mainstream telephone competitor to British Telecom is envisaged, namely Mercury. British Airways is not keen to open its routes to competition; British Gas is reported to be keen on denationalisation in its present convenient monopoly form.

Eliminating the biggest political snag

Unfortunately, not only do some sponsoring Departments such as Energy under Peter Walker, back the anti-competitive proclivities of their client corporations, but the Treasury's own interest is ambivalent.

For the more highly protected successor concerns are against competition, the greater will be the proceeds of privatisation.

In view of these and many other problems, it is sometimes asked whether "more competition" and, if necessary, the breaking up of state corporations into smaller entities, could be a substitute for privatisation. This alternative route is unlikely to take us to the desired destination.

For while privatisation without liberalisation will yield disappointing results, so will liberalisation without privatisation.

You cannot compel competitive behaviour just by removing restraints on new entrants in enterprises whose



losses are made up by the state and where profits disappear into the Treasury coffers. You do not make a mule into a zebra by painting stripes on its back.

The most important argument relates to political dialectics. The mere announcement of privatisation leaves the Government vulnerable to the charge of simply exchanging state monopolies, and in self-defence it is impelled to introduce some competitive elements — admittedly far from enough — which would never even have been on the agenda without the privatisation debate.

Would not everything be much easier and would not many of the perverse aspects of privatisation disappear, if instead of state assets being sold to investors, shares in them were "given" to every adult citizen on a pro rata basis (as Barry Riley and I have already proposed for North Sea oil, *Lloyds Bank Review*, April 1978).

The "handover" approach eliminates at a stroke the biggest political snag in privatisation. That is that the concerns would be subjected to renationalisation and subsequent denationalisation threats, according to the political colour of the government.

With widespread popular ownership, renationalisation would be very unpopular and would be inconceivable at anything less than a fair market rate.

The handover position also abolishes the conflict between the competitive efficiency aspects and the Treasury's revenue-raising aspect, by abandoning the latter objective

entirely. Although the immediate PSBR loss would be cosmetic, there would, of course, be a future loss to the Treasury from handing over the nationalised industries' profits, rather than selling them on the Stock Exchange.

The best way to think of the matter is to look at an underlying budget deficit which can be financed in different ways.

● If the Government just sells gilts, it has to meet interest payments in future years, but retains its right to the surpluses of the nationalised industries which ought to be a source of revenue if managed properly.

● If nationalised industry equity is sold instead, the Government loses its stake in the future profits of those industries, but in compensation has smaller interest payments to make, because it has issued fewer gilts.

● If "give-aways" of the nationalised industry equity, it loses its right to their future profits, without any reduction in the need to sell gilts and thus without any saving in future interest payments on them.

Thus, it is only fair to admit, that if state assets are "given away" there will be less scope for cutting taxes than if they are sold.

Instead of obtaining tax cuts, citizens will instead have dividend payments on their denationalised shares.

These dividend payments would have the following advantages over tax cuts:

● Distribution. Nationalised industry stock would initially be distributed equally to all citizens. Tax cuts in practice tend to benefit those who pay most taxes. Nationalised indus-

try dividends would reach people with no taxable incomes and no entitlement to state benefits.

● Capitalisation. Even more important, holders of the new stock would be able to realise their assets in the market, or borrow on their strength, and thus have all the benefits of wealth ownership. There is not, on the other hand, and could hardly be, a market in rights to hypothetical future tax cuts.

The most important arguments for asset give-away relate to the distribution of wealth and the creation of a property-owning democracy. Privatisation which takes the form of handing over shares to all citizens without payment does help to make the distribution of capital assets

less concentrated. But does the argument that most people would sell their "free" denationalisation shares cut any ice. It is irrational for a small investor to have all his eggs in one basket, and it would be highly rational for him or her to sell out to the institutions and invest the proceeds in a more broadly based fund such as a unit or investment trust.

The main rival to pro-rata distribution is distribution to employees. This may be suitable in some cases, as in the National Freight Corporation. But there is the problem of equity. Workers in heavily capitalised industries such as electricity would gain disproportionately relative to those in labour-intensive industries such as mining. A more important objection is the undesirability of workers having a double concentration of risk — their wage and employment prospects plus

their capital assets — all in the industry in which they work.

The asset give-away approach also has relevance to wider problems of stagnation and unemployment. The unemployment figures themselves suggest that there exists a substantial excess of labour relative to other factors of production at current levels of real wages. The rise in real interest rates suggests a shortage of capital adapted to current technology and demand. If popular fears about the microchip mean anything, it is that the newest technologies may be labour-saving and capital-using.

To price workers back into jobs we may well, thus, need a fall in real wages, relative to previous expectations, and a rise in the reward of capital, i.e. in the rate of profit.

Why is this so terrible a prospect? A shift in market rewards away from labour towards capital is a disaster only if capital is highly concentrated and many workers have very little except a stake in their own houses.

If, however, income earning assets were to be so widely distributed that every family derived a substantial annual amount from them, the position would be very different. For the main thing wrong with investment or unearned income is that too few of us have it.

How large a contribution could the give-away of state industries make to the wider distribution of property ownership and investment income? Any estimates at this stage must be tentative — not to say heroic. But one starting point might be dividends on ordinary shares of industrial and com-

mercial companies which amounted in 1982 to nearly £6bn according to the National Income Blue Book (The AGT and overseas profits adjustments roughly offset each other, leaving pre-tax dividends of £6bn from UK operations.)

The net fixed UK assets of the corporate sector amounted to £218bn on a replacement cost basis. Those of public corporations amounted to £128bn, or just over half as much. Applying the same ratios, the nationalised industries ought to be able to pay dividends of about £3bn.

If this sum is divided among 40m adults, it works out at £75 per head. This may not sound much, but it amounts to nearly £200 for a family of two to three adults. Capitalised at present dividend yields, this would amount to £4,000 per family.

Even if we allow for the possibility of higher dividend

The asset give-away approach

yield on utilities the value would still be around £3,000 for a typical family (compared with an estimated £4,000 for our proposed North Sea Oil stock).

Thus the conclusion is that although "free" distribution of nationalised industry shares would not, of course, be enough on its own to make the country into a population of substantial property owners, it would nevertheless make an important start.

Measures to secure a broader spread of ownership of other capital assets outside the state industries sector will be necessary too.

But a populist form of denationalisation will at least point the way to widespread ownership of capital. If the latter occurred, market-clearing wages would become once more a political possibility and the pressure for measures such as "job-sharing" to reduce the supply of labour would be somewhat less.

Thus privatisation could both be given a more radical thrust and at the very same time contribute towards a return to full employment.

Lombard

The Socialists and the bourse

By David Marsh in Paris

ALTHOUGH they may come in power with notions of battling with capitalist barons, left-wing governments have a habit of learning very quickly the importance of supplanting the financial markets.

This has certainly been the case in France, with the stock market at least. President Mitterrand's victory in May 1981 sparked off an immediate collapse on the Paris bourse. But 2½ years later, Socialist policies towards the stock market — including the sweeping nationalisations carried out (on generally favourable terms for shareholders) in February 1982 — are now looked upon with favour by the dealing community.

In spite of the domestic recession, heavy financial burdens on the company sector, and a rising tide of bankruptcies, the Paris stock market this year has risen by more than 40 per cent. Some of the rise, it is true, simply represents a "catch-up" from the depressed years of 1981 and 1982. Many — but not all — of the stocks which have risen the most are also concentrated on export-oriented growth sectors shielded from domestic economic woes.

But one Paris stockbroker, looking back at the last 10 months of rising prices (and profitably buoyant dealing turnover), sums up the change of sentiment: "We have nothing to complain about since 1981. At first, when we read the Socialists' election manifesto, it was like a little Red Book — quite scary. In fact the Socialists have learnt a very good lesson. Over the long haul, they seem to be looking at the market in the right perspective."

Whatever the controversies over the Government's overall economic policies, in three separate points they have benefited the stock market.

● The nationalisation of key banks and industrial companies last year deprived the bourse of some of its heavyweight stocks and wiped off overnight 10 per cent of bourse capitalisation. But in retrospect, the Government on the whole did shareholders a favour. Compensation terms were agreed, based on past equity values, which did not take full account of the hidden losses of many of the companies involved, or of the

financial effort need to pull them round.

● Tax incentives to stimulate investment in both equities and bonds have enlarged the measures already brought in under the "Monory Law" of the previous administration.

● Exchange controls on foreign investments, as well as fiscal and monetary measures which have drastically curbed demand for property and gold, have also — even if a negative way — profited the bourse. Fund managers say that, with other measures, the Government is serious in its efforts to redirect savings towards the financial markets.

Could the Government's winking at the stock market culminate in the unthinkable — the handing back into private ownership of some of the companies so prodigiously nationalised last year?

The idea is clearly not feasible, either politically or technically, at the moment. But the Government needs private sector cash to fund state group's investment: some nationalised industry bosses say they like the idea of share quotation to give a market-oriented indication of financial performance; wider share ownership is at the root of the entire present strategy towards savings; and the industry Minister has set 1985 as the deadline for the groups to break even, by which time (if all goes well — and it is clearly a big if) some parts of some groups could be floated.

Up to now, the right-wing opposition has made the running with promises to denationalise banks and industry after the next elections. But the Socialists have already taken the first faltering steps towards re-opening the state industries towards the bourse by allowing them to issue non-voting loan stock. It will be an intriguing question in the next few years whether the next move towards denationalisation will be made by a government of the Right — or the Left.

Letters to the Editor

Managing the engineering of massive projects

From the Chairman, Oil and Gas Group, British Consultants Bureau.

State have felt for some time like a small voice in the wilderness in the face of what appears to be the complacency of the Government and the oil producing industry in having secured for British industry in excess of 70 per cent of the investment cost for the UK Continental Shelf developments. Obviously the remaining 30 per cent which still goes to companies whose corporate and technical centres are outside the UK, is that portion that really matters if we are to gain

a long term presence and real penetration of the offshore marketplaces overseas.

This 30 per cent includes most of the prime management effort required to manage the engineering of these massive investment projects. The companies in France and Norway, the management, the supervision of fabrication and the commissioning are all included and this work remains predominantly in the hands of overseas contractors. UK expertise is severely limited and there are too few opportunities to build up that expertise within UK companies.

While we have every confidence in our own success in the oil and gas industry in this country and overseas, we would like to see more encouragement, particularly from Government. The situation by comparison with companies in France and Norway is an indication of this. Governmental support would of course then lead to oil company support.

M. R. Duckett, W. S. Atkins and Partners, Woodcote Grove, Ashley Road, Epsom, Surrey.

Capital gains tax

From Mr H. Harrison. Sir, I noted with a considerable amount of interest the letter from Mr S. W. Penwill (November 12) wherein he states *inter alia*: "The pitiful relief for taxation in the last budget has done little to alleviate the injustices of capital gains tax so far as investment is concerned."

I have been endeavouring for some years now to bring about the diminution of the harsh burden of CGT. I agree wholeheartedly with Mr Penwill's observations and sincerely trust that the Government will do something worth while to reduce, if not to entirely eliminate, the tax which affects particularly the individual who has saved all his life only to find, in the autumn of his years, that he is taxed on something totally unearned.

H. Norman Harrison, Newby House, Southgate Circus, N14

The Calke estate

From Mr M. Taylor. Sir, — It was with some dismay that I read Colin Amery's article (November 14) concerning the possible break up of the Calke Estate.

As a Scout I camped on the estate on numerous occasions over a decade ago and have had memories of its thick woods and abundant wildlife. Returning to the area last year I found, almost to my surprise, that it was still unchanged and unspoiled.

I sincerely hope that the intransigence of the Treasury does not exclude the bodies concerned from coming to an arrangement besting the grandeur of the Abbey.

M. A. Taylor, I, Heath Drive, NW3.

Why aren't they millionaires?

From the Managing Director, Clement Clarke International. Sir, — In recent years, particularly during the recession, there have been many articles written in numerous journals, by academics, telling those of us in manufacturing industry where we are going wrong, and what we should be doing to put us on the road to Utopia.

What I fail to comprehend is why the writers are not millionaires, if the information they give provides the cure to all our ills?

G. E. Babb, Almond House, Edinburgh Way, Harlow, Essex.

The Windscale controversy

From Prof Edward Radford. Sir, — Your article of November 6 concerning the Windscale controversy has just reached me, and since it contains many errors I think the record should be set straight. I never submitted to the National Radiological Protection Board a sample of the house dust I had analysed from the Meriton house in Ravenglass, rather I submitted the results of my analysis to one member, Dr David Pearce, who passed my letter to Sir Frederick Dainton. I chose this approach in part because I did not want to raise the alarm unduly to Ravenglass residents, and I felt a more thorough investigation by an official body would be most likely to avoid that problem. Sir Frederick's quite inadequate reply made it clear that no further action would be taken by NRPB, beyond the meaningless air sampling for plutonium and americium that was being done in Ravenglass.

As was the case at the Windscale Inquiry six years ago, I reject as a basis for the argument that concentrations of radiomucides in any medium are at some very low percentage of the "international standards" because I have continued to stress that these standards are generally too high and do not adequately protect the public health. My professional credentials for reaching this judgment are at least as good as those of Dr Dunster or Sir Edward Pochin, the medical assessor at the inquiry. If the group of cancer cases along the south Cumbrian coast eventually are related to Windscale releases, it will be apparent who was right.

On the Yorkshire TV programme I agreed that exposure of 10 or more times background would be required to account for the Seascale leukaemia cases. Such levels of exposure may occur around the Windscale, precisely because the "watch-dogs" have repeatedly failed to recognise potential pathways for exposure of the large number of mudlarks dumped into the Irish Sea to the local animal and human populations. The uncontrolled nature of the Windscale dump in Ravenglass should be analysed but was dismissed by NRPB staff. The uncontrolled nature of these avenues of human exposure is a major reason I have strongly opposed the massive sea dumping of radioactivity at Windscale, especially of elements with half-lives of hundreds of years or more.

The notion that the risk from plutonium and americium in house dust can be defined solely in terms of eating the dust is absurd. A major concern from these elements is inhalation of fine particles, especially if they are somewhat soluble, as americium salts are likely to be. The great mass of house dust consists of hairs and lint that cannot be inhaled. During cleaning or whenever dust is disturbed, the fine radioactive particles could be inhaled or ingested could be significant. It is evident that the best way to reassure the public on this issue is to have measurements of total body and lung burdens of appropriate isotopes be made by a whole body counter. The expense to British taxpayers of a continuing surveillance of this kind is another example of a hidden cost of the "free" dumping in

the Irish Sea. Finally, who is really responsible for the fear now expressed by Mr and Mrs Meriton? Is it the authorities who have permitted conditions to develop such as their bland assurances are so often belied by the facts? (Prof) E. F. Radford, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA15 261, U.S.

The Berec takeover

From Mr J. Basil. Sir, — I read with interest the article by Duncan Campbell Smith (November 14) on the fortunes of Berec following its acquisition by Hanson Trust.

I was one of the executives who, like Mr Colin Stapleton, pondered on the future of Berec on Christmas Eve 1981. My personal professional integrity obliges me to underline that Berec was not totally abandoned by the City as your article suggests. While it is true that the institutional investors chose to accept a very tempting offer from Hanson, Berec's bankers continued without reservation to make substantial facilities available to it right up to the moment of takeover — all on an unsecured basis and to a level more than adequate for the company to meet all its obligations. At no time were these facilities in any doubt.

J. V. Basil, 52, Hookmans Lane, Renhold, Bedford.

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FINANCIAL TIMES

Thursday November 17 1983



GREECE RULES OUT TRIPARTITE MEETINGS WITH TURKEY

Britain in talks on Cyprus crisis

BY STEWART DALBY IN LONDON AND ANDRIANA IERODIACONOU IN ATHENS

BRITAIN has embarked on a series of bilateral meetings to solve the Cyprus crisis after Greece expressed reluctance to enter tripartite talks, which would have included Turkey.

Talks will be held with, among others, Mr Spyros Kyprianou, president of Cyprus, who hinted yesterday that he would ask the United Nations to apply sanctions against the newly declared Turkish Cypriot state in North Cyprus.

The meeting will prepare for the projected United Nations Security Council debate on the unilateral declaration of independence by the Turkish Cypriot community.

of Britain and Cyprus, is expected to become the focus of the two countries' protest against the Turkish Cypriots' secessionist move.

Although Greece is unwilling to sit down with Turkey - a co-guarantor with Britain of Cyprus's independence - and discuss the matter, it has not broken off diplomatic relations.

It has, however, severed relations with Bangladesh, the second country after Turkey to recognise the declaration according to the Turkish Cypriot state, and has threatened to treat any other country affording recognition in a similar fashion.

Bangladesh disclaimed any

knowledge of any diplomatic rupture, although Pakistan hinted that it might recognise the new state.

Yesterday, Sir Geoffrey Howe, British Foreign Secretary, saw Mr Rahmi Gumerkuoglu, the Turkish ambassador, in London. Later he had talks with Mr Menios Kacotogiorgash, the Greek minister to the Prime Minister.

There were unconfirmed reports in Athens yesterday of an increased Greek military alert in its border area with Turkey. But the Government of Mr Andreas Papandreu seems bent on fighting the battle against the Turkish Cypriots with diplomatic weapons.

Today in London Mrs Margaret Thatcher, Prime Minister, and Sir Geoffrey are to meet Mr Kyprianou, who is on his way to New York for the Security Council debate.

Before leaving Nicosia, he told a press conference that the use of force should be ruled out.

Britain recognises that it would be politically difficult for Mr Papandreu's Government to sit down with the Turkish Government and had decided to focus its efforts on the UN and through bilateral talks to isolate Turkey.

Turkish Cypriots might lose EEC benefits, Page 3

Renault to help boost van output at Czech factory

By Paul Betts in Paris

RENAULT Vehicules Industriels (RVI), the large commercial vehicles subsidiary of the French state-owned Renault car group, has signed an agreement in Paris to develop the production of light commercial vehicles and vans in Czechoslovakia.

RVI said yesterday that it would provide the technical assistance to the automobile industry union of Czechoslovakia to enable it to double its light truck production to 27,000 vehicles a year and to triple the production of truck engines to 40,000 units a year.

The French company will also co-operate in the production of 6,000 vans a year in the East European country where it has been present since 1967. Saviem, which was later merged with the other French truck maker Berliet to form RVI under the control of the French state car group, signed a 10-year co-operation agreement with the Czechs in 1967. So far, up to 100,000 light trucks have been produced in Czechoslovakia under French licence.

Under the terms of the latest agreement to increase French collaboration and truck production in Czechoslovakia, RVI will be responsible for supplying the equipment to enable the increase in light truck and engine production. This equipment will be supplied by the Renault group and by other French machine tool makers for specialised parts.

The RVI light truck deal follows another important French co-operation agreement with Czechoslovakia, Alsthom-Atlantique, the large subsidiary of the French nationalised CGE electronics and engineering group, signed an agreement with Skoda involving the exchange of steam turbine technology.

Separately, Renault saw its share of the French car market fall to 34.7 per cent during the first 10 months of this year, compared with nearly 38 per cent of the domestic market last year, according to the latest French car industry registration figures.

These figures, which show an increase of 1.5 per cent to 19.5 per cent of the domestic market by the French private Peugeot group during the same period, confirm the continuing advance of foreign manufacturers on the French car market. The foreign makers' share of the market has now reached 32.6 per cent, maintaining foreign penetration well above 30 per cent.

The French market last month continued to fall by 7.1 per cent compared with October 1982. In September there was also a 7 per cent drop in registrations. These declines, however, are generally less pronounced than had been expected in view of the French Government's austerity programme and its impact on automobile demand. For the first 10 months of the year, car registrations have declined by less than 1 per cent from the same period last year.

Opec planners divided over oil price plan

Continued from Page 1

barrels a day, which other members regard as its allocation under Opec's production-sharing agreement.

Saudi Arabia wants to stimulate demand for Opec through price moderation. The kingdom's attitude reflects its determination to prolong world dependence on its substantial reserves until well into the next century.

Kuwait is believed to support Saudi Arabia. After the meeting, Sheikh Ali Khalifa al Sabah, Kuwait Minister of Oil, acknowledged that there had been differences.

The position of Iraq, another member represented on the committee, was not immediately clear.

THE LEX COLUMN

Tesco takes the strain



The relative strength of Tesco's shares over the last year or so has been a fair reflection of the group's evident determination to get back on terms with its more profitable competitors. But the market is justly nervous that the restructuring costs involved are going to restrain its current performance for some time yet. Only a small disappointment over yesterday's interim pre-tax profits, up from £20.1m to £25m, was therefore sufficient to knock the shares down 9p to 169p.

More than half of the pre-tax improvement has sprung from a reduction in the net interest bill. Tesco appears to have pushed a disproportionate part of its planned £100m capital spending programme for 1983-84 into its second half and liquidity has been increasing rapidly. But at the trading level, heavy store refurbishment costs have contributed to a 26 per cent jump in depreciation. This and the continuing reorganisation of its distribution network are the main factors behind a fall in the net trading margin, from 2.38 to 2.28 per cent, representing trading profits of £28m on net sales of £1.14bn, up 13.7 per cent.

There are still plenty of signs of a brighter future for Tesco, not least the gains being made in productivity: real sales volume per the equivalent of each full time employee has climbed 6 per cent in this half, which compares with 2 per cent at Sainsbury. In the meantime, though, the squeeze on Tesco's trading profits - not to mention a particular concern over whether Tesco has really picked the right strategy at last - seem likely to put the brakes on its share performance. At 169p, the shares yield a prospective 3.5 per cent.

Autumn statement

In sharp contrast to recent years the stream of encouraging news about the economy could make this afternoon's UK budget statement one that the Chancellor of the Exchequer can actually relish giving. We already know that he is armed with a Treasury forecast showing that GDP is expected to be growing at a real rate of 3 per cent. The latest set of unemployment figures give him the ammunition to argue that the labour market has at last turned. And on the inflation front the projection will give him room to crow over the ranks of forecasters who until very recently had been dismally cranking out rates of 6 per cent and rising for the current quarter.

The French market last month continued to fall by 7.1 per cent compared with October 1982. In September there was also a 7 per cent drop in registrations. These declines, however, are generally less pronounced than had been expected in view of the French Government's austerity programme and its impact on automobile demand. For the first 10 months of the year, car registrations have declined by less than 1 per cent from the same period last year.

The volume of traffic is up 15 per cent overall, but the fall in the Hong Kong dollar has held back imports. The negative currency effect has also been a brake on profits from this source in spite of another good performance in local terms.

The other main drag was the timing of work on the Saudi National Guard project, where profits were lower than in recent half-year periods.

By contrast there were strong gains in the western hemisphere, in particular the Caribbean, partly due to the strength of the US dollar. The UK Government's new-found enthusiasm for communicating with the Falklands has also provided a powerful boost.

In the current half the Saudi contribution should be much higher, so the company is on target for a full year outcome comfortably in excess of £180m. The prospectivity of a 38 per cent tax charge, at about 11% which leaves scope for recovery in the share price once the Government's stock disposal is out of the way.

London & Liverpool
Bad publicity has helped to kill national advertisers' interest in public-house video outlets, since dead this year. However much of this can properly be blamed on London and Liverpool Trust, the company has certainly been knocked sideways by the consequent loss in its first half of a new business line, which probably contributed about £35m to pre-tax profits in 1982-83.

Interim pre-tax profits for the half-year to September have fallen from £25m to £1m, and would have been worse but for a £3m provision prudently set aside for the video business last year.

The fact remains that LIT has made £1m on £19.6m of office equipment sales, and that is after spending £2.6m on new salesrooms in London and elsewhere. It has been the largest distributor of fast-food machines in the UK since March, and has even installed 300 of its new-fangled jukeboxes in recent months.

In short, the quality of LIT's earnings is no better and little worse than it was last year.

But after a year of ghastly mishaps, the stock market has a better view of the thin air underpinning some of its entrepreneurial ventures. What it still does not have, more ominously, is a better view of LIT's hard-pressed balance sheet.

Brussels order on German Ford sales

By Paul Cheeseright in Brussels and Kenneth Gooding in London

THE EUROPEAN COMMISSION said yesterday that the distribution system for Ford cars in West Germany breached EEC competition rules and must be ended immediately.

The decision had been made because Ford-Werke had stopped supplying British customers in Germany with right-hand-drive cars, the Commission explained.

However, a Ford of Europe spokesman pointed out that the group had resumed the production and supply in Germany of right-hand-drive cars in September last year, after being instructed to do so by an interim order from the European Court of Justice.

The Court instructed Ford to produce 4,000 right-hand-drive cars for sale in Germany during the next 12 months - roughly equivalent to demand during 1981.

Ford-Werke was closed down yesterday because of a national holiday in Germany and Ford of Europe had received no communication from the Commission to explain the latest move.

However, some Ford executives guessed that the Commission had taken action to ensure that supplies of right-hand-drive cars continued to be available to UK customers in Germany.

Commission officials indicated that if Ford-Werke agreed to sell right-hand-drive cars in Germany, the Commission would be prepared to look again at its decision about the distribution system.

The clash between the Commission and Ford dates back to May 1982 when Ford-Werke stopped supplying right-hand-drive cars - at that time up to 30 per cent cheaper (ex-tax) than in the UK. It said it was doing so to protect Ford dealers in Britain, who had invested heavily in sales and service facilities and whose position was being threatened by the unofficial imports from Germany.

Three months later the Commission told Ford-Werke to resume sales and this decision was upheld by the European Court of Justice.

When it comes, the Court's judgment will finally establish just how exclusive car manufacturers in the EEC can make their distribution systems.

Ford claimed yesterday that the number of orders taken for right-hand-drive cars by Ford-Werke since the Court's decision last September was only 1,863.

The change in parity between the pound and the D-Mark had made it less attractive for UK buyers to shop in West Germany, the company maintained.

For example, the European Bureau of Consumers' Unions, which has been consistently prodding the Commission to act to close the differentials in car prices within EEC countries, revealed recently that the price difference (net of tax) of a Ford Escort 1.3L between Germany and the UK narrowed from 57 per cent in June 1981 to 14 per cent in June 1983.

Valvo results up sharply, Page 17

British Aerospace wins \$300m order from Californian airline

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

BRITISH AEROSPACE has won a \$300m order from Pacific Southwest Airlines (PSA) of California for 20 of its four-engine BAe 146 regional jet airliners.

PSA has also taken paid options on another 25 aircraft, which, if converted to firm orders, would bring the total value of the deal to \$750m, including spare parts and support equipment.

The deal, won in the face of tough competition, will also benefit U.S. companies and Saab-Scania of Sweden. The total U.S.-built content of the 146 is between 30 and 35 per cent, which is one of the main reasons why PSA ordered it.

Avco Aerostructures, of the U.S., makes the wings for the 146 under a risk-sharing agreement, and Avco Lycoming the ALF-502R-5 jet engines.

Saab-Scania makes the tailplanes and all movable control surfaces (elevators and ailerons), and Short Brothers of the UK the engine pods.

Other UK companies involved include Dowty-Rotol and Dunlop on the undercarriage and wheels, and

Smiths Industries on flight-deck systems.

Delivery of the PSA aircraft is due during 1984 (eight aircraft) and in 1985 (12). Production, which is running at one aircraft a month, will be raised to two a month next year.

The deal, announced yesterday in London and San Diego, where PSA is based, is the biggest civil aircraft order won by BAe since its predecessor, British Aircraft Corporation, won an order for 25 of the original One-Eleven twin-engine jet airliners from American Airlines in 1963.

The order will secure continuity of employment at the BAe's Hatfield division, where the 146 is assembled from parts made throughout the BAe group.

The BAe 146 is a private-venture project by the group, with no UK Government launch aid involved. Several hundred million pounds have been committed by BAe and its U.S. and other partners on the programme, in anticipation of big orders. The break-even figure is set at several hundred aircraft.

BAe thus still has a long way to

go before making money on the 146. But it believes further orders will come soon.

The latest deal brings total firm orders for the BAe 146 to 38 aircraft, with another 45 on option. The aircraft is already in service with the Royal Air Force, Dan-Air, of the UK; Air Wisconsin, a U.S. regional airline; and Air Mail.

The deal is likely to open the door to further contracts from U.S. regional airlines, which have expanded rapidly in recent years, and which are looking for a new, small aircraft with which to grow further.

The PSA jets will be of the Series 200 version, each seating up to 100 passengers. The airline will use the 146 progressively to replace its fleet of bigger Boeing 727-200 tri-jet airliners.

This will enable it to offer increased frequencies of flights, with the prospect of improved payloads, on its growing structure of short-haul routes throughout California and adjacent states, and Mexico.

PSA is ranked as the 13th largest airline in the U.S. carrying more than 8m passengers a year.

Netherlands buys more F-16s

BY WALTER ELLIS IN AMSTERDAM

THE NETHERLANDS Government is to buy a further 57 General Dynamics F-16 multi-role combat aircraft in a deal worth Fl 2.4bn (\$800m).

Assembly will be undertaken by Fokker, of the Netherlands, which is already more than halfway through an existing programme involving 213 F-16s for the Dutch air force and 78 for Norway. A follow-up order from Oslo is also expected, for 24 aircraft valued at Fl 1bn.

The latest order was foreseen when assembly of the U.S.-designed fighter began under Amsterdam in 1978. The new aircraft will replace existing Dutch versions of the Northrop F-5 fighter-bomber, which are obsolescent.

Even so, the announcement, made yesterday to the defence com-

mittee of Parliament in The Hague, still came as something of a surprise. The centre-right Government of Mr Ruud Lubbers has proved exceptionally cost-conscious since taking office a year ago, and preparation of the 1983-84 defence policy document has been held back largely because of arguments over spending.

In addition, 700,000 public-sector workers are currently in dispute with the Government over a planned 3 per cent reduction in their pay from January 1. The FNV trade union federation, which is leading the fight against the cuts, opposes increased defence spending and would like to see Fokker being encouraged to develop its civil aircraft side further.

"A little bit cynical" was how one

union spokesman described the latest order.

For Fokker, which had a difficult year in 1982 but has recovered substantially since, the new contract is obviously good news. Some 1,300 of its 8,200 employees are involved in F-16 production and the programme is an important part of the company's overall activity. Existing orders for the General Dynamics aircraft would have kept the assembly line going until 1985. Now production will continue into the 1990s.

Four fifths of the value of the deal will be accounted for by Dutch, so that about Fl 1.9bn will remain within the Netherlands. The previous F-16 order was offset against Dutch materials and expertise to an extent of 57 per cent.

New EEC steel quotas held steady

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Commission has said that the Commission would seek to correct instability in the market for flat products.

In contrast to this movement there are small increases in wire rod and merchant bar quotas. That section of the market has not been over the next few months.

The application of the quotas after the end of next January depends, however, on the EEC Council of Ministers accepting an extension of the present production control system. The council has agreed in principle on an extension but has not decided on its terms.

Of the product categories, quotas for rolled coil and sheet, reversing mill plate, and wide beams and sections reflect the Commission's decision on Sunday to introduce minimum price controls after consulting industry and governments.

Steel executives had been expecting that the Commission would seek to correct instability in the market for flat products.

In contrast to this movement there are small increases in wire rod and merchant bar quotas. That section of the market has not been

harmful by price discounting. The large state-owned steel producers in the EEC are not seen as being strong in the wire rod market, but the smaller concerns in the Brescia region of Italy are.

Attempts to save cartel, Page 2

EEC STEEL PRODUCTION QUOTAS (thousands of tonnes by quarter)					
	1/83	2/83	3/83	4/83	1/84
Hot rolled coil	3,465	3,673	3,881	3,968	3,963
Hot rolled sheet	2,777	3,299	3,685	3,820	3,820
Galvanised sheet	760	894	942	948	928
Other coated flat products	600	684	698	718	697
Reversing mill plate*	1,118	1,185	1,118	1,116	1,113
Wide beams, sections*	1,032	1,120	1,175	1,250	1,133
Wire rods	2,510	2,426	2,220	2,222	2,269
Reinforcing bars	1,640	1,781	1,770	1,822	1,781
Merchant bars	2,225	2,282	2,190	2,103	2,174

* Up to the 1983 fourth quarter, quotas were a voluntary arrangement among the producers

World Weather

	°C	°F		°C	°F		°C	°F
Azores	17	63	Dublin	11	52	Malaga	18	64
Algeria	22	72	Paris	10	50	Madrid	22	72
Amsterdam	10	50	Barcelona	16	61	Moscow	10	50
Athens	18	64	Berlin	8	46	Munich	10	50
Bahia	27	81	Bombay	28	82	Nairobi	18	64
Batavia	27	81	Buenos Aires	14	57	Osaka	10	50
Bombay	27	81	Calcutta	28	82	Seoul	10	50
Buenos Aires	14	57	Cairo	18	64	Singapore	27	81
Calcutta	28	82	Colon	28	82	Sydney	25	77
Cairo	18	64	Hankow	10	50	Taipei	20	68
Colon	28	82	Hong Kong	25	77	Tokyo	17	63
Hankow	10	50	London	11	52	Toronto	10	50
Hong Kong	25	77	Los Angeles	18	64	Winnipeg	10	50
London	11	52	Manila	28	82	Zurich	10	50
Los Angeles	18	64	Medan	28	82			
Manila	28	82	Perth	18	64			
Medan	28	82	Rangoon	28	82			
Perth	18	64	Sao Paulo	18	64			
Rangoon	28	82	Shanghai	10	50			
Sao Paulo	18	64	Singapore	27	81			
Shanghai	10	50	Sydney	25	77			
Singapore	27	81	Taipei	20	68			
Sydney	25	77	Tokyo	17	63			
Taipei	20	68	Toronto	10	50			
Tokyo	17	63	Winnipeg	10	50			
Toronto	10	50	Zurich	10	50			
Winnipeg	10	50						
Zurich	10	50						

\$335m fibre-optic cable go-ahead

BY JASON CRISP IN LONDON

A GROUP of 28 of the world's leading telecommunications authorities decided yesterday to go ahead with laying the first transatlantic submarine cable using optical fibres: hair-thin strands of pure glass. The project will cost \$335m.

American Telephone and Telegraph (AT&T), the largest single owner of the new cable, with a 35 per cent stake, will also be the largest cable supplier, with orders worth \$250m. Britain's Standard Telephones and Cables (STC), the world's largest supplier of submarine telecommunications cables, has won orders worth \$52m.

Submarine, a French consor-

tium, has orders worth \$33m. All the orders are subject to contract. British Telecom will be the second largest owner, with about 15 per cent, which will cost \$50m.

The new cable, called TAT-8, is expected to be ready in 1988 and will be capable of carrying the equivalent of 8,000 telephone calls on two pairs of optical fibres. That could be increased to 40,000 using special electronic techniques, later.

For political and technical reasons, the cable will use three different systems supplied by the three companies that bid for the contract. Each system will be linked at a junction box on the ocean floor.

AT&T's stretch is 3,150 miles. STC's link will be 283 miles from the junction box to Cornwall, and Submarine's link will be 170 miles from the junction to Brittany.

The decision avoids argument over whether the cable is terminated in France or the UK. (The most recent transatlantic submarine cable, TAT-7, terminates only in the UK.) The decision also gives the British and French companies the prestige of providing a complete system.

TAT-8 will be the first important undersea cable to use optical-fibre technology.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday November 17 1983

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Cars boom helps Volvo to 66% nine-month gain

BY KEVIN DONE IN STOCKHOLM

VOLVO of Sweden, Scandinavia's largest industrial corporation, boosted its profits by 66.5 per cent in the first nine months of the year, helped by record car sales. The surplus jumped from SKr 1.95m (\$240m) to SKr 3.26m before tax.

Earnings in the third quarter, traditionally the weakest because of seasonal factors, virtually doubled to SKr 793m from SKr 406m in the same period of 1982. Earnings per share in the first nine months jumped to SKr 41.70, compared with SKr 26 a year earlier.

Group sales jumped by 39 per cent to SKr 71.5bn. About half the increase was derived from exchange-rate changes.

Volvo has diversified rapidly in recent years, into areas ranging from food to pharmaceuticals. At the end of September its liquid funds had risen to SKr 10.8bn.

The group's improved profitability this year has come despite heavy losses accumulated by Scandinavian Trading Company (STC), its oil trading and oil and gas exploration

and production subsidiary, and despite the falling profitability of its truck manufacturing operations.

STC, which had to be rescued by the Volvo parent company last month, is expected to run up a loss of SKr 325m - SKr 375m this year.

Volvo's car operations, which took over last year from the truck division as the main generator of group profits, have further strengthened their position with a 50 per cent increase in sales to SKr 18.8bn.

Volume sales rose by 13.8 per cent to 267,000 cars and Volvo claims to have increased its share of most markets. Profitability in the car division has been enhanced both by the higher volume sales, leading to a better use of plant capacity, and by continuing favourable exchange rates.

By contrast, volume sales of Volvo trucks have fallen. Orders at the end of September were lower than a year earlier, sales virtually stagnated at SKr 7.6bn in the first nine months - a rise of just 4 per cent - and profits dropped sharply under

the pressure of severe price competition.

Despite the problems affecting several of the world's leading construction equipment manufacturers, Volvo succeeded in increasing volume sales in this sector in the first three quarters of the year, holding profitability at last year's levels. It has now completed its withdrawal from the manufacturing of agricultural tractors. Sales rose by 19 per cent to SKr 1.8bn.

Turnover of industrial and marine engines rose by 41 per cent to SKr 1.5bn, helped by strong demand in the Middle East and North Africa respectively, while sales of Volvo's food processing subsidiaries increased by 40 per cent to SKr 3bn.

The group's energy subsidiaries increased their sales by 50 per cent to SKr 3.8bn but the rise was accompanied by a drastic jump in losses on oil trading and from STC subsidiary Scandria's oil and gas production in the U.S. Volvo is seeking to dispose of Scandria.

Texaco buys Dome resources in U.S.

By Robert Gibbons in Montreal and Nicholas Hirst in Toronto

DOMEX PETROLEUM of Canada has sold most of its remaining U.S. oil and gas properties to Texaco under a management agreement reached between the two companies. No sale price was revealed.

The troubled Calgary-based oil and gas group continued its recovery in the third quarter with net income of C\$10.2m (U.S.\$6m), against C\$2.2m in the corresponding period last year. Revenue was C\$610.2m compared with C\$531.5m. Nine-month losses were reduced from C\$101m to C\$68.5m.

Dome built up a major package of U.S. properties as a diversification move during the 1970s and added to this with the acquisition of Hudson's Bay Oil and Gas in 1981. It was this major acquisition which precipitated Dome's financial crisis a few months later, when international oil prices dropped sharply, reducing the value of oil and gas resources still in the ground.

Analysts believe the deal with Texaco, which excludes Dome's interest in an ethane pipeline in the U.S., will be approved by both companies' shareholders.

However, they do not believe Dome will get the full estimated net book value of around C\$400m.

Dome disposed of some of its U.S. interests when it sold a package of HDOG international properties to a subsidiary of Allied Chemical of the U.S. in 1982 for around C\$45m.

Dome wrote off more than C\$200m from the value of the U.S. properties in 1982 and a further C\$98m in the first half of 1983.

As a result of its improving financial position the company intends to present its bankers with a new plan to solve its difficulties on December 1.

Dome, which was on the verge of bankruptcy, was forced to approach its bankers last year for a rescue. Under a plan agreed in principle in September 1982, its four main Canadian lenders and the federal Government agreed to inject C\$500m each into the group, and extend its loans over 10 years. Dome has been looking ever since for a new plan which would reduce the share dilution involved in the original proposals.

The company has warned that it might have to make a writedown on the value of its non-petroleum assets in the fourth quarter.

Itel warns on 1983 revenues

By Our Financial Staff

ITEL, the railcar and container leasing company which emerged from Chapter 11 bankruptcy protection in September, reported a \$3.2m loss on continuing operations in the third quarter, against net income of \$3.5m.

The company also warned that 1983 revenues would be significantly below the figure projected in its reorganisation plan last year, because its remaining operations have benefited less than expected from increased economic activity.

Itel filed for protection under Chapter 11 in January 1981 after the collapse of its computer leasing business. Projections prepared in August 1982 indicated 1983 revenues would exceed \$200m, based on a sustained economic recovery, beginning late in 1982.

The company now says rail and container operations did not reflect the recovery in the economy until the third quarter of this year. The latest quarter was the last in which results would reflect the effects of Chapter 11 - sizeable interest income combined with greatly reduced interest expense.

Income from discontinued operations was \$2.5m in the latest quarter, making a final net loss of \$700,000 compared with a final net profit of \$6.7m in the 1982 quarter, which includes \$1.1m income from discontinued operations and a \$4.1m extraordinary tax credit.

Esmark's debt for equity swap

By Our New York Staff

ESMARK, the Chicago conglomerate, has completed one of the biggest debt for equity swaps in the U.S. financial markets, exchanging \$117.9m of 8 1/2 per cent promissory notes due 1997, and held by the Prudential Insurance Company of America, for 1.3m shares of Esmark common stock.

The shares have been offered for sale at a price of around \$82 per share.

More U.S. stores groups report profits increase

BY OUR FINANCIAL STAFF

SIX MORE U.S. stores groups have reported sharply higher quarterly profits, continuing the trend set by Kmart and J.C. Penney.

Allied Stores, which operates 533 stores in 44 states, boosted net income for the three months to October 29 from \$12.8m or 81 cents a share to \$19.2m or 92 cents.

Nine-month earnings were \$48.3m or \$2.32 a share, against \$20.1m or 98 cents in 1982, when a \$3.8m non-taxable gain was included. Revenues rose from \$2.13bn to \$2.44bn, with \$383.3m coming in the latest quarter, against \$289.1m.

R. H. Macy, which operates 62 stores in 13 states, lifted net earnings for the first quarter ending October 29 from \$34.5m or 69 cents a share to \$42.9m or 85 cents. Sales jumped from \$796m to \$929.4m.

Dayton Hudson, the Minneapolis-based department and clothing store group, reported record revenues and earnings for its third

quarter and nine months ending October.

Earnings from continuing operations rose to \$44.3m or 48 cents a share in the quarter, against \$38.1m or 40 cents, on revenues up 22 per cent to \$1.88bn from \$1.56bn.

In the latest period earnings from discontinued operations made a final net of \$44.5m, compared to \$38.2m.

For the nine months, net earnings from continuing operations were \$101.3m or \$1.05 a share on revenues of \$4.58bn, compared with \$80.8m or 84 cents on revenues of \$3.73bn. The final net rose to \$103.3m or \$1.07 a share against \$87.1m or 81 cents.

May Department Stores, which operates 122 department stores nationwide, also reported sharply higher sales and earnings. In the latest quarter net earnings were \$1.2m or \$1.23 a share on sales of \$1.02bn, compared with \$28.7m or 52 cents on sales of \$885.7m.

This lifted May's nine-month net earnings to \$86.5m or \$3 a share, against \$38.8m or \$2.02 in the 1982 period. Sales rose from \$2.41bn to \$2.78bn.

Associated Dry Goods, the New York-based department and discount stores company, lifted third-quarter net profits from \$8.2m or 45 cents a share to \$14.3m or 72 cents.

Nine-month earnings rose from \$13.9m or 76 cents a share to \$35.1m or \$1.82. Sales in the nine months advanced from \$2.09bn to \$2.43bn, with a sharp rise from \$744.1m to \$805.3m in the latest quarter.

Zayre, the Massachusetts-based operator of discount department stores and clothing shops, boosted third-quarter net profits from \$11.8m or 78 cents a share to \$17.6m or \$1.02, on revenues up from \$555.8m to \$659.8m.

Nine-month earnings doubled from \$18.4m or \$1.17 a share to \$33.1m or \$1.92, on sales up from \$1.47bn to \$1.75bn.

Munich Re expects to maintain dividend

By Jonathan Carr in Bonn

MÜNCHENER Rückversicherung (Munich Re) is heading for another profitable year, almost certainly allowing it to pay an unchanged 18 per cent dividend on increased share capital.

Herr Horst Jannott, executive chairman, gave a warning that there would be further losses on the company's reinsurance business and only modest growth in premium income in the financial year ending June 30, 1984.

Continued profits from Munich Re's "general business," primarily income on investments with a current book value of more than DM 10bn (\$3.74bn), should more than cover the shortfall.

The annual report for 1982-83, now released, shows growth of premium income rising by just 5 per cent to DM 9.6bn but reinsurance losses surging to DM 310m from DM 240m a year earlier.

As in 1981-82, the loss was mainly a result of worsening results from the broad bulk of reinsurance business, not just from one or two particularly large claims. Munich Re complains that fierce competition continues to present a rise in premiums sufficient to cover increased risks.

Premium income from abroad (nearly half the total) rose by only 4 per cent against 22 per cent a year earlier, mainly because of setbacks in the transport and life insurance sectors. The rise in the D-Mark also depressed the value of foreign business expressed in the West German currency.

At home, premium income was up by 8 per cent against 10 per cent previously. The lower rate of growth was attributable above all to a drop in fire insurance income.

Profits from the non-reinsurance side increased sharply to DM 434m from DM 332m. After strengthening reserves, Munich Re recorded a net profit of DM 35.2m.

Rome plans rescue fund for Italy's troubled sugar refiners

BY JAMES BUXTON IN ROME

THE ITALIAN Government is to set up a finance company to help rescue private sector concerns in the sugar refining industry which are in difficulties. Parliament should today start examining the bill authorising the company, which will be empowered to spend L240bn (\$150bn) by 1985.

The sugar refining industry is in crisis and owes about L150bn to beet sugar producers. Though Italian sugar beet production grew

steadily from the late 1960s until 1981, the industry in general did not invest enough in new plant and productivity and efficiency dropped.

The crisis became acute last year when farmers, not having been paid for their crops, sharply cut beet sugar acreage and output, thus further weakening the position of many of the refiners. Drought also had a serious effect on output.

The most seriously affected is the

Montesi group, the country's second biggest sugar producer after Eridania. Montesi owns at least L87bn to beet sugar farmers. Discussions are going on over the possibility of its being put into controlled administration - a form of receivership.

The proposed finance company, which would be called RIBS (Risanamento delle Imprese Bieticole-Saccarifere) will be able to take equity participation in the companies which need help.

Rumasa audit shows deficit of Pta 257bn

By David White in Madrid

THE CONSOLIDATED audit of the Rumasa group ordered by the Spanish Government shows a negative net worth of Pta 257bn (\$1.67bn) at the time the concern was expropriated in February, according to government sources.

The main figures from the audit, which was presented to Sr Miguel Boyer, the Finance Minister, earlier this week, have been leaked just as the country's constitutional court is preparing its reply to an appeal against the Rumasa expropriation decree.

Its verdict is expected by the end of next week.

The report drawn up by accountants Arthur Andersen is understood to leave room for a possible increase in the deficit figure, depending on the size of Rumasa's debt to the social security and tax authorities, which has yet to be determined.

Arthur Andersen, which has been acting as co-ordinator for 18 firms working on different branches of the group, was engaged in an uncompleted audit before the expropriation.

The Socialist Government's showdown with Sr Jose Maria Ruiz-Mateos, the former Rumasa chairman, came after the auditing firm's work had been suspended in December.

Record loss for Victor Technologies

By Louise Kehoe in San Francisco

VICTOR TECHNOLOGIES, the California-based small business computer manufacturer, has reported record losses of \$36.9m for the third quarter ended September 30. Losses for the same period last year were \$1m.

Revenues for the quarter totalled \$46.1m compared with \$8.5m.

Victor, which has laid off 1,950 workers since August, said the losses included a \$6m provision for doubtful accounts and \$8.1m for reorganisation expenses, including the cost of consolidating operations at the company's Scotts Valley headquarters.

The company said the losses result from its inability to reduce on a timely basis expense levels previously established in anticipation of revenue levels not reached. U.S. sales fell off significantly beginning in August as a result of the company's well-publicised financial troubles.

Despite these problems, Victor's computers continue to sell well in Europe, according to the company.

Sea Containers to cut losses with ship sale

BY OUR NEW YORK STAFF

SEA CONTAINERS, the U.S. container and ship leasing group which also owns the Orient Express train, is to dispose of all 21 ships in its small container fleet because of losses currently running at \$1m a month.

The group said it would make a provision not exceeding \$20m in its fourth quarter to cover both operating losses over the period of the sale and any deficit on book value.

Despite this charge against profits, it did not expect to make a net loss for the full year. Over the first nine months, net profits before preferred dividends of \$10.6m amounted to \$18.6m on revenues of \$168m. Earnings were \$8.7m in the third quarter (before preferred dividends of \$3.3m) on revenues of \$60.6m.

In the comparable nine months last year earnings were \$3.5m on

revenues of \$161.3m, and in the quarter \$8.6m on revenues of \$54.8m.

Sea Containers' disposal plan will leave it with a fleet of eight larger container vessels, which represent around 70 per cent of its present capacity and about \$100m of the \$150m book value of its total shipping fleet. Over the last two years, it has sold several ships at a net gain over book values, but now wants to dispose entirely of the smaller vessels "in an orderly manner."

Mr James Sherwood, chairman, said the group's remaining ships were currently employed at satisfactory rates. But the company indicated later that its intention was to concentrate expansion on its container leasing operations and leisure division, rather than shipping.

Two U.S. banks set to agree cash card deal

BY PAUL TAYLOR IN NEW YORK

MANUFACTURERS Hanover Bank and Chemical Bank, two of the biggest banking groups in the U.S., are expected to announce later this week an agreement under which customers of either bank will be able to use their cash cards in the automatic teller machines of both.

The scheme is also expected to involve initially up to six other banks in New York State and may then be extended across state boundaries.

Under the terms of the deal, any bank customer with a cash card belonging to one of the participating banks in the group will be able to use the teller machines of other group members.

As such, the initial scheme could pose a competitive threat to Citibank, which has the largest number of automatic teller machines in the

New York area - around 550, compared with fewer than 230 at Manufacturers Hanover and Chemical combined.

If the scheme is extended across state boundaries - for example, to include banks in New Jersey and Connecticut - it would also represent a further erosion of existing U.S. inter-state banking restrictions.

A number of major U.S. banks, and a large group of smaller banks, are already members of national inter-state automatic teller machine banking networks. Manufacturers Hanover, for example, is already a member of the Citrus group, which links teller machines of 819 participating banks. In addition, there are an estimated 200 or more local and regional networks.

Linde orders down

BY JOHN DAVIES IN FRANKFURT

LINDE, the West German engineering group, has been hit by a sharp drop in orders for large-scale process plant, but has offset much of the decline with improved orders for other equipment.

In the first nine months of this year, process plant orders fell 41.2 per cent to DM 421.8m (\$187.6m), compared with the same period last year. But the group received increased orders for gases, materials handling, and refrigeration and energy equipment.

Total orders showed a net 10.4 per cent decline to DM 1.8bn. Linde said profits this year would

be lower, but still satisfactory. Sales revenue was up by 2.4 per cent in the first nine months at DM 1,095m and the group expects to finish the year with revenues ahead of last year's total of DM 2.5bn.

Linde last year maintained its dividend at DM 9 per DM 50 share for the fourth year in succession.

The company said that this year the West German engineering industry as a whole had booked fewer orders, largely because of poor export markets. This was particularly the case with large-scale process plant orders.

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New issue
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NOK 200,000,000
12 per cent. Notes 1983/91

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All these notes having been sold
this announcement appears
as a matter of record only.

GEC unit plans big Bangladesh share issue

By John Elliott in Dhaka

THE largest share issue to be floated on the Dhaka stock exchange will be launched next May by General Electric of Bangladesh, subsidiary of GEC of the UK.

The issue will total 5.6m takas (\$207,000) and will help finance a second GEC factory in the country, costing 20m takas, to produce room ceiling fans. It will also reduce the shareholding of the Bangladesh Government from 40 per cent to 30 per cent while introducing the Bangladesh public to the company for the first time with a 27 per cent stake alongside a controlling 60 per cent British stake.

The Government has held 40 per cent for the past 10 years after nationalising the holdings of former West Pakistan owners during the creation of Bangladesh. The reduction of its stake is in line with its policy of reducing its role in traditional private sector areas.

Thai bank offering

By Our South-East Asia Correspondent

SIAM COMMERCIAL BANK, one of Thailand's leading banks, yesterday became the second bank this month to announce an increase in authorised capital through the issue of new shares.

The increase, from 300m baht to 400m baht (\$17.5m) follows a decision two weeks ago by Thai Farmers Bank, the country's third largest commercial bank, to quadruple its capital from 100m baht to 400m baht.

INTL. COMPANIES & FINANCE

Mitsubishi Motor profits fall by 51% in first half

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

MITSUBISHI Motor Corporation, Japan's fifth largest car maker, has reported a sharp drop in profits for the first half-year ended September 30. Pre-tax recurring profits fell by 51.3 per cent to ¥6.18bn (\$26.3m) because of higher labour costs and unfavourable foreign exchange movements.

Sales in the six months rose by 6.9 per cent to ¥557.2bn. However, sales of normal and medium-sized passenger cars

dropped by 52,000 units from the previous year's 288,000. The decline was partially covered by increasing sales of trucks and buses.

Mitsubishi attributes the poor car sales performance to the fact that two models were on the point of replacement. New models of the Galant and the Mirage, introduced in August and October respectively, are claimed to have contributed to a sharp sales recovery.

On the strength of its model changes, Mitsubishi forecasts full-year sales of ¥1,170bn (up 10 per cent on last year's level). Pre-tax recurring profits for the year are expected to reach about ¥15bn.

Suzuki Motor, a specialist in small cars and one of Japan's big four motor cycle manufacturers, reports that recurring profits for the six months to September fell by 28.7 per cent to ¥4.5bn. Sales were down 5.1 per cent to ¥52bn.

Malaysia delays bank ownership shake-up

By Chris Sherwell, South East Asia Correspondent

THE Malaysian Government's financial position has forced it to postpone restructuring the equity of the country's two largest foreign banks, Chartered Bank and Hongkong & Shanghai Banking Corporation.

An announcement in Parliament yesterday by Mr. Ling Liong Sik, Deputy Finance Minister, confirmed that the two banks can put off their compliance with the New Economic Policy (NEP), which aims to give Malaysians—and especially indigenous Malays (Bumiputras)—a greater and more proportionate share in the ownership of the country's corporate economic wealth.

The two banks, which together have more than 70 branches in Malaysia, and around 700 in the rest of the world, had already announced their intention to "Malaysianise" their operations, and Chartered had completed the technicalities.

The postponement means that other foreign banks in Malaysia—most notably the large Singapore-based banks—may feel less pressed to come up with their own programmes for Bumiputra participation, despite the NEP's aim of achieving by 1990 a share-out of corporate wealth, giving 30 per cent to Bumiputras, 40 per cent to other Malaysians and 30 per cent to foreigners.

The Government's financial difficulties were made clear in last month's budget, which included severe cuts in development spending in an attempt to trim the federal budget deficit.

Malaysia is expected to record an overall balance of payments surplus of 83m ringgit this year, after a deficit of 614m ringgit last year. But the generally unfavourable position, at least by Malaysia's customary high standards, appears to have dispelled its hopes for foreign bank restructuring.

Orient Finance midway decline

BY YOKO SHIBATA IN TOKYO

ORIENT FINANCE, Japan's second largest consumer finance company, suffered a 53.9 per cent drop in its unconsolidated net profits to ¥2.2bn (\$9.5m) for the half-year ended September 30, thanks to provisions of ¥1.9bn set aside to guarantee the debts of its affiliated companies, Finance Business Services. Parent company earnings

per share fell to ¥7.58 on 293.7m shares outstanding from ¥25.54 on 199.2m.

At the pre-tax level, however, the parent company showed a 12.2 per cent gain in the period on revenues that rose 42.2 per cent to ¥75.8bn.

During the half year, the company opened 11 new outlets to make a total of 176 outlets,

and installed 81 cash dispensers. Full year revenues are projected at ¥165bn, up by 39.6 per cent from the previous year.

Full year pre-tax profits are projected at ¥24.5bn, up by 11 per cent and net profits at ¥8.6bn, up by 7 per cent.

The company plans to increase its annual dividend by ¥0.5, to pay a total ¥10.

Oil find boosts Bond Holdings

BY LACHLAN DRUMMOND IN SYDNEY

MR ALAN BOND has scored another offshore success through his 25 per cent participation in an exploratory well which has struck oil in quantities that should prove commercially viable.

Further testing of the well, Harriet No 1, some 17 km from the producing Barrow Island oilfields midway along the Western Australian coast, yesterday produced flows of 2,628 barrels of oil a day and 1.3m cubic feet of gas through a half inch choke. This came after 1,432 barrels of oil and 701,000 cu ft of gas was recorded on a slightly narrower opening on Monday.

The flows confirmed the find as commercial, and conservative estimates from the operators of the drilling programme, Occidental, set the recoverable reserves at an economic 10m barrels. The shallow water depth of 22m and the proximity to existing production facilities on Barrow Island have established 5m barrels as a generally accepted commercial cut-off point for reservoirs in the area.

Occidental of Australia, which is floating off its Laurel Bay exploration company to the public this week, has a 27 per cent stake in the project, while a further 17 per cent belongs to Getty Oil.

An earlier discovery on the same exploration block, the Banbra Well is estimated to contain 5m recoverable barrels and has immediately become an attractive proposition, given that it lies 8 km from Harriet, could lead to a combined development beginning as early as next year.

The oil strike has been a tonic for Bond Corporation shares, which added 5 cents to A\$1.33 yesterday, giving an 18 cents rise in the last four trading days based on speculation and hard facts. It has added A\$1.5m (U.S.\$12m) to the capitalisation of Bond Corporation, leaving it at A\$93m.

Santos raises cash part of Cooper Basin bid

BY OUR SYDNEY CORRESPONDENT

SANTOS, the senior partner in the Cooper Basin oil and gas field, has offered to break the deadlock caused by rival offers for the smaller Cooper Basin participants, Basin Oil and Reef Oil.

Santos announced yesterday it would raise the cash element of its take-over bid for Reef Oil from A\$1.66 (U.S.\$1.52) a share to A\$2.30 a share, valuing the company at A\$82m, compared with A\$59m, and would drop its bid for Basin.

In return its rivals, the National Mutual Life Association and a resources fund managed by merchant bank BT Australia, would be obliged to drop their bid for Reef and raise their offer for Basin from A\$2.15 a share to A\$2.20 a share for a valuation up from A\$56m to A\$83m.

The National Mutual and BT already own 10 per cent of the two companies, but mainly because of the rival Santos offer, they are encountering difficulties in mopping up the minority holders.

The demand that the combine should raise its offer for Basin, meanwhile, would add only A\$1.6m to the cost of the outstanding 10 per cent — of which Santos can deliver about 3 per cent.

The National Mutual and BT intend to liquidate Reef and Basin and take up a direct interest in the Cooper Basin for the superannuation fund with significant tax benefits over the indirect dividend flows they would otherwise receive from a fully taxed corporate structure.

Earnings at CSR ahead

BY OUR SYDNEY CORRESPONDENT

CSR, the Australian sugar, building products and resources group, has opened its latest year with net earnings of A\$44.1m (U.S.\$40.8m) for the six months to September 30, 3 per cent up on the corresponding period but almost one-third ahead of the A\$32m profit posted for the final half of 1982-83.

The company said the increased earnings reflected higher prices for sugar and higher profits from gypsum and insulation products and its pastoral and aluminium interests, as well as an initial profit from its gold operations and a general reduction in operating and overhead costs.

Earnings deteriorated at its iron ore, coal, contract drilling, concrete and mine service activities, while an increase in the effective tax rate also acted against profit growth. Total revenues, excluding agency sales, advanced by 5 per cent to A\$1,099m.

before interest, depreciation, tax and dividend and abnormal income, the group results were ahead from A\$172.9m to A\$174.6m, with depreciation at A\$84.2m against A\$80.5m and net interest outgoings at A\$30.5m compared with A\$29.4m.

Net extraordinary credits totalled A\$16.1m (A\$11.4m), with various write-offs and adjustments offsetting A\$53.0m of gains from other asset sales which formed part of a wide ranging drive to improve liquidity and dispense with underperforming and irrelevant assets.

The dividend is unchanged at 9 cents a share from per share earnings of 12.6 cents compared with 13.5 cents.

ACI International upturn

BY OUR SYDNEY CORRESPONDENT

ACI International, the Australian glass, packaging and building products group, has reported a recovery in net earnings from A\$10.12m to A\$18.56m (U.S.\$17m) for the six months to October 2.

While the latest result is a sharp improvement on the depressed total for the first-half of 1982-83, it is only half the level achieved in the opening six months of 1981-82, although only A\$2.3m short of annual earnings for 1982-83.

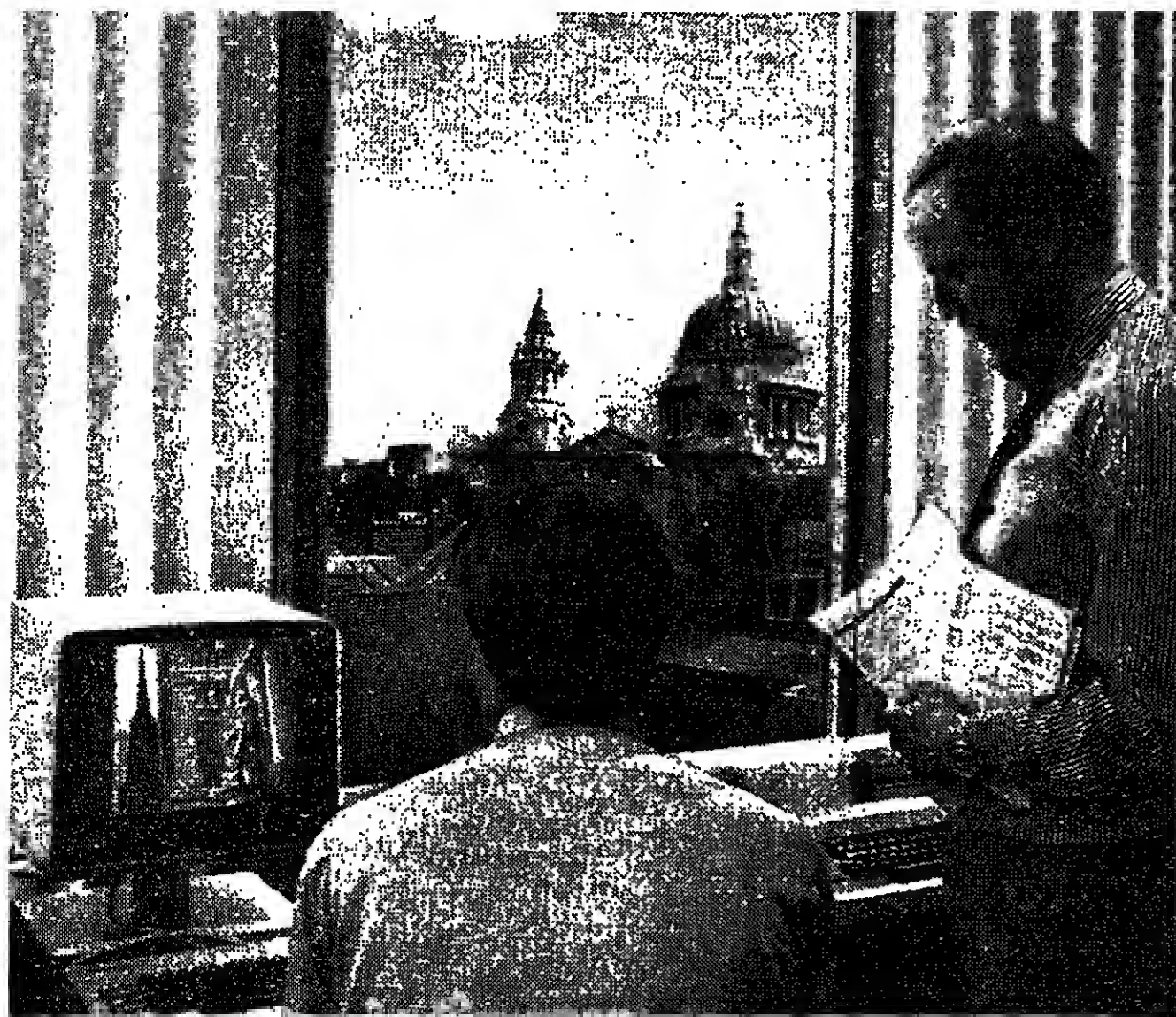
The most encouraging aspect for ACI is that the growth came entirely in the second quarter, after the first three months produced earnings below the corresponding 1982-83 period. This rising trend is expected to continue and the company has forecast significantly higher

profits for the full year.

ACI carried out a A\$100m-plus asset sale programme last year and has since moved to reduce the A\$600m of debt held at March 31 last, more than half incurred in its ill-timed push into the coal industry, which coincided with a sharp downturn in the Australian economy affecting its traditional operations.

The coal interests and their borrowings are being moved off balance sheet.

The latest result was achieved on 15 per cent higher sales at A\$1.03bn, with the growth mainly reflecting acquisitions. The dividend has been maintained at 7.5 cent a share, which again exceeds per share profits of 7.1 cents compared with 4.1 cents.



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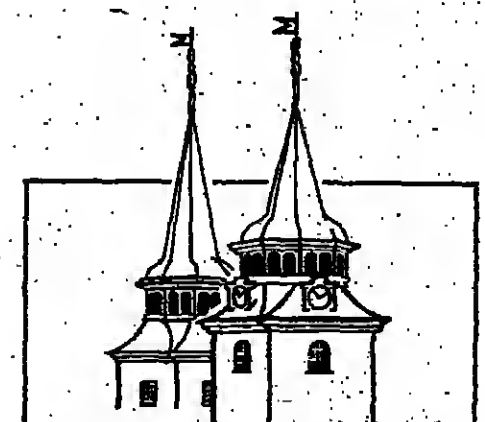
WEIGHTED AVERAGE YIELDS
PER 15 NOVEMBER 1983

	Today	Last week	Year's High	Year's Low
USS Eurobonds	11.77	11.80	12.54	11.22
OM (Foreign Bond Issues)	7.35	7.30	7.79	7.23
HFL (Bearer Notes)	7.88	7.88	8.67	7.43
Can\$ Eurobonds	12.71	12.97	13.55	12.62

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UK COMPANY NEWS

Robt. Moss sears 118% and lifts interim

INCLUDING contributions this time from North West Plastics and Toolmak, acquired in December 1982, half pre-tax profits of Robert Moss soared to £710,000.

This was an improvement of 118 per cent over the £325,000 reported for the opening half of the previous year and compares with £715,000 earned for the full 12 months.

Further "steady progress" is anticipated and meanwhile, the interim dividend is being stepped up by 21 per cent from 0.86p to 0.94p per 10p share—a final of 1.34p was paid last year.

Turnover for the half year, to end-September, shot up from £2.26m to £3.1m—the group, based in Oxford, manufactures plastic injection mouldings.

In his interim report Mr Murray McLean, the chairman, says the group is facing a steep rise in the price of raw materials. However, he points out that both the Kidlington and Banbury factories are performing well and that the directors are concentrating on the future development of the Manchester businesses acquired at the end of 1982.

Profits before tax were struck after taking account of a £26,000 rise in interest to £101,000. Tax took £199,000 more to £254,000 and was estimated at 40 per cent (26 per cent).

Below the line, extraordinary credits of £150,000 boosted available profits to £256,000 (£240,000). Extraordinary items arose from the disposal of the surplus office-warehouse building at Kidlington.

Retained profits emerged at £445,000 (£170,000) after £111,000 (£70,000) in extraordinary items. Earnings rose by 41 per cent to 3.1p (2.2p) per share.

TR Technology assets grow 11.4% to 204.6p

AN INCREASE of 11.4 per cent in the net asset value per share is shown by TR Technology Investment Trust as at September 30 1983.

Compared with 183.6p as at March 31 last, the figure increased to 204.6p six months later—as at September 30 1982 it stood at 142.1p.

As expected in the annual statement earlier this year, total six months' income was down from £4.25m to £3.73m. The interim dividend, however, is maintained at 1p net per 25p share—last year's final was 2.3p.

After interest, £850,356, compared with £406,187, and tax of £1.23m, against £1.48m, net profits available emerged down from £2.96m to £1.85m. Dividends will absorb £1.15m (same) leaving a retained figure of £699,305 (£1.21m).

Earnings per share were behind from 2.12p to 1.65p.

Sir Anthony Touche, chairman, points out that the technology content of the company's portfolio is now 54 per cent, but the geographical content has shifted slightly from original targets as the Trust's assessment of the relative values of the

Cable and Wireless hits £80m as volume increases

INTERNATIONAL telecommunications group Cable and Wireless pushed its pre-tax profits up by £1m to £80m during the half-year ended September 30 1983 and the net interim dividend is being effectively increased from 2.1p to 2.4p per 50p share.

The contribution from associated companies rose by £5m to £14m and included £5m from Hong Kong Telephone in respect of the three months from acquisition to June 30.

In the second six months, group results will include figures of HKT from July 1 to end-December.

Apart from associates, interest and leasing added £10m (£13m) to pre-tax profits—lower cash balances and reduced interest rates led to the fall in interest income.

Group turnover for the opening half moved ahead from £182m to £213m. After tax £31m, against £25m, and minority of £5m (£6m) net profit emerged £6m higher at £44m.

Earnings amounted to 9.8p (9.4p) per share.

Trading profit for the half

year was significantly lower than for the corresponding period last year, say the directors, because the major part of the turnover comprises contracts and private developments in their early stages of completion, on which they have taken the normal cautious view of profits.

The majority of work for inclusion in this year's accounts will be completed late in the year and the directors say the overall result will depend on the precise number of private house sales.

The acquisition of Wilson

(Heywood) for £292,500 cash came too late in the year to have a material effect on results but the directors expect to be able to considerably expand the activities of this company.

Turnover of the group, a Wirral-based general building and public works contractor, expanded from £3.4m to £3.5m.

Tax came to £32,000 (£10,000). There was a realised revaluation surplus of £41,000 this time which was transferred from the revaluation reserve.

The acquisition of Wilson

comment

TR Technology's 11.4 per cent net asset gain over the past six months represents a good performance, and is in line with the Trust's aim of consistently beating the All Share Index.

However, even after a 1p gain in the share price to 144p, the discount to asset value of about 29 per cent is wide indeed for an investment trust with a "technology" tag, and is clearly a source of great concern to the management. Perhaps if TR Technology were to divest itself of some of its large holdings in the financial sector, that would make for a more dynamic image.

As a rebuttal against the criticism that it is simply far too big to be an ideal vehicle for investment in the young sunrise industries, TR Technology can now point to the recent acquisitions in BASE and the Berkeley Consulting Group.

Much of the £15m paid for Berkeley is clearly goodwill, but TR considers that the best way of strengthening its ties with Silicon Valley, interestingly, closer to home, its state in GEC is a third of the size it was two years ago, and seems certain to be cut back still further.

The stake in BASE, which was formally launched last week, is not significant in size, directors state, but is regarded as potentially very important.

The concept of this company is to provide a practical, but much needed link between the marketable technology that exists within universities, government and corporate research establishments and the management that have the skill and the capacity to exploit it.

Directors add that initial indications are that BASE will have more than enough propositions to consider.

Such market action, he says, produces opportunities which directors have begun to exploit. He adds that the company continues to invest in unlisted stocks.

The chairman points out that an indication that TR feels positive towards the American stock market is evidenced by a further currency loan of \$5m, raised on June 14 last.

The Trust also announces the acquisition of 40 per cent of the Berkeley Consulting Group, of California, for \$15m, and a stake in the recently formed Business

major markets has altered. The UK content is 38 per cent, against 40 per cent originally envisaged, he states, with North America 39 per cent, Japan 20 per cent, and other countries 5 per cent.

"The share prices of some of our home-based technology stocks have been under some pressure," Sir Anthony says.

In the U.S. doubts expressed in the annual statement about values placed on smaller companies "have proved well founded and many have fallen to a half or even a third of their recent levels."

Such market action, he says, produces opportunities which directors have begun to exploit. He adds that the company continues to invest in unlisted stocks.

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HIGHLIGHTS

Interim results from Tesco, examined in Lex, show the costs of reorganising itself to compete more effectively, with its rivals, in a fairly modest rise in trading profits. Also featured is Cable and Wireless which disappointed the market with profits ahead by rather less than expectations. The column also looks at London and Liverpool Trust where, after £2m of development costs, taxable profits were more than halved. The Chancellor's statement is due today, and Lex looks at the fiscal stance that the City will want to see for the coming fiscal year.

Traffic volumes originating at group locations continued to increase at an overall average rate of almost 15 per cent.

With most of its activities overseas the group was helped by current sterling exchange rates—trading profits were boosted by a currency gain of some £2m, compared with the first half of last year.

Investment is continuing in the U.S., the Far East and the UK.

Telecommunication projects have characteristically extended periods before earning profits.

The acquisition of almost 35 per cent of Hong Kong Telephone was partly financed with some £26m cash.

For the year to March 31 1983 the group returned pre-tax profits of £157m, an improvement of some 76 per cent over those of the previous year. A final dividend equal to 3.53p was paid.

Last month the Government said it was considering disposing of approximately half of its present 49 per cent stake in Cable and Wireless through an offer of sale to the public. Its holding is currently worth around £546m.

See Lex

Two subsidiaries, which did not fit in with the company's mainstream businesses, were sold and the chairman says that further rationalisation is expected to take place in the second six months.

Commenting on the future Mr Whitall says directors view it with confidence, "although there are considerable difficulties to overcome."

He says that while the year's profits will not be as high as last year's £7.2m, directors expect results for the second half to be higher than those of the first.

Based on this confidence the interim dividend is effectively maintained at 0.75p net per 10p share—last year's adjusted final was 2p.

Turnover for the first six months expanded from £14.87m to £16.63m. There was a tax credit of £1.25m, against a £628,000 charge, and despite an extraordinary debit of £370,000 (fall), the attributable balance was ahead of £1.92m (£1.88m).

Dividends will absorb £350,000 (£321,000) and earnings per share were 4.91p (4.63p) adjusted.

The company has devoted considerable resources in expanding its network of showrooms and offices, the chairman says, particularly in the London area. The Walpole-based business, telecommunication equipment, "which is likely to become a major part of the group's activity."

See Lex

Chamberlin & Hill

An increase of 588,703 to £209,430 in pre-tax profits is reported by Chamberlin & Hill, a London-based electrical engineer, for the six months to September 30 1983.

The interim dividend is unchanged at 1.1p net—last year's interim dividend on pre-tax profits of £275,191.

The increased midway profits are in line with the board's expectations.

However, down from £4.71m to £4.66m, but despite this, the founders returned to profit in the first half, although the profit was not as high as in the second half.

Pre-tax profits were after further redundancy payments of £16,000 (£25,000). There was a tax charge of £108,904 (£24,055). Earnings per 25p share were up from 2.44p to 2.84p.

The electrical engineering subsidiary further progressed and increased their contribution to group profits.

Although it is still "very difficult to predict the level of demand during the second half, the directors expect the trading results to be 'somewhat better' than those for the first six months."

Pillsbury listing

The Pillsbury Company, one of the world's largest diversified food companies, is seeking a London Stock Exchange listing for its ordinary shares.

Pillsbury operates in three major segments of the food industry: consumer foods, restaurants, and agri-products. Over the past 10 years net earnings have increased at an average compound rate of 10 per cent to £138.5m. The company is currently capitalised at about £1.5bn.

Trading in London is expected to begin on November 22. The listing is being arranged by Samuel Montagu, with Greenwell as brokers.

BET Omnibus

Including associate profits of £2.2m, compared with £1.9m, the taxable surplus of BET Omnibus Services, the plant hire, transport and civil engineering subsidiary of British Electric Traction Company, moved ahead from £29,000 to £2.35m in the first half to September 30 1983.

This advance was largely due to a reduction in interest charges from £1.98m to £182,000.

Earnings per share are given as rising from 1.51p (adjusted for scrip) to 6.88p before extraordinary items and from an adjusted 1.05p to 6.83p after. The interim dividend is being lifted from an adjusted 0.5p to 1p.

Turnover, excluding associate, fell from £22.25m to £10.45m and investment income came to £3,000 (£8,000). There was a tax charge of £1,08m (credit £208,000) and an extraordinary debit of £13,000 (£82,000). Last time there were also minority credits of £15,000.

LADBROKE INDEX

717-722 (-3)
Based on FT Index
Tel: 01-493 5361

London and Liverpool profit falls by £1.5m

PROBLEMS caused by adverse publicity for Tele-Victor and disappointing sales of video jukeboxes are reflected in first-half results of the London and Liverpool Trust.

Struck after development costs of £2m for the period, ended September 30 1983, taxable profits of the video equipment, precision and general engineering concern dropped from £2.51m to £1.04m.

In his first statement as chairman, Mr H. A. Whitall explains that the disappointment in jukebox sales was caused by technical faults.

"These faults have now been cured and the second half should show an increase in such sales. He adds that local advertising for Tele-Victor is also showing promising signs after a very poor start with national advertising in the summer."

The company's photocopying businesses have continued to be buoyant.

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Commenting on the future Mr Whitall says directors view it with confidence, "although there are considerable difficulties to overcome."

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Tesco rises £5m to £25m —£100m store expansion

MULTIPLE retailer Tesco has lifted profits from £20.1m to £25m pre-tax for the 34 weeks ended August 13 1983, a 24.6 per cent advance. Turnover, including VAT, rose by £148m, or 14 per cent, to £1.2bn.

Sir Leslie Porter, chairman, says that profits and volume continue to improve and progress is being made in productivity. He adds that the expanded range of own-label merchandise, particularly fresh food products, continues to prove satisfactory.

After tax of £5m, against £3m, earnings per 5p share were 5.06p (4.53p), and the interim dividend is increased from 1.25p to 1.5p net—last year's final distribution was 2.25p and taxable profits amounted to £23.5m.

Rationalisation towards larger stores is proceeding and while fewer units are expected to open in the current year, a substantial expansion programme is in place, Sir Leslie states.

He said later that Tesco would be opening five new stores this year and carrying out three extensions. But the chairman would be stepped up and between eight and 10 superstores a year should be developed in 1983 and 1984 at a cost of £100m.

He said that the group market share of the grocery trade was presently about 14.5 per cent. The trade remained very competitive, he pointed out, but "I am very confident we are changing the image of Tesco and gradually floating it up-market. I am very satisfied with progress."

The chairman also announced his retirement from executive duties at the annual meeting in July 1983. He will be succeeded as chairman by Mr Ian MacLaurin.

Sir Leslie says that his appointment as chairman then will represent a "significant break with tradition" for the group.

Sir Leslie, like his predecessor, was related to the founder Sir John Gaskell. He said: "I suppose it is a 'break with tradition' but I have been with the company over 24 years

so regard myself as one of the family."

Trading profits for the 24 weeks amounted to £41.8m, compared with £36.2m, but net interest took £1m (£1.7m) and depreciation £15.6m (£14.4m).

After the tax charge, a surplus on the sale of properties, £3m (£0.8m), and dividend cost, £3.1m (£4.2m), the balance retained was £32.2m higher at £14.9m (£11.4m).

Sir Leslie comments that this year more stores are being refitted to current standards to improve customer service. He points out that 15 smaller stores were closed during the year and that current selling area is now 7.4m sq ft.

JOBS COLUMN

If it's round at the top it's flat underneath

BY MICHAEL DIXON

"LOOKING at who's getting the real top jobs in the States, I guess they're going less than they once did to new blood pumping up from lower down," said Paul R. Ray, son of Paul R. Ray and his fellow director in the Paul R. Ray International recruitment consultancy.

"Instead they're being filled more and more by the same small pool of proven talent moving round and round from one corporation to another. Do you find it's the same in Britain?"

I replied that while it was only an impression, I suspected a top-manager-go-round of similar sort might well be developing here.

That would not be an illogical consequence of two managerial events. One is recession. The second is the lowering of the age when executives not already heading their organisations are condemned to be stuck somewhere in its gullet until retirement or the sack supervene.

In the olden days two decades or so back, the age at which leaders were finally divorced from laggards was usually in the 50s when both parties had relatively few years of work to go. Today those not selected before they are much past 40 are liable to be stranded. The decisive age seems to be dropping still.

Rising numbers of accredited senior managers with a third of their working life in hand could easily couple with the

effects of the recession to depress other people's career prospects all round. When a peak post comes vacant, organisations shaken by hard knocks may understandably prefer importing a seasoned chief from elsewhere to promoting someone as yet untried at the top. Moreover younger chiefs operating at a distance are often better placed to impress older chiefs seeking successors than are lower-level people in the same concern.

The people left stranded do not accept it as proof that they are inferior managers. Research has shown that a large majority think that top posts go more often to people with political skills than to those that really earn the company's living. Since it is no longer a secret even from the young that contacts can mean more than competence in the upper reaches of the jobs market, the sceptical left behind may often be right.

Their problem is how to get a chance of making better use of the two decades worth of productive potential they still have. Executives kept becalmed at middle rank do not take long to lose all attraction to chiefs of other organisations seeking promotable people from outside. Things have changed in executive recruitment since S. Matthew said something like "A prophet is not without honour, is he in his own country..." It is now more a case of being without honour anywhere if you

do not have it where you are already, and before your mid-40s too.

So it is in the self-interest of people suffering from or menaced by frustration of their talents to think up ways of acquiring more honour in their present organisation. And as they no doubt make up a goodly share of the readership of this column, it is offering itself as a clearing house for ideas on the matter to be reported on a no-names-no-backlash basis.

Suggested tactics need not be any more scrupulous politically than the sort of dodges often used by people to lever themselves into top management. But they must be at least legal. All I can offer as a starter is a notion evoked by something else that Paul Ray said when we met the other day:

"Being headhunted is now an important mark of status in the States. Top executives who aren't approached by a search company every six months or so are setting to feel they can't hold their heads up any more."

Doesn't that suggest there might be mileage in somebody setting up a search-type of business with certain unconventional aspects?

One could be that it worked for a very small fee, paid by the stranded executive to be "bumped." Another might be that it was less competent than conventional searchers in directing its telephone calls. As

a result it would occasionally be under the impression that it was making advances to its quarry when it was really speaking to their bosses or — better still — their bosses' bosses, or even to a chief in a different company in a similar line of business.

On reflection, I'm surprised not to have heard of anybody doing it already.

Eurosales etc

WE NOW return firmly to conventional practice with two jobs being offered by recruiter Michael Butterworth of MARC St James and Partners on behalf of companies he may not name. He therefore promises to abide by any applicant's request not to be identified to the employer without specific permission later.

The first is a company based west of London and well on the way to adding three-quarters as much again to its last year's £4.5m turnover in the export of marketing of software systems. It needs a European sales manager who will be responsible to the manager of UK operations for advising on the development of the product range as well as all sharper-end sales activities. Much travel.

Fluent German is essential in addition to English, of course, and good French would be a help. The only other necessity

is success in selling high-tech products, preferably software, in large dollops to manufacturers of microcomputers and subhills.

Salary indicator is £20,000-£25,000 plus results-related bonus. Car among perks.

The other job is for a manager in charge of new-business development for a major group's division specialising in do-it-yourself goods for sale to retail outlets. There will be frequent travel around the UK from the Midlands base.

Reporting to the marketing director, the recruit will need management experience at branch level or higher with a big maker or distributor of d-i-y products, specialist knowledge of marketing of finance and a degree-level education. Salary £12,000-£14,000. Other benefits include a car.

Inquiries to Mr Butterworth at 160 Piccadilly, London W1V 0NQ. Telephone 01-409 0848.

Two more

TWO POSTS are also on offer in London with Cockman, Copeman and Partners, now part of the Aldom International group which is seeking a full Stock Exchange listing. C & P's original business was designing and installing schemes to promote share-ownership by companies' employees and this is still its main concern.

But it has now added to its financial services side other kinds of incentive-raising systems including performance-related pay for managers, especially the senior variety, and flexible pension schemes. It also has an executive-recruiting branch.

Richard Greenhill, whose prime responsibility is for the financial services side of business, is seeking somebody able and keen to help him to develop it. "What's needed is wide experience and technical expertise in working out and putting in the kind of incentives system that is right for the individual company in the case. That means understanding strategies as well as tactics governing the whole range of options, including employee share-ownership which I'm still convinced will be the norm by 1990," he says.

Richard Varcoe, who runs the recruitment branch, wants a partner able to extend the recruiting activity into some promising specialised field. His present idea is that the field should be financial institutions, but he is open to different suggestions from candidates with appropriate knowledge and experience of other sectors.

Salaries in both cases around £15,000-£20,000 plus share in results.

Inquiries to Mr Varcoe at 26-28 Bedford Row, London WC1R 4HF. Tel: 01-442 8998.

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The job, which is based in Central London, will carry a remuneration package in excess of £27,000 which includes a company car. Relocation expenses will be paid if appropriate.

Please write in complete confidence with full details (application forms will not be sent out) to Colin Barry at Overton Shirley & Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-583 1912. Names will not be passed to our client until after initial interview.

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Financial Times, 10 Cannon Street, London EC4A 3DF

SWAPS MARKETING

Leading international merchant bank wishes to engage a highly qualified individual (MBA, ACA or equivalent), aged 24 to 26, to be Corporate Finance Analyst. At least 2-3 years' previous bank experience is required, which typically might be in the Corporate Finance Department of a merchant bank, advising House or Investment Bank, involving treasury advice, and financial planning.

CORPORATE FINANCE

A challenging appointment, involving the marketing of international merchant banking services to U.S. corporations. The services include corporate finance, exchange listings (U.S. and overseas), mergers/acquisitions, and the appointment would be an opportunity for a highly motivated individual (MBA, ACA or equivalent), aged 24-26, with 2 or 3 years' relevant experience.

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This appointment covers a highly specialised area of international finance, involving the provision of financial services to governments and state institutions. The ideal candidate would be aged 24 or over, with a degree, or professionally qualified, with some 2 years' relevant corporate finance experience.

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An experienced Financial Manager with a recognised accountancy qualification is required to head a Finance and Administrative Division in an African Development Bank. The successful candidate should have extensive experience including financial planning and accounting control, and should also be familiar with international capital markets. Appointment will be on contract for two years, free housing and official transport will be provided.

For full details and application form, write quoting TC/500/9/83 or telephone 01-223 7730 ext. 3636. The Crown Agents for Overseas Governments & Administrations, Recruitment Division, 4 Millbank, London SW1.

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This is an outstanding opportunity to join at top management level a long-established public holding company (with a current turnover of some £20 million p.a.) engaged in the heat management and fuel distribution industries. Reporting directly to the Chairman, you will have overall responsibility for the profitability of the companies within the group. Furthermore you will oversee the day-to-day management of the group's administrative personnel. Aged ideally 35-45 you will have had a minimum of five years' experience at senior management level within the heating and fuel distribution industry. The company offers a first-class negotiable rewards package which will fully reflect the seniority of this position.

Send full cv to Tony Parnall, PER's Central London Office, 45 Grosvenor Place, London SW1E 128.

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Up to £13,412
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British Gas has a vacancy for an Assistant Accountant, recently qualified ACA or ACCA, seeking to gain specialist experience in the oil tax field. The successful candidate, male or female, will assist, and deputise for, the Oil Taxation Accountant in the Finance Group. Specific responsibilities include involvement in long-term forecasting of tax liabilities. Previous experience in oil taxation is not necessary although general taxation experience would be an advantage. Starting salary will be in the range £11,767-£13,412 (including inner London weighting). Benefits are those normally associated with a large progressive organisation. Please write with full current details quoting reference 7/035101/013 to: Senior Personnel Officer (F&D Services), British Gas, 88 Brynhamon Street, London W1A 2AZ.

PER, Moorfoot, Sheffield, S1 4PQ. Central 24 hours answering service (0742) 730197.
Applications are invited from both men and women.

Merchant Bank

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An exciting job within a specialist team is currently vacant at the City offices of our Clients, one of the largest European merchant and commercial banks.

They currently seek to appoint a man/woman in his/her mid 20's to join their London Commodity Lending team (a field in which the bank has a considerable reputation), but experience in this area is not a requirement. You should, however, have about two years' merchant banking experience, have received some formal training in credit analysis and be a natural and numerate communicator. The ability to fit into a busy team, accept early responsibility and develop rapidly is paramount.

Because of the nature of the work a good knowledge of French and/or another major European language is essential, and a Degree is desirable.

The job will be in London initially but long-term prospects are on a world-wide basis. In addition to a generous negotiable salary, there are the usual banking benefits including a subsidised mortgage.

Please reply in confidence to Keith Fisher at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-583 1912.

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The individual sought should have a sound practical knowledge of personal tax, social security benefits and the principal available investment media, including those currently offered by UK insurance companies, building societies, unit trusts and national savings.

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Initial salary, which is dependent upon experience and the responsibilities of each position, will be in the range £14,000-£18,000 p.a. (including Central London Allowance). The terms and conditions of employment are excellent and include non-contributory Pension and Life Assurance scheme, concessionary staff housing loans (available in certain approved cases), interest-free season ticket loans and free luncheon facilities.

Please apply by telephoning for an application form which should be completed and returned to:-

M. K. Paisley, Personnel Officer, Guardian Royal Exchange Assurance plc,
Royal Exchange, LONDON EC3V 3LS. Telephone: 01-283 7701 Ext. 4508/9.

County of Cleveland

COUNTY TREASURER'S DEPARTMENT
Loans and Investment Officer £13,395-£14,709

The person appointed will head a small professional team dealing with the Council's superannuation fund and loan debt.

He or she will enjoy substantial responsibility for day-to-day management of the fund, in which performance is important and will be assessed regularly. He or she will also be expected to manage the Council's loan debt with minimal day-to-day supervision.

The fund has a current value of £150m, with holdings in fixed interest, U.K. and overseas equities, and property. Management is largely on an "in-house" basis, making use of modern information technology. Loan debt amounts to £240m of long- and short-term borrowing.

The successful candidate is likely to hold an accounting qualification, to have passed the examinations of the Stock Exchange, and to have had several years' experience in stockbroking and/or fund management.

Assistance with removal and relocation expenses will be provided in approved cases. Temporary housing accommodation may also be available within the county area.

Application forms are obtainable from the County Treasurer, P.O. Box 100, Municipal Buildings, Middlesbrough, Cleveland TS1 2QH (telephone 0462 248155 ext. 2257), to whom completed forms should be returned by 1st December, 1983.

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Internal Auditors Banking

A Third World Bank with world-wide operations is seeking Audit Semi-Seniors with audit experience exceeding two years. Preference will be given to candidates with Audit experience of banking operations. Suitable candidates aged not over 29 years, will be those who are interested in making a career in the Internal Audit Department as part of a branch and Head Office audit team. The job entails travelling both in U.K. and abroad.

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Applications in writing giving full c.v. to
Mr J. D. Maxwell, Managing Director, Barratt Leicester Ltd,
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Barkby Thorpe Lane,
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Small company — turnover £5 million current year, planned expansion next 3 years, invites applications for new appointment of FINANCE DIRECTOR to commence early 1984. Previous overseas employment plus knowledge of Africa and North America would be positive advantage. Immediate challenge on appointment includes ideas on restructuring.

Please reply in strictest confidence enclosing full C.V. to Managing Director.

Box A8367, Financial Times
10 Cannon Street, London EC4A 3BY

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Due to the rapid growth of our institutional equity business, both at home and abroad, we are seeking to expand our equity marketing team, based in London.

We believe that we are well structured and equipped to face the challenge of the 80's and would be interested to hear from well established people, with sales experience at senior level, who feel that a change of direction is necessary. An opportunity to work overseas may develop at a later date.

If you have the right background in research based marketing and would like to work for a major firm, please write with brief cv, in confidence, to:

Scott Dobbie,
Wood, Mackenzie & Co.,
62/63 Threadneedle Street,
London EC2R 8HP
or telephone for an initial discussion on 600 3600.

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effectively with market participants are essential requisites for the job. The position may attract people who have worked on the trading or sales desk and now wish to pursue a more analytical approach to the market, or to an analyst already active in the relevant markets.

Reporting to a Vice President, the candidate should be aged 23-25 years, have 'A' Level Maths, a good degree and two years' experience in, or close to, money market activities. Proven determination and competence, an analytical frame of mind and an ability to communicate

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Bankers Trust Company

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Jonathan Wren BANK RECRUITMENT CONSULTANTS
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The advisor will work on behalf of the directors and senior executives on a wide variety of ad hoc matters generated by the bank's activities. There will be a legal or taxation angle to much of the work, involving liaison with external specialists.

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Please write in confidence, detailing your experience and quoting reference 4456/L, to N.P. Halsey, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

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The successful applicant will be aged between 27 and 33 and have a thorough grounding in this area of foreign exchange dealing.

An attractive salary with a comprehensive range of related benefits will be offered to the right candidate.

Please write with full details of career to date to:

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NM Rothschild & Sons Ltd,
New Court, St Swin's Lane,
London EC4P 4DU

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You should be a graduate or MBA in your early 30's and preferably with an accounting qualification. Your career will include not less than three years within the treasury function of an international corporation, which could be supported by a period in UK or foreign banking.

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INTERNATIONAL BANKING

SNR. FX DEALER

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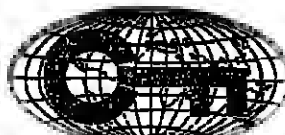
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31 Sun Street, London EC2M 2QP

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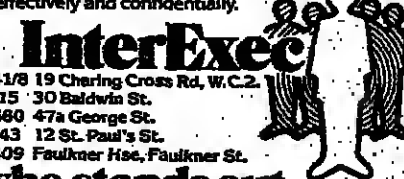
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We invite applications from mature bankers aged 30-40 who are graduates with at least 10 years' banking experience, mostly gained in syndicated lending and/or project finance at a senior executive level in a major domestic or international bank.

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If you match the requirements, please ring or write for an application form by 25 November. All replies will be treated in confidence.

International Recruitment Controller

The Hongkong Bank Group

99 Bishopsgate

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Tel: 01-638 2366, ext. 2923

HongkongBank

The Hongkong and Shanghai Banking Corporation

EXETER COLLEGE PRINCIPAL

Applications are invited from candidates for the post of principal of this tertiary college following the retirement of the present post holder. Candidates should have substantial experience in further education and a commitment to the development of post-16 education and training. Industrial or commercial experience at managerial level would be an added advantage.

Salary scale within the upper range for Group 7 Principals £21903-£22903.
Application form and further details (s.a.e. please) from:
Chief Education Officer, (F9) County Hall,
Topsdown Road, Exeter,
EX2 4QQ, for return by
29 November 1983.

DEVON



BANKING OPPORTUNITIES

UK Lending Officer - with UK travel 27/35 c. £16,500
Prestigious City bank seeks US credit analysis trained lending officer with background of marketing to UK medium and small-sized companies. Experience with commercial grant applications, syndications and acceptance credits essential.

Interest Rate and Currency 26/28 £15,000 to £20,000
An excellent opportunity exists in marketing team of US merchant bank for a non-UK graduate (Economics preferred), MBA or possibly qualified accountant with 2-5 years' experience of foreign, corporate finance, bond issues, funding etc. Merchant or investment banking background preferred but corporate treasury or foreign dealing experience also relevant.

U.S. Corporate Business 26/28 £15,000
Development Officer
Merchant bank requires graduates, MBA or qualified accountant, to work in team marketing financial services to UK corporations. 2-5 years' experience required of talking with US corporations re Euro markets, syndicated loans, deals on London and Continental stock markets and mergers and acquisitions.

Finance Officer 23/25 £9,000/£10,000
Graduate with two years' general experience in corporate finance department of merchant bank/acceptance house required by merchant bank to join team marketing financial services to international corporations and governments. Excellent opportunity for overseas assignment.

LJC BANKING

148 Bishopsgate, London EC2M 4JX: 01-377 8600

Group Finance Director

London Area

c. £35,000

Our client is a major international US-owned group whose interests are mainly fmec and consumer services.

The role of Group Finance Director demands exceptional qualities of leadership and business acumen. In particular, the job entails directing the Group accounting and DP functions, dealing with banks and other financial institutions, and handling corporate tax matters.

Aged 35 to 45, candidates must be chartered accountants with relevant experience gained ideally in the fmec or similar environment.

The remuneration package is generous, and there may well be opportunities for advancement within the group.

Please write to Michael Ping, enclosing a detailed CV, quoting reference FT1603/P.



Ernst & Whinney Management Consultants
Becket House, 1 Lambeth Palace Road, London SE1 7EU.



INVESTMENT ANALYST (Scandinavian Markets)

Enskilda Securities, Skandinaviska Enskilda Limited, is the London based investment banking subsidiary of Skandinaviska Enskilda Banken, the largest commercial bank in Scandinavia. During the last year Enskilda Securities has built up a team which specialises in trading and selling Scandinavian equities. An experienced investment analyst is required to provide research back up for this equity trading and sales team.

The ideal candidate, who will probably be a graduate, should be in the age group 25-30, and must have had a minimum of 3 years experience in this field. The candidate must be capable of producing detailed research reports and discussing them with clients. Prior knowledge of the Scandinavian markets, although desirable, is not essential.

An attractive salary together with a non-contributory pension and fringe benefits is offered.

Telephone or write in complete confidence to:

Gerard De Geer
Enskilda Securities
Skandinaviska Enskilda Limited
26 Finsbury Square
London EC2A 1DS
Tel: 01-638 3500

MANAGEMENT CONSULTANTS

London Base

to £20,000

We are a long-established firm of management consultants, members of the Management Consultants Association, and associated with around 70 firms of chartered accountants, to whose clients we provide a wide range of consulting services.

To help meet increased demand and growth plans we seek to recruit consultants in the areas of:

- profitability analysis and development
- production and marketing
- information technology (especially communications, networking and computer security).

Candidates must be graduates, aged 27-37, preferably with an MBA and a background in engineering or marketing. They must be able to assess problems incisively, formulate clear practical solutions and communicate those solutions to clients both verbally and in writing.

The salary and benefits package will not inhibit high-fliers, and will suitably reward those who effectively promote the firm's activities.

Applicants should send full career details to the Managing Partner, Peter J. Hughes, at:

Annan Impey Morrish

Management Consultants,
40/43 Chancery Lane, London WC2A 1LW. Telephone: 01-405 9724

A.I.M.

Hoggett Bowers Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

Assistant Manager - Operations

International Banking and Documentary Credits
c. £14,000 + extensive benefits

This well known American Bank, with an established branch in London, has recently assessed its increasing business. As a result, the Operations Group is to be expanded and an Assistant Manager is required to be responsible for several small divisions including documentary credits and collections. To be considered for this position, candidates, probably aged 28-35, will have extensive experience of international banking, including valid documentary credit exposure, and the drive and personal qualities of a capable leader seeking a first-class career. Benefits, including working conditions, are excellent.

LL Duff, Ref: 1803/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 0832.
Sutherland House, 5/6 Argyl Street, LONDON, W1E 6EZ.

MOLEX EUROPEAN MANAGEMENT LIMITED

Manager-European Sales Promotion

Experienced person required for the U.K. based European Headquarters of a fast growing multinational company.

The successful applicant will direct the company's advertising and sales promotion throughout Europe. Therefore, fluency in French is required and a working knowledge of other languages is advantageous.

Applicants should have 3-5 years experience in a similar position with an advertising firm and have the ability to write technical articles, produce product catalogues and literature under time pressure.

Applicants should enjoy travel and possess the ability to work professionally with senior management throughout Europe.

If you are interested and have the necessary qualifications please apply in writing with a full C.V. to:

Mr Neil Lefort, European Financial Controller

MOLEX EUROPEAN MANAGEMENT LIMITED

Molex House, Church Lane East, Aldershot, Hants GU11 3ST

INSTITUTIONAL SALES EXECUTIVE

REQUIRED TO JOIN
MIDDLE EASTERN UNIT IN
U.S. BROKERAGE FIRM

Must have proven contacts with major institutions in Middle East as well as being familiar with U.S. European, Japanese and Far Eastern markets. Must speak fluent Arabic and English. Salary negotiable.

Write Box A8371, Financial Times
10 Cannon Street, EC4A 4BY

GEOFF FIELD

FX and MM

personnel

37/39 EASTCHEAP EC3

Tel: 01-252 2021

Licence No. 52 7367

EUROBOND SYNDICATION U.S. INVESTMENT BANK

Career opportunity for young graduate or persons with some banking experience to join the Eurobond Syndication department of a U.S. Investment Bank.

Candidates preferably aged 22-28 should be self-motivated, literate and numerate.

Good salary and benefits.

Candidates should apply with Curriculum Vitae to:

Box A8382 Financial Times, Bracken House,

10 Cannon Street, London, EC4A 4BY

APPOINTMENTS WANTED

BANKER/ADMINISTRATOR

42-year-old A.I.E. with excellent accounts, inspection and general administrative experience. Would like to move from the profession for the right opportunity. Currently on short notice for discussion.
Please reply to Box A8361
10, Cannon Street, London EC4A 4BY.

MATURE INVESTMENT PROFESSIONAL

with over 25 years' all-round experience with stockbrokers and many years portfolio and fund management with investments trusts. Also Trustee experience. Now seeks new position in fund management.
Box A8880, Financial Times
10 Cannon Street, London EC4A 4BY

INVESTMENT PROFESSIONAL (London Based)

Quantitative Analysis Service, a New York-based investment research group using momentum techniques, is looking to expand in London.

We are seeking an outstanding motivated individual with fund management experience. The successful candidate will also be responsible to establish and service clients.

If you have the demonstrated capacity to fill such a position, please submit a full C.V. in complete confidence to:-

QUANTITATIVE ANALYSIS SERVICE LTD.

Diana House, 33 Chiswell Street

London EC1Y 4SE

LEADING U.S. STOCKBROKER

Due to expansion, we require a Share Trader with experience in International Markets to join our already prestigious area in London.

Salary will be negotiable dependent on age and experience. The successful applicant will receive an annual bonus and other benefits relative to performance.

Please write with full career details to:

Box A8373, Financial Times

10 Cannon Street, London EC4A 4BY

All replies will be treated in the strictest confidence.

WORK IN DEVON ?

Administration Manager for small, well-established, independent financial services company in Devon coastal town. The ideal candidate would be young, energetic and with experience in administration of stock exchange/unit trust/offshore fund investment, private client portfolios, life assurance and personal pensions. Knowledge of personal taxation advantageous, including matters affecting expatriates. The post could interest a CA with about three years' post-qualification experience wanting to develop a career outside the accountancy profession and with the possibility of equity participation in due course. Write with CV stating current and expected salary to:

Box A8378, Financial Times

10 Cannon Street, London EC4A 4BY

Accountancy Appointments

Financial Director Designate

Property Development UK & USA West End



Arthur Young McClelland Moores & Co.
A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

The group is well-established, USM listed and soundly backed with a strong balance sheet. Its prime interests are property investments and property development for investment or sale both here and in the United States. Its management style is entrepreneurial and active reflecting ambitious but achievable plans for significant growth in the near future.

Anticipating this growth, which could take its assets to around £50m, the group needs an FD to handle banking and funding relationships, accounting matters and to participate actively in investment decisions. As part of the small central team, there will be frequent involvement with areas outside the traditional finance function.

The need is for a qualified accountant with extensive experience of property investment

and development. Empathy with a high growth and highly creative environment is essential. This will require an outgoing personality, convincing presentation skills, freedom to travel extensively, enthusiasm and a relaxed approach. Age is likely to be mid 30s to early 40s. Salary and benefits will be excellent, and within realistic limits will not be a restricting factor. However, candidates currently earning less than £20,000 need not apply.

Please reply in confidence giving concise career and personal details and quoting reference EF6577/FT, to P.J. Williams, Executive Selection, Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1TW.

Assistant Treasurer International Finance

London

£19,500 + car

The continued international development of our client, a UK market leader in the construction and engineering industry - has necessitated further development of the group treasury function by appointing an experienced treasury professional. Candidates, under 35 years old, will ideally be graduates or have some relevant professional qualification. Direct experience of international treasury gained in a multi-national/banking environment is essential while project finance exposure could be an advantage.

Reporting to the Group Treasurer and supervising three staff the role encompasses:

- ★ Managing UK and international cash, foreign exchange, borrowing requirements and investment.
- ★ Structuring finance for overseas subsidiaries.
- ★ Implementing a formal system to manage and monitor FX exposure using EDP developments and electronic cash management systems.

Finance expertise, communicative skills, intellectual ability and the personality to succeed will command a highly competitive salary package with good career development prospects. Some overseas travel is likely to be involved. Candidates should write to John Sheldrake, enclosing a comprehensive curriculum vitae, quoting ref: 955 at PO Box 143, 31 Southampton Row, London WC1B 5HT.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow



THE NATIONAL VIDEO CORPORATION Group Financial Controller (Financial Director Designate)

NVC is the world leader in the opera and ballet home video market, with links which include the Royal Opera House, La Scala, the Bolshoi and the American Ballet Theatre. It has substantial interests in the U.S. which include a significant film financing company based in Los Angeles.

The growth of the Group now requires a Chartered Accountant or an American CPA to assume overall control of Group accounts, finance and treasury departments.

The appointee:-

- will be aged 36-42
- will be a graduate with a respectable class
- will be a Chartered Accountant or American CPA who has qualified, and thereafter completed 3 years audit experience with a leading international accounting firm
- will be experienced in computer based accounting (the Company is shortly to install a departmentally linked system)
- may have several years post audit experience in an accounting production control function
- will have already had responsibility (possibly reporting to a Main Board Financial Director), for all aspects of corporate financial activity, with a commercial or industrial company
- will have experience in evaluating:-
 - strategic objectives
 - acquisitions
 - funding opportunities
- and may have some familiarity with public offerings

Accordingly, beyond the strict financial control and treasury remit, the appointee may expect to participate in wide ranging strategy decisions. Salary will be attractive and the package will include a car and private medical insurance.

Please send your typed, two-page C.V. to Lise Bratton, before Friday, 2nd December, 1983, to:-

THE NATIONAL VIDEO CORPORATION
32, Eccleston Square, London SW1 Tel: 01-834 2300

Financial Appointments

FINANCIAL PLANNING MANAGER

MS-Tech £14,500 + car
A market leader in a very competitive field, this company is a subsidiary of a large British owned group. They are looking for a young, progressive, qualified accountant with manufacturing experience to take over the planning and budgeting activity of the company and its overseas subsidiaries, supervising the management accounts team, and reporting at Board level. The role would suit someone under 35 with a keen commercial sense.
Call Jane Woodward BA - Ref: 6978

FINANCE MANAGER

N.W. London £14,000 + benefits
Our client, a profitable £100m turnover division of a leading British food manufacturer, seeks a young graduate Chartered Accountant. Some commercial experience is preferred (but not essential), - you will certainly have had 2 years post qualification experience. This role will provide you with full responsibility for management and financial reporting, budgeting and planning. An ideal first move for the ambitious person looking for an early career challenge.
Call Alan Primrose ACIS - Ref: 7232

ACQUISITIONS APPRAISAL

Central London £13,000 + bonus + car
A rapidly expanding UK group has created a new role within the operational planning department for a young (late 20s) qualified accountant to assess the profitability, value and viability of potential acquisitions countrywide. The role requires investigative and interpretative skills and sharp commercial awareness. General management ability to lead a large, active team.
Call Irene Conroy MA or Valdek Cepowski MA - Ref: 7200

EARLY CONTROLLERSHIP - ADVANCED TECHNOLOGY

Under 26 - Thames Valley £13,000 + full relocation
A first step into a transnational group, the role is initially within one of the largest of its highly successful British microprocessor-based businesses. For a graduate, chartered accountant it offers immediate exposure to business systems development, modelling on personal computers, foreign currency management and staff supervision. In common with all worldwide operations both engineering and general management are drawn from this one group.
Call Bill Curtis BA - Ref: 6995

ACCOUNTANT for INVESTMENT GROUP

City £12,000 + Bank Benefits
We act for the Investment Management Division of a leading Merchant Bankers with an established Unit Trust portfolio. This role allows control of all accounting and reporting for the investment division, including responsibility for valuation and price making. Salary at age 25 and newly qualified £12,000 but fully negotiable for the experienced investment accountant.
Call Robert Miles - Ref: 715

FINANCE MANAGER

Reading £17,000-£18,000
As a result of expansion our client, a major high-technology manufacturer, seeks a qualified accountant aged 25-30 to manage and develop the accounting services and systems. Reporting to the Financial Controller you will have strong technical awareness and the ability to lead a large, active department.
Call Ian Gascoigne MA - Ref: 7188

Personnel Resources Limited

75 GRAYS INN ROAD, LONDON WC1X 8US 01-242 6321
LEADING SPECIALISTS IN FINANCIAL APPOINTMENTS

ACCOUNTANCY ACCOUNTANCY ACCOUNTANCY

COMPUTER INDUSTRY £14,500 + Car
This highly successful U.S. computer company offers a challenging career opportunity to an ambitious, commercially-aware accountant. The Financial Accounting Services Manager supervises some 22 staff and is responsible for managing all accounting services within the U.K. The successful candidate will also be closely involved in financial projects including the development of computerised systems. Applicants should be qualified accountants in their late 20s with excellent communication skills and a proven track record. **REF: 716**

INTERNATIONAL TRAVEL £13,000
If you are a young ACA, mobile and confident of your abilities, international audit is still the most recognised career route to line management. A high-level role with a major U.S. multi-national offers the opportunity to gain in-depth knowledge of corporate operations and considerable exposure to senior management. Languages an advantage. Based CENTRAL LONDON, MIDDX. or HANTS. **Ref: VMD**

FINANCIAL ANALYST £13,000
... for a large U.S. corporation, market leader in the leisure field. Reporting to the Senior Analyst, the job encompasses complete financial analysis of the operation, budget preparation, strategic planning and ad hoc investigations. The ideal candidate will be a young accountant with at least one year's post-qualification experience in a large company. **BUCKS. Ref: TAW**

CHALLENGE ! £13,000
An unequalled opportunity for a young, ambitious and qualified accountant to gain immediate and widespread responsibility. This key financial post covers financial and management accounting, systems development and staff supervision. With a record of tremendous growth the company can offer excellent career prospects. **MIDOX. Ref: SC**

ROBERT HALF

LEE HOUSE, LONDON WALL, EC2A 4EJ 01-674 6741

Financial Controller

West End Based £20,000

A fast growing financial holding company shortly seeking a public quotation wishes to strengthen its head office management team by recruiting a Financial Controller.

Specific tasks will be the consolidation of management information, financial accounts and corporate plans, preparation of the Group's published accounts, treasury activities, taxation matters and undertaking company investigations.

Qualified Accountant sought in the early to mid 30's who has developed a high level of technical competence and can communicate and contribute within a small team.

Write with C.V. to The Chairman:

Box A8366, Financial Times
10 Cannon Street, London EC4P 4BY

FINANCIAL CONTROLLER NW LONDON To £17,000 + car

Established in the UK three years ago, this rapidly expanding subsidiary of an international group now needs an experienced qualified accountant to strengthen its management team. The company, which currently has a turnover in the region of £2 million, markets and installs a successful range of shopfittings.

The Financial Controller's main function will be to work closely with the Managing Director, providing him with the financial expertise to ensure that the company achieves optimum profitability and growth. Other key responsibilities will include cash management, introduction of improved systems and controls and computerisation of financial records and reports.

Applicants should combine small company experience with an appetite for hard work and the ability to relate to people at all levels. Experience in distribution and/or contracting would be an advantage.

Please send a comprehensive career resume including salary history and day-time telephone number, quoting ref: 2136 to G J Perkins.

Touche Ross & Co, Management Consultants

Hill House 1 Little New Street London EC4A 3TR
Telephone: 01-353 8011
A member of the Management Consultants Association.

Hoggett Bowers Executive Selection Consultants BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD Management Accountant

**Food Products,
Bucks, to £11,000 + car + benefits**

The company, a £multi-million turnover subsidiary of a major public concern, is involved in the production and marketing of food products, mainly to the larger supermarket chains. Reporting to the Finance Director, the position has complete management accounting responsibility for the production division. There is also close involvement with the design and implementation of computer based information systems. Applicants, aged 25-35, will be qualified and have at least 2 years' accounting experience in a commercial environment. Candidates should possess lucid written and spoken communicative skills, and have the ability to operate efficiently within a multi-site organisation. Benefits include a generous relocation allowance.

D.I. Kingston. Ref: 16013TF. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852.
Sutherland House, 3/6 Argyll Street, LONDON, W1E 6EZ.

Internal Auditor Aberdeen

Due to transfers within the company we have a requirement for an Internal Auditor, based at our operational headquarters in Dyce, Aberdeen. Our Internal Audit Department carries out appraisals of all aspects of the company's exploration and production operations, both onshore and offshore. The key tasks involve: independently appraising operations/systems and the adequacy of their control; and recommending any appropriate changes to senior management. The successful candidate will be a professionally qualified accountant in their 20's, preferably with some post

qualification industrial experience. An attractive salary is offered along with benefits which include a non-contributory pension scheme, free restaurant, and sports/social facilities. If you want to work for a multi-national oil company that is BRITISH and can offer you a career in Finance both within the UK and abroad, then write or telephone for an application form quoting reference B/149 to:-
Mrs. J. Cormack,
Assistant Administration Officer,
BP Petroleum Development Ltd.,
Farburn Industrial Estate,
Dyce, Aberdeen AB22 0PB.
Telephone (0224) 832512



BP PETROLEUM DEVELOPMENT LIMITED

FINANCIAL DIRECTOR circa £20,000 p.a. plus car and fringe benefits

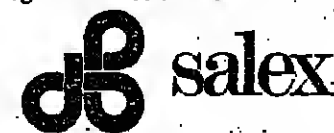
Salex International Limited, one of the market leaders in the noise and vibration control industry, wishes to recruit a top-level Financial Director for a Group of Companies with an annual turnover approaching £7m.

The position reports directly to the Chairman and Managing Director, and the successful applicant will be expected to play a major part in the planned growth programme.

Applicants must have a proven track record of strong financial and commercial control at Senior Management/Director level within an industrial

environment. He/She must be capable of improving scientific management controls and procedures, particularly costing and pricing policies. A strong financial team exists with a fully integrated on-line computer facility.

The person selected is likely to be between the ages of 35 and 45, with appropriate professional qualifications. The position provides an ideal opportunity for a dynamic executive to participate and share in the future prosperity of a very active and advanced company in this major growth sector. Replies in writing, should state age, experience, qualifications, and present salary and should be sent in strictest confidence to Mr R. I. Woods, Chairman, Salex International Limited, Eastgates, Colchester, Essex CO1 2TW.



PERSONAL ASSISTANT

required for partner in growing medium-sized practice in WCL. Experience in audit management, personal and company taxation essential. Salary in accordance with age, qualifications and experience.

Apply, with full curriculum vitae, to:-

Box 8370, Financial Times
10 Cannon Street, London EC4P 4BY

Accountancy Appointments

MANAGEMENT CONSULTANTS ACCOUNTANTS

Part-time consultancy assignments available South-West London, Surrey, Middlesex, Berks., Bucks., involving the development of private companies. Applicants should have experience in business planning together with proven consultancy skills. C.v.s in confidence to: Box A8377 Financial Times 10 Cannon Street London EC4P 4BY

ALPS

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3576 Telex 887374

A varied career appointment offering broad experience and scope to advance in line management in 2-3 years



SENIOR CORPORATE AUDITOR

WEST MIDLANDS

c. £12,000+car

HEADQUARTERS OF LARGE BRITISH INTERNATIONAL ENGINEERING GROUP

This appointment, the result of internal promotion, calls for qualified accountants (A.C.A. or A.C.M.A.) aged 27-35. At least four years business experience is required including not less than two years in costing and management accounting. Ideally this will have been gained in manufacturing industry or distribution. As a member of a young multi-disciplined corporate audit group and, reporting to a Team Manager, the successful candidate will be responsible for the largely independent investigation/recommendation of operational and management controls with the aims of improving assets security, efficiency and group profitability. Essential qualities are drive and initiative, a positive but tactful approach and the ability to gain co-operation and win confidence at all levels. Extensive travel, U.K. and abroad, is involved and a facility in French/German will be a definite asset. Initial salary negotiable c.£12,000, car, contributory pension, life assurance and assistance with relocation expenses, if necessary. Applications, in strict confidence, under reference SCAQ2/FT, to the Managing Director:

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED

35 NEW BROAD STREET, LONDON EC2M 1NH. TEL: 01-588 3588 or 01-588 3576. TELEX 887374. FAX: 01-438 9216
* Please only contact us if you are applying for the above position

Financial Manager

Borehamwood, Herts c.£17,000 + car

As a result of internal promotion our client, a principal manufacturing subsidiary (T/O £23m) of a major international group has created a vacancy for a Financial Manager. The successful candidate, supported by a staff of 30, will report to the local Managing Director and be a member of the local management committee. Responsible for the total accounting function he/she will also be in charge of data processing (which covers all business systems). Candidates, aged 30-35, must be Chartered Accountants, preferably with a degree, who have gained a minimum of three years' industrial experience. The group offers excellent opportunities for promotion, including transfer into general management. Ref: 1284/FT. Write or telephone for an application form or send full details to R.P. Carpenter, FCA, FCMA, AGIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

FINANCIAL MANAGER

CITY £15,000-£18,000 + Bonus

We wish to appoint a young (25-35) qualified accountant whose personal qualities include graduate-level intellect and a determination to succeed. The person appointed will be totally responsible for all financial aspects of our operation, including:

Client accounting Partnership accounting
Management accounts Gilt settlement control
Supervision of a small but growing team

Previous experience of Stock Exchange or banking techniques is preferable but not essential.

Remuneration is negotiable and flexible for the right candidate. Substantial career and earnings progression.

Write to: Peter Clowes, Senior Partner

BARLOW CLOWES & PARTNERS
Warford Court, Throgmorton Street, London EC2N 2AT

Finance Director

S. Wales to £25,000

Dynamic British industrial development group seeks a finance director for a profitable expanding high-tech manufacturing subsidiary with an eight figure turnover. This is a total financial control role, with a massive need to bring systems and controls up to scratch, develop them to match substantial corporate growth and to prepare the company for flotation. Car, bonus and equity are offered.

Candidates must be qualified accountants with controllership experience in an autonomous profit centre within a disciplined group. Evidence of personal contribution to past environments is crucial. Age: say 35-45. We require communicative financial managers, not just accountants, but past hands-on production accounting experience is vital.

For full job description write in confidence to Peter Pardon at JC&P, 104 Marylebone Lane, London W1M 5PU, showing clearly how you meet our client's requirements, quoting ref: 809/FT. Both men and women may apply.

JC&P

John Courtis and Partners

Principal Financial Accountant

LONDON up to £22,851

British Gas are looking for a qualified Accountant, preferably a Chartered Accountant, for a senior post in the Chief Financial Accountant's Department, based at our headquarters office in High Holborn, London.

The successful applicant will be responsible for the preparation of monthly accounts, and for the annual report and accounts of the Corporation. He/she will also provide a high quality accounting research and technical advisory service reporting to senior finance management.

Candidates should have experience in preparation of consolidated accounts in a large organisation and have a proven record of management ability.

Applications should be made to: Personnel Manager (HQ Services), British Gas, 59 Bryanston Street, London W1A 2AZ

BRITISH GAS

Finance Director

London
Up to £25,000
+ Profit Share + Car

Our client is a major construction group whose policy is to decentralise authority and responsibility to individual companies. Consequently an exceptional opportunity has arisen in London for a Finance Director to join the Board of an important subsidiary with a turnover of £30m.

This new appointment carries responsibility for establishing the complete financial management function within a rapidly growing and successful company. Candidates, probably aged 35-45, must be qualified accountants with considerable experience at senior level, preferably in construction or a related industry. In addition to sound practical experience of managing an accounting operation, applicants should have the maturity and commercial judgement to make a significant contribution to the general management of the business.

The remuneration package is flexible and includes a profit sharing scheme which can add substantially to total earnings. Relocation expenses will be reimbursed where appropriate.

Please write in confidence, with brief career details, to Peter T. Wittingham (Ref 1262), Spicer and Pegler Associates, 56-60 St Mary Axe, London, EC3A 8BJ.

Spicer and Pegler
Associates
INTERNATIONALLY SPICER AND OPPENHEIM

Treasury Accountant

c.£12,000

Our client, an international group with a wide range of manufacturing activities requires an accountant for their Group Treasury Department situated at their Head Office in London.

Duties include managing the U.K. leasing facilities, analysing group cash flows, producing reports of Group Treasury information and helping to assess long term plans.

Applicants should ideally be within the age range 25 to 29 and either a qualified accountant with up to two years experience since qualifying or a graduate with a relevant degree and appropriate job experience. Previous treasury experience will be an advantage as will the ability to use a micro computer and micro modeller.

A considerable degree of initiative is required to deal, mainly unsupervised, with the many and varied problems that arise within the normal job routine.

Write in confidence with CV, to Ref: MA 438, Robert Marshall Advertising, 44 Wellington Street, London WC2E 7DJ.

Robert Marshall
Advertising Limited



FINANCIAL CONTROLLER, ACA TO £24,000
Qualified Accountant with experience in industry - must be computer literate. A person aged 30-45 years would be ideal for this high powered position. Excellent prospects for future advancement. W1 engineering company.
TEL 01-493 7222
CLAYMAN AGENCY
300 High Holborn, London, WC1

ACCOUNTANCY APPOINTMENTS

APPEAR EVERY THURSDAY

Rate £31.50
Per Single Column Centimetre

Financial Accountant

Inskill Ltd. is a subsidiary of a publicly-quoted group of UK companies based in Macclesfield providing project management, refurbishment, partitioning and building services to a wide range of clients.

The Financial Accountant will report directly to the Board of Directors and will take responsibility for the entire financial and secretarial functions of the Company. This will include the provision of management information.

Applicants should be qualified, in their early thirties, with some experience gained in the building or contracting industry.

A competitive salary will be negotiated together with other benefits commensurate with the position.

Prospects are considered to be outstanding.

Applications, with curriculum vitae and salary history, should be addressed to:

The Company Secretary
HUNTING GIBSON p.l.c.

243 Knightsbridge, London SW7 1DH

NEW APPOINTMENT

FINANCE DIRECTOR

Top-flight Finance Director is required by a fast-growing public company for its group headquarters, based in Berkshire, which is undergoing rapid development both organically and by acquisition in the food, distribution and service industries.

The appointee will have demonstrated: proven skill in the conclusion of mergers, acquisitions and disposals within a public company, a strong management ability which will complement the executive's commitment and objective of securing solid growth in performance and earnings per share and, above all, outstanding qualities of leadership.

Age 28-35. Reward package commensurate with the importance which is attached to this appointment, including excellent fringe benefits.

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Our mandate is an important multinational company trading in crude and refined petroleum products. The execution of the oil transactions with Middle-Eastern and African countries will be centralised in the offices to be opened in Geneva in early 1984 and our mandate must now complete his staff for this purpose. This company offers exceptional career opportunities to the personnel listed below. Requirements for these positions are: Swiss nationality or holder of a C permit, perfectly bilingual French/English, wide professional experience and first-class references.

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with at least a five-year experience in the field of oil trading and perfectly familiar with transactions with Middle-Eastern countries. Knowledge of the Arab language would be an asset; this is a top-level position which, in addition to a high salary, offers a profit-sharing scheme.
- 1 FINANCIAL DIRECTOR**
university degree, well-introduced with the banking establishments, particularly those in Geneva, with an international background; the financial director will be responsible for all the financial activity of the company, namely banking relations; he will also supervise the accounting department of the company; this is again a top-level position.
- 1 SPECIALIST/DOCUMENTARY CREDITS**
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- 1 CERTIFIED ACCOUNTANT**
able to handle the complete accounting department of the Geneva offices including balance sheets; the suitable candidate will have a solid knowledge of tax matters and computerisation.
- 2 TRAFFIC OPERATORS**
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- 4 TOP-LEVEL SECRETARIES**
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- 2 RECEPTIONISTS/TELEPHONE OPERATORS/TELEXISTS**
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- 1 USHER/DRIVER/OFFICE MESSENGER**
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Our mandate offers top salaries as well as advanced social benefits. He expects his highly-qualified staff to go all out in the accomplishment of the work. Starting date: early 1984 or to be agreed upon. Candidates corresponding to the above requirements wishing to take advantage of the exceptional opportunity of participating in the opening of the Geneva offices of this highly important company are asked to address their complete application, in English, with curriculum vitae, copies of certificates, references, recent photograph and salary requirements with the mention "confidential" to:

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Preferred Age Group: 35-40

2. MANAGER [CONSULTANCY DIVISION]

He would head the recently-promoted Management Consultancy Division with responsibilities to organise and develop consultancy business. He would be a chartered accountant and MBA with post-qualification experience of minimum 10 years in auditing and management consultancy services. He should have good knowledge of EDP, accounting systems, should be able to develop and implement excellent public relations and marketing ability.

Preferred Age Group: 35-40

Remuneration would be attractive (tax-free salary and good expatriate benefits) and would not be limiting to the right candidate.

Interviews would be held in LONDON.

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US\$30,000,000 9% Guaranteed Bonds due 1983

NOTICE OF FINAL REDEMPTION

Bondholders are advised that all outstanding Bonds are redeemable at par on 15th December, 1983 and that interest will cease to accrue on that date.

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The following Bonds drawn for redemption on the dates stated below have not yet been presented for payment:

15th December, 1977

2081

15th December, 1978

14390

30, Gresham Street,
London, EC2P 2EB

17th November, 1983

COMPANY NOTICE

ALLIED IRISH BANKS LIMITED

Notice is hereby given that the Ordinary Share Register of the Company will be closed from 28th November 1983 to 2nd December 1983, both dates inclusive, for the purpose of preparing warrants for an Interim Dividend on account of the year ending 31st March 1984, which will be paid to Shareholders on 13th December 1983. By Order of the Board
O. B. Molyneux
Secretary

Bank Centre
Ballsbridge
Dublin 4
17th November 1983

IMPERIAL JAPANESE GOVERNMENT

5% STERLING LOAN OF 1910

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Resident Director for Europe and General Manager London Office
17th November 1983

UK NEWS

State monopoly must be broken, minister says

BY ROBIN PAULEY AND MAX WILKINSON



Shirley Williams: private monopoly instead of public

MR JOHN MOORE, Financial Secretary to the Treasury, defended the Government's privatisation programme yesterday. In the long run, he said, the people who suffered from the use of public monopoly power were not only the customers but the workforce as well. Nationalisation had destroyed jobs.

Speaking at a Financial Times conference on "The Second Thatcher Government - the economy, privatisation, the City of London and industry" - he said the Government was often thought to be dogmatic in its pursuit of its privatisation plans. But it was wrong to think that nationalisation had been carried out for entirely non-dogmatic reasons.

One of the reasons for nationalisation in the past had been the conviction that it was right to dispose of those individual shareholders who had benefited from supplying essential public services, he said. Unfortunately, such idealistic arguments in favour of nationalisation had proved "utterly wrong".

Rates of return had been lower than in the private sector, prices and employment costs had risen faster than in the private sector and standards of service were worse than customers expected. Direct comparisons with the performance of the private sector, where they were possible, had proved unfavourable.

The customers of the big state monopolies, Mr Moore said, were in a hopeless situation, since they had no chance of directing their business elsewhere and, until recently, could not sue the undertaking.

FINANCIAL TIMES

THE SECOND THATCHER GOVERNMENT CONFERENCE

Mr Moore said: "I see the strongest moral argument for breaking down these monopolies as far as practicable. The individual is powerless against them. To that extent, monopoly suppliers inhibit personal liberty."

A further argument was that where monopolies existed, unions involved could drive up wages out of all proportion to productivity gains.

Private sector companies faced with a decline in employment had no option but to search for new opportunities to replace lost business, but nationalised industries were limited by their statutory framework from adjusting to the forces of change.

Professor Michael Beesley, professor of Economics at the London School of Economics, said the Government had to face up to three potential difficulties in deciding how far to privatise nationalised industries.

The first was that privatisation was a device to add to market pressures by enlisting the capital markets. The logic of the market discipline involved possibilities of takeovers, shareholder revolt and critical review of capital needs. "British Telecom floated as a whole does not offer any realistic prospects of it," he said.

The second point was that there might be a conflict between a desire to achieve a good price for the assets and the further development of competition.

The third was the nationalised industry's position as an incumbent private concern required effective anti-monopoly machinery.

Mrs Shirley Williams, president of the Social Democratic Party, identified three main reasons for Britain's long term economic decline. They were:

- The pursuit of great power status with a corresponding burden of defence costs long after the realities of power had changed.
- Failure to make adequate investment for the future in both the public and the private sectors.
- Failure to make essential changes in institutions, for example the reluctance to foster industrial democracy.

Mrs Williams condemned U.S. fiscal policy for being "so relaxed it approaches the irresponsible", especially in relation to the "stern disciplinarian" approach of the Federal Reserve in controlling the money supply.

She said the U.S. was expanding its economy at a fast rate, which was pulling the rest of the world out of recession, but at the expense of attracting the capital that the rest of the world needed.

Mrs Williams asked if the Government had addressed itself to the long-term problems of relatively slow growth endemic to the British economy. The verdict should be not so far.

Although it was claimed that there had been a transformation in industrial attitudes, it was difficult to say whether the Government or

the recession had been the major factor.

Mrs Williams added: "I see no transformation of industrial relations, or of management organisations. Nor is it clear that privatisation will mean effective competition: it may simply mean swapping a private monopoly for a public one."

Mr Norman Fowler, the Social Services Secretary, told the conference - chaired for its second day by Mr Ian Fraser, chairman of Lazard Brothers - that the future of Britain's social services had to be debated fully and openly. One had to look 30 or 40 years ahead.

The minister challenged the view that earnings-related state retirement pensions might result in an unmanageable burden for the next generation. One reason was the uncertainty of population forecasts - in 1965 it was forecast that the population of Britain would be 72m by the end of the century. The latest forecast was 56m. Another reason was that the trend was not consistent. For example, in 2005 the ratio of working people to retired people was projected to be greater than today.

Mr Fowler stated three priority principles for the future. The first call on social services had to be by those with greatest need. The services should be efficiently managed and simple to administer. Government should not attempt to duplicate or replace what could be better provided by the private or voluntary sector.

There was also room for co-operation between public and private sectors, particularly in health. Some £900m a year was spent in the National Health Service on catering, cleaning and laundry. Competitive tendering would test whether the job could be done more efficiently and more cheaply.

Mr Ray Horrocks, group chief executive of B.I. cars, said it was wrong to believe that the relative quiet recently in British industrial relations represented only "an uneasy truce".

He said: "Such a view misses, I believe, the fundamental changes which have occurred in industry over the past four years and which will continue in the years ahead."

He said people were now seeing that new working practices and more efficient manufacturing, when linked to realistic incentives, did bring results in terms of higher and consistent earnings.

He believed competitive businesses with good track records would continue to find a receptive ear in the City of London.

Mr David Malcolm, chief investment manager of Royal Insurance, said the UK securities industry was heavily undercapitalised in international terms and also laboured under certain government-imposed disadvantages, especially stamp duty.

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Director and Deputy Director of Telecommunications

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MINISTRY OF PUBLIC UTILITIES AND
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103 London News, London Street, London W2. Telephone: 01-402 7162

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Thursday November 17 1983

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WALL STREET

Details of
AT&T split
dominate

THE LONG-AWAITED details of the break-up of AT&T, the world's largest company, dominated the Wall Street stage yesterday, writes Terry Byland in New York.

AT&T stock was halted briefly while the company announced the price. When the stock returned, the price rose sharply in heavy trading. After touching \$4, AT&T closed a net 1/4 up at \$3 3/4 with turnover of 27m shares topping the list of active stocks.

Analysts at the brokerage houses were kept busy digesting the implications of the dividend forecasts and the new debt structure involving the parent organisation and the seven operating companies.

The remainder of the stock market looked all the better for the slight shake-out of the previous session, although investment interest died away for a time after the AT&T announcement.

The Dow Jones industrial average was finally 3.35 up at 1,251.32, having been as high as 1,260, but also down to 1,242 during some mid-session profit-taking. Turnover was moderate at 83.8m shares with 913 stocks with gains against 656 with losses.

Heavy trading in ICI saw the stocks up 5/8 at \$36 1/4, a shade under the 12 month high. Just over 5m ICI shares were traded in the form of American Depositary Receipts (ADRs), for a value of \$30.7m, exceeding the day's turnover in Exxon.

Hewlett Packard jumped \$3 to \$30 1/4 on the profit news and there were general improvements in hightech stocks.

A major talking point was IBM's determination to pursue National Semiconductor, which it has accused of joining Hitachi of Japan in espionage against it. With IBM stating that it would sue the company for up to \$2.5bn, stock in National Semiconductor plunged \$2 1/4 to \$51 1/4, with around 1.2m shares traded.

IBM, hit on the previous day by a downgrading on profits from a major broker, firmed \$4 to \$124 1/4.

Renewed buying of Monsanto, following a recommendation by Mr Jay Melzer, chemicals analyst at Goldman Sachs, took the stock a further \$1 1/4 up at \$108 1/4. Dow Chemical \$4 1/4 up at \$33 1/4, and Union Carbide, \$4 up at \$66, were also wanted.

On the consumer side, the corporate reporting season continued. Allied Stores at \$52 1/4 shed 3/4 after their results and Macy disappointed the market with its trading statement and the stock dipped \$1 to \$57 1/4. J. C. Penney gave up a further \$1 1/4 to \$60 1/4 on consideration of Tuesday's profits news but Toys R Us held steady at \$41 1/4 while awaiting its trading statement.

In mixed pharmaceuticals, Pfizer fell \$1 1/4 to \$39 and Merck at \$98 1/4 shed 5/4.

Stocks responding to boardroom announcements included Walter Heller, the financial services company, which dipped 3/4 to \$30 1/4 on news of a third quarter loss, and Westvaco, 5/4 better at \$35 1/4 after announcing third quarter profits.

The bond market opened firmly with professional traders taking the view that further help from the Fed was likely, at mid-morning, with the Fed funds rate at 3 1/4 per cent, the Fed duly announced customer repurchases of \$700m. However, the help was regarded as purely technical and intended to ease the day's bank settlement operations. The 2013 long bond later slipped to 102 1/4, a net 1/4 off.

Treasury bill rates slipped back by one basis point, putting the three-month at a discount of 8.77 per cent and the six-month at 8.94 per cent.

LONDON

Wary mood
precedes
Chancellor

LEADING LONDON equities yesterday registered their first significant fall this month as the FT Industrial Ordinary index shed 4.5 at 722.8 ahead of the economic statement today by the Chancellor of the Exchequer.

Of the 30 index constituents, 17 closed easier, with GEC notable for a fall of 8p to 202p. Tate and Lyle, on the other hand, continued to respond to speculation concerning a possible Hanson Trust stake build-up and advanced 10p to 390p for a gain so far on the week of 34p.

Government securities made a better showing. In thin trading, improvements among the funds soon ranged to a half, but sentiment became unsettled by reports of a poor take-up of the £1bn 10 per cent Exchequer 1989 short tap stock, issued yesterday at a minimum tender price of £97.

Early gains in gilts were clipped by 1/4 and the closing tone in the shorts was mixed.

Details, Page 33; Share information service, Pages 34-35

AUSTRALIA

ANNOUNCEMENTS of improved corporate results and predictions of a bullion price recovery underpinned a mid-morning rally in Sydney which carried through for the rest of the session.

The All Ordinaries index edged 2.7 higher to 710.8. However, ACT International finished the day just 1 cent higher on balance at AS1.76, after reaching AS1.82 following its report of an 83 per cent rise in interim profit.

CSR, which also reported improved interim profits, closed 3 cents easier at AS3.66 after trading as low as AS3.61.

HONG KONG

SOME LATE profit-taking took shares off their highs in Hong Kong, although the Hang Seng index still managed to end the half-day session 8.88 ahead at 864.58.

The market was seen to be consolidating, in line with other centres, and the undertone remained firm with investors optimistic after the latest round of Sino-British talks.

Among leaders, Cheung Kong and Hongkong Land each added 5 cents to HK\$7.10 and HK\$2.82 respectively, China Light and Hongkong Bank advanced 10 cents to HK\$14.20 and HK\$7.15, while Jardine Matheson and Swire Pacific "A" were each 20 cents higher at HK\$11.20 and HK\$14.50 respectively.

SINGAPORE

HOPES OF a settlement soon to Malaysia's constitutional amendment dispute gave a small boost to shares in Singapore, which trades in many Malaysian-based concerns.

The Straits Times index added 3.28 to close at 937.61.

Sim Lim Investments was the most active stock, and it traded at S\$3.08 before being suspended during the afternoon pending an announcement.

SOUTH AFRICA

RECENT FAVOURITES in the rally accorded to Johannesburg gold stocks came under profit-taking pressure, although trading levels remained restrained.

Randfontein among the heavyweight producers shed R4 of its gains at R143, while base metal miners and financials showed divergent movements - GFSA dipped 50 cents to R22.50, but AngloGold improved by the same amount at R124.50.

CANADA

SHARES MOVED selectively ahead in Toronto yesterday as moderate gains began to be posted by oils, pipelines and consumer products, although reverses were suffered in the transport and forestry products sectors.

Montreal was also marginally ahead, largely as a result of gains among industrial issues. Utilities, banks and papers, however, were easier.

Afternoon trading in both centres took prices well off their best, as golds were hit sharply.

TOKYO

Foreigners
encourage
firm tone

A FIRM tone appears to have returned to Tokyo at last, with share prices registering their fourth consecutive advance yesterday, writes Shigeo Nishizaki of Jiji Press.

The fourth straight weekly decline in the combined margin buying balance on the Tokyo, Osaka and Nagoya exchanges, announced on Tuesday, encouraged investors to buy a wide variety of issues, ranging from chemicals to foodstuffs, and paper-pulp to machinery. Blue chips were also firm.

Continued active buying by non-residents apparently served as another factor pushing up share prices.

The 225-issue Nikkei-Dow indicator closed the day at 9,430.81, up 51.52, recovering the 9,400 mark for the first time in a month.

Trading was active, reaching 326m shares - surpassing the 300m level for the first time since November 2. Advances outnumbered declines 363 to 317, with 184 issues unchanged.

Speculator favourites among foodstuffs were in demand: Meico Sangyo and Godo Shusei added Y80 and Y65 respectively, to Y1,300 and Y740.

Investors also sought chemicals, which had come under selling pressure the preceding day. Kureha Chemical gained Y35 to Y965, attracting non-residents. Risa Industries also advanced Y33 to Y238.

Among paper-pulps, Kanzaki Paper and Mitsubishi Paper added Y11 each to Y813 and Y441, respectively. But Oji Paper lost Y7 to Y260 and Honsu Paper Y8 to Y281 under profit-taking pressure.

Some machinery were also firm, notably Amada, which rose Y23 to Y880.

Old Electric advanced Y31 to Y771 on non-resident buy orders totalling 1m shares. The issue became the day's volume leader, with 17,557,000 shares traded.

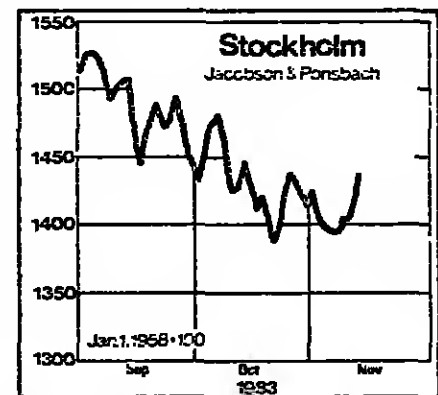
The increase triggered sharp gains among other electricals. Canon finished at Y1,420, up Y30; Fujitsu Y1,330, up Y20; Matsushita Electric Industrial Y1,750, up

Y20; Ricoh Y1,080, up Y20; and Pioneer Y2,840, up Y70.

Although buying spread to a fairly wide variety of issues, investors tended to sell on price gains and buy other stocks.

On the bond market, buyers and sellers retreated to the sidelines. The dominant view among brokerage houses was that bond trading would remain sluggish for some time, due to uncertainty over further price moves.

As the yield on 7.5 per cent government bonds maturing in January 1993 increased 0.01 per cent to 7.725 per cent, a non-life insurance company purchased Y1bn worth of 7.5 per cent government bonds with about eight years remaining to maturity. But there were no other major transactions.



EUROPE

Oil price cut
unsettles
Amsterdam

RUMOURS in advance of the Soviet Union's decision to cut its oil price by 50 cents to \$29 a barrel showed up particularly sharply yesterday in the stock price of Royal Dutch Petroleum; and this in turn led the Amsterdam market lower.

Elsewhere in the major centres, a mixed to lower trend emerged in the absence of market influences, but in Spain, Italy and Sweden a firmer tone was

seen. Frankfurt was closed for a public holiday.

In Amsterdam, Royal Dutch finished FL 2.80 lower at FL 131.79. Elsewhere among internationals, Philips shed FL 1.40 to FL 52.60 ahead of its third quarter results due today.

Akzo held steady at its best for the year - FL 81.00 ex its FL 1 interim dividend - in continuing response to its results last Monday, while Unilever added FL 1.70 to FL 234.70.

Among publishers, Elsevier held at FL 440 while VNU shed FL 5 to FL 111, despite Tuesday's announcement of an unchanged FL 1 interim dividend.

Dutch bonds were narrowly mixed in a quiet market.

Shares ended mixed in Brussels, with high-yielding utilities in most demand. Petrofina was an exception, declining BFR 40 to BFR 5,650 after a steady opening.

Losses were also recorded by the steel companies, Arbed - down BFR 114 to BFR 1,126 - and Cockerill-Sambre - down BFR 7 to BFR 160 - which are currently in discussions about industrial co-operation.

Leading shares opened easier in Zurich but, picked up later and the market ended mixed. Volume was small with investors reluctant to take new positions in the absence of fresh incentives.

Industrials were mixed, with Alusuisse adding SFr 17 to SFr 755 after its forecast of a lower deficit this year. Financials were also mixed but banks and insurances were steady.

A half-point rise in the French call money rate, to 12 1/2 per cent, depressed Paris, already adversely affected by Wall Street's overnight decline.

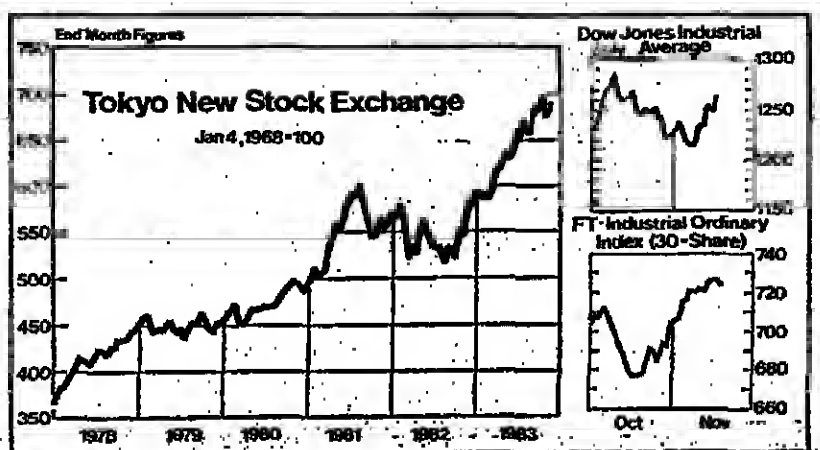
In mixed foods, Beghin Say fell FFr 12 to FFr 264, BSN-Gervais rose FFr 21 to FFr 2,498 while Carrefour shed FFr 3 to FFr 1,290.

Stockholm ended firmer in increased turnover. Swedish Match led the advances, adding SKr 20 to SKr 265, while Volvo added SKr 3 to SKr 418 ahead of its nine-month figures which showed a substantial increase in profit.

Shares also tended higher in Milan in fairly active trading for the new account. Montedison gained L7.8 to L193.4 and Olivetti put on L109 to L3,499. However, Pirelli went against the trend, easing L15 to L1,450.

A slightly firmer tone was also seen in Madrid where steels reversed Tuesday's downward trend to end ahead on the day.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Nov 16	Previous	Year ago
NEW YORK			
DJ Industrials	1251.32	1247.97	1008.0
DJ Transport	598.28	596.5	426.41
DJ Utilities	138.49	136.95	117.52
S&P Composite	166.08	165.36	135.42
LONDON			
FT Ind Ord	722.8	727.3	628.4
FT-A All-share	453.96	457.6	388.22
FT-A 500	488.34	492.88	434.37
FT-A Ind	446.41	450.01	407.35
FT Gold mines	521.0	524.3	387.7
FT Govt secs	83.52	83.37	82.74
TOKYO			
Nikkei-Dow	9430.81	9379.29	7698.3
Tokyo SE	691.65	687.52	563.4
AUSTRALIA			
All Ord	710.8	708.2	502.0
Metals & Mins	514.8	514.7	411.4
AUSTRIA			
Credit Aktien	54.25	54.2	47.78
BELGIUM			
Belgian SE	128.33	127.37	98.72
CANADA			
Toronto Composite	2481.3	2458.8	1815.0
Montreal Industrials	433.38	432.86	317.69
Combined	417.63	417.26	305.43
DENMARK			
Copenhagen SE	194.34	181.84	89.97
FRANCE			
CAC Gen	143.8	143.3	100.7
Ind. Tendance	153.4	153.0	121.0
WEST GERMANY			
FAZ-Aktien	closed	342.02	235.98
Commerzbank	closed	1016.8	717.5
HONG KONG			
Hang Seng	864.58	855.72	831.8
ITALY			
Borsa Comm.	n/a	185.08	160.0
NETHERLANDS			
ANP-CBS Gen	138.2	140.5	95.0
ANP-CBS Ind	112.0	112.6	75.1
NORWAY			
Oslø SE	195.65	197.08	101.98
SINGAPORE			
Straits Times	937.61	934.33	757.9
SOUTH AFRICA			
Golds	755.7	771.0	652.0
Industrials	900.9	900.1	677.1
SPAIN			
Madrid SE	127.28	126.57	107.07
SWEDEN			
J & P	1437.7	1422.33	805.03
SWITZERLAND			
Swiss Bank Ind	350.5	350.6	268.3
WORLD			
Nov 15	180.4	181.1	146.5
Capital Int'l			
GOLD (per ounce)			
Nov 16			
London	\$383.125	\$383.125	
Frankfurt	closed	\$383.50	
Zurich	\$383.50	\$383.50	
Paris (filing)	\$382.43	\$383.77	
Luxembourg (filing)	\$383.00	\$383.00	
New York (Nov)	\$375.20	\$382.50	

* Indicates latest pre-close figure



*Skybeds available to first class passengers for a nominal surcharge.

In 1947, Asia's first international airline winged its way from Europe to the Philippines. That airline was ours.

Today, we are still leading the way with more firsts. Like full length skybeds* in our 747s. So you can stretch out in our Cloud Nine bedroom all the way until you reach Manila - gateway to our 7,000 paradise islands.

The Philippines beckons you with its endless white sand beaches. Clear emerald waters. And seashells among the rarest in the world. And for those who go for big city amenities, the Philippines offers deluxe accommodations and complete recreational facilities.

And the best thing about it is, it costs much less than most of the major Asian holiday destinations.

Contact us or your travel agent and ask about our "Thousand Island" half price fares for travelling in the Philippines.

Philippine Airlines to our paradise islands.

Amsterdam-Batavia-Bandar Seri Begawan-Bangkok-Frankfurt-Hong Kong-Manila-Puerto Rico-Singapore-Sulu-Taipei-Tokyo-Zurich

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The Financial Times is proposing to publish a Survey on Cumbria in its issue of December 9, 1983. The provisional editorial synopsis is set out below.

INTRODUCTION: Cumbria is the second largest county in England and Wales. Though it is a mainly rural area, good communications provided by the M6 motorway, the main West Coast London to Edinburgh rail line and services from Carlisle Airport provide a solid foundation for industry. An unemployment rate lower than the national average masks the economic problems of West Cumbria which has suffered industrial shrinkage. The Survey will examine new initiatives designed to bolster the county's economy.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 32

WORLD STOCK MARKETS

PARIS

Bourse reaching for the high notes

MYVES FLORNOY, president of the Paris stockbrokers' association, who has just announced that he is stepping down at the end of 1983 after eight years in the job, is leaving on an appropriately high note.

The Paris bourse index has risen by more than 40 per cent since end-1982 - which marks out 1983 as one of the French stock market's best post-war years. And, although he is clearly no left-wing ideologue, he is not adverse to singing the praises of savings reforms brought in by the Socialist Government which have helped put the stock exchange back on the financial map. Indeed, singing should come easily to the 54-year-old M. Flornoy, who is a keen opera buff and, before his busy schedule forced him to give it up, an amateur orchestra conductor and choirman.

This year's dramatic rise started off with a speculative burst of foreign investor buying in March and continued with domestic demand from institutions and private clients over the summer and autumn. M. Flornoy warns that the rise partly represents a reaction to the highly depressed previous two years. In 1981 and 1982 the stock market was still getting over the shock of the Socialist election victory, and failed to move up in line with foreign stock exchanges, especially with the Wall Street rally which started in August last year.

He also says it is not yet certain whether the reactivation of the bourse prompted by government measures to change French savings habits will prove to be durable.

"But I have sufficient faith in the market to say that this year's bourse rise has not been technically unsound," he says. "There is a good chance that the change in investors' behaviour is a long term one."

M. Flornoy is leaving after presiding over a slow series of bourse reforms

which has culminated in the start-up of an "over-the-counter" market for smaller company flotations and the unification last month of the archaic system of "cash" and "term" market sectors.

He is stepping down to allow a new man to take over the responsibility of ushering in continuous computerised dealing, planned to start experimentally in 1985 and to become generalised later on.

He aims to devote more time to his activities at the Paris Chamber of Commerce where, some say, he has his eye on the presidency. And he pledges unswerving effort to furthering the cause of the bourse - making sure that no future government will neglect the financial markets as did the previous Giscard administration before it brought in equity reforms to 1978.

Apart from the tax incentives for equity and bond investment introduced at the beginning of the year - enlarging the "Monory Law" of 1978 - M. Flornoy sees several other reasons for this year's rally.

He believes that the company sector is now over the worst of the economic crisis and what he terms the continued erosion of margins of previous years could also be over. France's economic position, he says, is not as rosy as the 40 per cent rally would indicate. "But it is also not as bad as the chief of the Patronat (the French employers' association, which is fighting a continuing battle with the Government over its economic policy) is making out."

The Government, he says, now sees the link between depressed company profits and rising unemployment. As a sign that the corporate sector, although still heavily in the doldrums compared with past years, is now doing better than expected, financial analysts have revised upwards by 5 to 10 per cent their profits forecasts for quoted French com-

panies compared with the beginning of the year. Forecasts for losses have been cut by up to 25 per cent.

Additionally, M. Flornoy says as many as one third of quoted Paris companies have either been insulated from the domestic recession because of their overseas or specialist activities, or have actually profited from it by making productivity improvements. The first section, he says, contains about 100 companies, especially in the agri-food business or high technology, while around 150 are in the latter category.

Underlining the improvement in French companies' capital structure, M. Flornoy says new share issues by quoted companies will total around Ffr 15bn (\$1.44bn) in 1983 (including the issues of non-voting loan stock by nationalised companies). New capital injected into non-quoted companies (including state-owned ones) comes to another Ffr 15bn.

As for the "second market" - the over-the-counter sector started in February - a total of 22 companies will have launched their shares on it, either on the Paris bourse or on provincial stock exchanges, by the end of the year. The original target was to introduce 30 companies over two years, and this year's issuing rate has been "more than we dared forecast," says M. Flornoy.

Overall, Paris equity market capitalisation is now more than Ffr 280bn, well up even from the figure of around Ffr 250bn before last year's nationalisations deprived the bourse of leading heavyweights.

But there is still a long way to go in the process of revitalising the stock market. The 22 new companies brought on to the "second market" are capitalised at around Ffr 4bn (only a portion of which has actually been floated) - or less than the Ffr 5bn capital of Paribas, the "heaviest" share taken into public ownership last year.

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LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Share index down 4.5 awaiting economic statement

Financials encounter profit-taking

Account Dealing Dates

First Declared Last Account
Dealing Date
Oct 31 Nov 10 Nov 11 Nov 21
Nov 14 Nov 24 Nov 25 Dec 5
Nov 28 Dec 8 Dec 19
Nov 30 Dec 12 Dec 22

The Financial Times Industrial Ordinary share index, down 4.5 at 722.8, yesterday registered its first fall of any significance in seventeen trading days.

Of the constituents, 17 closed easier with GEC particularly notable for a fall of 8 to 262p on talk of a broker's "sell" recommendation, while news of the redundancies at the group's Turbine Generator subsidiary provided an added depressant.

Tate and Lyle, on the other hand, continued to respond to speculation concerning a takeover, with the share price rising 1.5p to 340p.

The general reaction followed Wall Street's overnight setback and sporadic bouts of profit-taking ahead of today's economic statement from the Chancellor. Sentiment in the leaders was also dampened by disappointing interim figures from Cable and Wireless.

The recently buoyant financial sectors lost much of the recent speculative zeal. Merchant banks encountered profit-taking after their recent upsurge with Mercery Securities falling sharply as the market awaited today's expected details of the terms of which the group is to acquire a 29.9 per cent stake in stockholders.

ICI improved late, thanks to U.S. inquiries, to 4 higher at 594p, but other chemicals continued to trade flat.

The absence of institutional buyers resulted in another lacklustre session among leading stocks, which again displayed small falls. Burton, preliminary results due next Tuesday, eased 2 more at 378p, while Gussies A shed a few pence to 385p.

Notable Food movements took in Tesco which, despite its interim profits on target with market estimates, fell 9 to 168p. It was thought that some short-term investors were asking too much given unusually dull trading conditions yesterday.

Avon, which had been a target of speculation, continued to trade flat, while the preliminary statement, which had been a target of speculation, continued to trade flat.

Clearing banks succumbed to profit-taking. Barclays dipped 9 to 473p and Lloyds 5 to 149p. Royal Bank of Scotland reflected adverse comment with a reaction of 1 to 149p, Allied Irish, on the other hand, advanced 1 to 150p.

After 155p, following the satisfactory interim results. Speculative activity in merchant banks continued and Hill Samuel, particularly well supported, rose to 287p, after 283p, on a reported denial of any bid approaches having been made.

Profit-taking in the wake of shareholders' approval for the Moorfields Trust takeover, left Guinness Peat a couple of pence off at 52p.

Schroders, however, continued to attract buyers and ended 15 better at 679p.

Composite insurances looked bedraggled, still reeling from Royal's poor third-quarter figures, the latter, down 20 the previous day, eased further to 485p before closing a net 5 down at 480p.

Following completion of the merger, W. W. Thames began 150 in the Unlisted Securities Market and traded between 105p and 115p before settling at 117p.

Investors again favoured Aspinall, up 2 more at the highest so far of 178p, while Michael Page rose 5 to 102p.

Contrasting Building features featured in the latter's annual results, which were 5p higher at 41p, revised bid speculation, and Thomas Warrington, which dropped 7 to 54p following the mid-term profits setback. Travis and Arnold slipped to 337p in a thin market prior to closing 8 up at 330p.

But Burton and Hallamshire became unsettled again at 165p, down 15. Streets, which has agreed bid terms with Costain UK, were another dull counter, shedding 13 to 20p against its recent suspension price of 381p.

But Beechwood Construction hardened that much to 35p on news that Allen Western Investments had acquired a 12.24 per cent stake. Helical Bar slipped 3 to 85p ahead of the latest offer details from Essex.

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FINANCIAL TIMES STOCK INDICES

	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 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29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 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Zinc producers follow price rise

By John Edwards, Commodities Editor

THE MOVE to lift the European zinc producer price by \$25 to \$950 a tonne, initiated by West German smelters Metallgesellschaft, was followed by other leading producers yesterday.

Cominco and Noranda, the big Canadian-based mining companies, both lifted their quoted prices outside North America to \$950. So did AM&S (Europe), the UK-based producer, and Pennaroy of France. Boliden in Holland was the first to follow Metallgesellschaft's increase on Tuesday.

The remaining producers are expected to fall into line. Although the European zinc producer price has been raised six times since May, the market remains strong, with a continued shortage of special high-grade zinc supplies.

On the London Metal Exchange yesterday zinc values

advanced again to the highest level for nine years. The cash price closed at \$425 up at \$599.75 a tonne.

Copper prices also rose strongly, aided by the weakness in sterling. The cash price gained \$9.25 at \$943 a tonne making an increase of \$31 so far this week.

Several U.S. copper producers announced they were raising their domestic selling prices by 1 cent to 66 cents a pound.

Other metal prices were buoyed up by the firmer trend in copper, with the exception of tin, which came under selling pressure. The buffer stock of the International Tin Council supported the market at the lower levels, but allowed high-grade cash tin to decline by \$50 to \$8,732.5 a tonne, while the standard-grade cash price fell by only \$17.5 to \$8,642.5.

Chicago exchange faces block on new contracts

By Nancy Dunne in Washington

THE STAFF of the Commodity Futures Trading Commission has recommended a halt in the approval of new contracts to the Chicago Board of Trade until the board implements fully effective surveillance and disciplinary procedures recommended by the commission in 1982.

The commission staff say in a report that the board of trade is slow to investigate allegations of rule violations and hesitant to discipline members who have been found in violation either of the exchange's own rules or those set down by the commission.

The staff say that although the board of trade has improved the overall quality of its investigations into trading practices,

further improvements are necessary to fulfill the recommendations made in 1982.

If the commission agrees with the staff's recommendation, it could mean some delay in the approval of new stock index contracts. The exchange has been slow to enter the growing stock index futures arena, but recently concluded an agreement with the American Stock Exchange to introduce two contracts based on Amex indices. It had also hoped to launch several industry-wide commodity indices.

However, none of these contracts would have been considered in the next two months said Miss Susan Phillips, acting chairman of the commodity Futures Trading Commission.

Italian olive farmers to oppose EEC

ITALIAN FARMERS said they would put pressure on Agriculture Minister Filippo Pandolfi to oppose the EEC decision to cut olive oil subsidies for the 1983-84 market year.

An official of the Italian National Farmers Union said: "The Community decision must be vetoed. We will seek recourse to every instrument which Community practices allow, including the right to block Community decisions which harm vital Italian interests."

NEW ZEALAND produced and processed 35.6m lambs in the season just ended—up 12 per cent on last season. Mutton output rose 2.3 per cent with 9m sheep processed. Beef output fell slightly to 9.1m cattle killed, while veal output fell by about 12 per cent.

INTERNATIONAL Natural Rubber Organisation Council began a three-day session in Kuala Lumpur to review the buffer stock price and range, and to appoint a new executive director.

Malaysian crude palm oil output in October fell to an estimated 294,000 tonnes from a revised 299,842 in September and 396,983 in October last year. Output for the first 10 months of this year was 2,566,000 tonnes, down from 2,990m in the same period last year.

EUROPEAN Commission postponed its weekly sugar meeting until today because of yesterday's public holiday in West Germany.

JAPAN'S agricultural price support ratio was 45 per cent of total domestic output value in 1980 compared with the average 26 per cent of the European Community, according to a survey by the Social Science Forum for Policy Inquiry. The survey compared Japan's protection level with that of other industrialised countries every five years between 1955 and 1980.

William Chislett on Mexico's plan to reduce reliance on imports Modest step towards self sufficiency

MEXICO HAS announced a plan to boost food production and reduce the country's increasing dependence on imports.

The country's \$85bn foreign debt crisis has laid heavy financial constraints on the government. But the goals are very modest compared with the previous costly and ambitious food scheme, known by its acronym of Sam.

However, the very modesty of the new scheme may give it a chance to succeed where Sam failed. Plans in Mexico have a habit of failing because they are too ambitious or they get bogged down in the country's bureaucracy.

Sam was introduced in 1980 and scrapped last December when President Miguel de la Madrid took office. But the country's agricultural sector remains so depressed that it poses a threat to political stability. Pronal is an attempt to improve matters.

Imports this year are estimated at 10m tonnes and will be paid for by \$1.7bn of U.S. Government agricultural credits. By contrast, Sam was in operation at the height of Mexico's oil boom when the

economy was awash with petrodollars, and Sr Jose Lopez Portillo's Government paid scant regard to cost benefit.

This Government is taking a more realistic approach, as its straitened circumstances demand. Instead of pushing for self-sufficiency in all crops at a high economic cost, the emphasis is now achieving 'food sovereignty' by 1985 in basic food stuffs such as corn.

Sam aimed for total self-sufficiency by 1985—an impossible target because only 15 per cent of total land space—30m hectares—is potentially arable land.

More emphasis is now being given to increasing the amount of irrigated land under cultivation, rather than rain-fed areas, to earn more hard currency from increased export crops, such as strawberries and tomatoes.

The Government hopes to bring 2.5m more hectares under cultivation by the time it leaves office in 1988, 1m of them irrigated. The Lopez Portillo Government irrigated an extra 739,000 hectares. There are currently about 17m hectares

under cultivation, one quarter of them irrigated.

Sam brought a record 3m extra hectares of rain-fed land under cultivation in 1981. But the next year most of this land was idle again because it was marginal and easily affected by drought.

Subsidies are also being much more selectively applied. But the Government has made it very clear that while it is much more monetarist in outlook it is not going to adopt a free market policy towards food prices. It fears that such an approach would spark off food riots. Some 30m Mexicans are already officially estimated to be suffering from malnutrition.

Milk, egg and rice prices, which are all government controlled, were increased this month. But the price of tortilla, the corn-based pancake which is a staple food for millions of Mexicans, remains unchanged, although the guaranteed price for corn paid to producers rose to 19,200 pesos (\$12.8) a tonne—an increase of 117 per cent over October 1982. The strong State role is underscored by the lack of

emphasis placed on foreign and Mexican private investment in the new plan.

The Government is trying to attract greater foreign investment for the economy as a whole but has ruled out such investment for the food sector unless it is done in conjunction with the Government and not the Mexican private sector.

The Government has changed its policy on guaranteed prices, to encourage peasant farmers to produce more. Now there will be two increases a year: One when the planting season begins and the other before harvest. If production costs rise more than expected.

There is also talk of paying producers with food coupons rather than cash. Conasupo, the State-run basic foods agency, introduced a special food package into its stores this month including flour, cooking oil, beans or rice. The package is much cheaper than buying the same items individually.

The idea is to try to improve the protein intake of the poorest strata which has deteriorated because of the economic crisis.

Growth in flower sales called for

By Barbara Doherty

FLOWER PRODUCERS, wholesalers and retailers, should adopt a unified and more aggressive marketing approach if they wish to increase sales.

This theme was reiterated by speakers from all sections of the flower industry at yesterday's Bloom '83 conference on marketing flowers and plants. Britain has the lowest per capita consumption of flowers and pot plants of any country in western Europe. Only 20 per cent of British households buy flowers on a regular monthly basis, compared with 37 per cent in the Netherlands, 41 per cent in Western Germany, and 33 per cent in France.

Mr Jonathan Chest, whose public relations company specialises in marketing, said florists should understand the difference between active selling and passively providing a service. He criticised the 'putting atmosphere in florists' shops—'like a temple'—and said flowers should be identified clearly with prices attached. He called for more 'retail outlets'—supermarkets, groceries, railway stations and high street stalls. Greater accessibility would expand the total market, he said.

Mr Dirk Schuitemaker, marketing manager of the Flower Council of Holland, also stressed that increased numbers of outlets stimulated impulse sales. Consumer demand should be reinforced by promotion and advertising.

Mr Brian Wille-Pope, former chairman of Interflora's publicity committee, said his company had a £1.2m advertising budget this year for television and press advertising. As a result, volume sales increased by 11 per cent and the value of sales rose by 18 per cent between January and August.

The retail sector was committed to advertising, because it feared for its livelihood without it, he said. But he challenged producers to assume some responsibility for advertising.

Soviets hint at better grain harvest

By David Buchan, East Europe Correspondent

A SENIOR SOVIET official yesterday gave the first, oblique confirmation of Western estimates that the crucial Soviet grain harvests this year will be about 200m tonnes, the best since 1978.

Mr Leonid Kostandov, a Soviet deputy premier, told reporters after a meeting of the Soviet-West German economic commission in Moscow, that the 1983 crop was the third best in the past eight years. The Soviet Union has been so sensitive about

the poor performance of its agriculture that it has not published any crop figures in the past two years.

The record harvest was 237m tonnes in 1978. The next best years were 1976 with 223m tonnes and 1977 with 196m tonnes. Thus, the implication of Mr Kostandov's comment was the grain output this year was between 1976 and 1977 levels, and a lot better than in the early 1980s.

However, the Soviet Union will still need to import around 30m tonnes of grain

this year, according to the U.S. Department of Agriculture. Mr Kostandov was in London recently to negotiate with ICI of the UK for help in improving Soviet plant yields, an area in which the Soviet Union is also drawing on the proven expertise of Hungary.

The Soviet food programme, started by the late President Brezhnev last year, is thought to hold considerable contract potential for Western companies, in pesticides, fertilisers, and grain storage.

Meat output hits record

MEAT OUTPUT from Soviet farms rose to a record 15.92m tonnes in the first 10 months of this year, compared with 14.09m tonnes in the same period last year, according to the Central Statistical Bureau.

Western officials say annual output is certain to be a record on the basis of the January to October figures. Meat output, which makes up more than half most countries' output, rose 11 per cent, sheep and goat production rose 4 per cent, and poultry was up 9 per cent.

PRICE CHANGES

In tonnes unless stated otherwise	Nov 15	+ or -	Month ago
Aluminium	£1050	—	£1050
Aluminium (1st)	£1050	—	£1050
Cash	£1050	—	£1050
Cash (1st)	£1050	—	£1050
Cash (2nd)	£1050	—	£1050
Cash (3rd)	£1050	—	£1050
Cash (4th)	£1050	—	£1050
Cash (5th)	£1050	—	£1050
Cash (6th)	£1050	—	£1050
Cash (7th)	£1050	—	£1050
Cash (8th)	£1050	—	£1050
Cash (9th)	£1050	—	£1050
Cash (10th)	£1050	—	£1050
Cash (11th)	£1050	—	£1050
Cash (12th)	£1050	—	£1050
Cash (13th)	£1050	—	£1050
Cash (14th)	£1050	—	£1050
Cash (15th)	£1050	—	£1050
Cash (16th)	£1050	—	£1050
Cash (17th)	£1050	—	£1050
Cash (18th)	£1050	—	£1050
Cash (19th)	£1050	—	£1050
Cash (20th)	£1050	—	£1050
Cash (21st)	£1050	—	£1050
Cash (22nd)	£1050	—	£1050
Cash (23rd)	£1050	—	£1050
Cash (24th)	£1050	—	£1050
Cash (25th)	£1050	—	£1050
Cash (26th)	£1050	—	£1050
Cash (27th)	£1050	—	£1050
Cash (28th)	£1050	—	£1050
Cash (29th)	£1050	—	£1050
Cash (30th)	£1050	—	£1050
Cash (31st)	£1050	—	£1050
Cash (32nd)	£1050	—	£1050
Cash (33rd)	£1050	—	£1050
Cash (34th)	£1050	—	£1050
Cash (35th)	£1050	—	£1050
Cash (36th)	£1050	—	£1050
Cash (37th)	£1050	—	£1050
Cash (38th)	£1050	—	£1050
Cash (39th)	£1050	—	£1050
Cash (40th)	£1050	—	£1050
Cash (41st)	£1050	—	£1050
Cash (42nd)	£1050	—	£1050
Cash (43rd)	£1050	—	£1050
Cash (44th)	£1050	—	£1050
Cash (45th)	£1050	—	£1050
Cash (46th)	£1050	—	£1050
Cash (47th)	£1050	—	£1050
Cash (48th)	£1050	—	£1050
Cash (49th)	£1050	—	£1050
Cash (50th)	£1050	—	£1050
Cash (51st)	£1050	—	£1050
Cash (52nd)	£1050	—	£1050
Cash (53rd)	£1050	—	£1050
Cash (54th)	£1050	—	£1050
Cash (55th)	£1050	—	£1050
Cash (56th)	£1050	—	£1050
Cash (57th)	£1050	—	£1050
Cash (58th)	£1050	—	£1050
Cash (59th)	£1050	—	£1050
Cash (60th)	£1050	—	£1050
Cash (61st)	£1050	—	£1050
Cash (62nd)	£1050	—	£1050
Cash (63rd)	£1050	—	£1050
Cash (64th)	£1050	—	£1050
Cash (65th)	£1050	—	£1050
Cash (66th)	£1050	—	£1050
Cash (67th)	£1050	—	£1050
Cash (68th)	£1050	—	£1050
Cash (69th)	£1050	—	£1050
Cash (70th)	£1050	—	£1050
Cash (71st)	£1050	—	£1050
Cash (72nd)	£1050	—	£1050
Cash (73rd)	£1050	—	£1050
Cash (74th)	£1050	—	£1050
Cash (75th)	£1050	—	£1050
Cash (76th)	£1050	—	£1050
Cash (77th)	£1050	—	£1050
Cash (78th)	£1050	—	£1050
Cash (79th)	£1050	—	£1050
Cash (80th)	£1050	—	£1050
Cash (81st)	£1050	—	£1050
Cash (82nd)	£1050	—	£1050
Cash (83rd)	£1050	—	£1050
Cash (84th)	£1050	—	£1050
Cash (85th)	£1050	—	£1050
Cash (86th)	£1050	—	£1050
Cash (87th)	£1050	—	£1050
Cash (88th)	£1050	—	£1050
Cash (89th)	£1050	—	£1050
Cash (90th)	£1050	—	£1050
Cash (91st)	£1050	—	£1050
Cash (92nd)	£1050	—	£1050
Cash (93rd)	£1050	—	£1050
Cash (94th)	£1050	—	£1050
Cash (95th)	£1050	—	£1050
Cash (96th)	£1050	—	£1050
Cash (97th)	£1050	—	£1050
Cash (98th)	£1050	—	£1050
Cash (99th)	£1050	—	£1050
Cash (100th)	£1050	—	£1050

LONDON OIL SPOT PRICES

Crude Oil—FOB per barrel	Latest	Change
Arabian Light	28.10	+0.05
Arabian Heavy	27.80	+0.05
Brent	28.00	+0.05
North Sea	28.20	+0.05
West Texas	28.40	+0.05
Alaskan	28.60	+0.05
Condensate	28.80	+0.05
Gas oil	29.00	+0.05
Heating oil	29.20	+0.05
Jet fuel	29.40	+0.05
Aviation	29.60	+0.05
Marine	29.80	+0.05
Industrial	30.00	+0.05
Home heating	30.20	+0.05
Auto fuel	30.40	+0.05
Tractor fuel	30.60	+0.05
Generator fuel	30.80	+0.05
Boiler fuel	31.00	+0.05
Ship fuel	31.20	+0.05
Power plant	31.40	+0.05
Refinery	31.60	+0.05
Chemical	31.80	+0.05
Pharmaceutical	32.00	+0.05
Food processing	32.20	+0.05
Textile	32.40	+0.05
Paper	32.60	+0.05
Plastic	32.80	+0.05
Rubber	33.00	+0.05
Leather	33.20	+0.05
Wool	33.40	+0.05
Silk	33.60	+0.05
Cotton	33.80	+0.05
Flax	34.00	+0.05
Hemp	34.20	+0.05
Jute	34.40	+0.05
Kenaf	34.60	+0.05
Lyocell	34.80	+0.05
Viscose	35.00	+0.05
Acetate	35.20	+0.05
Nylon	35.40	+0.05
Woolfibre	35.60	+0.05
Modacrylic	35.80	+0.05
Spandex	36.00	+0.05
Elastane	36.20	+0.05
Lycra	36.40	+0.05
Spandex	36.60	+0.05
Elastane	36.80	+0.05
Lycra	37.00	+0.05
Spandex	37.20	+0.05
Elastane	37.40	+0.05
Lycra	37.60	+0.05
Spandex	37.80	+0.05
Elastane	38.00	+0.05
Lycra	38.20	+0.05
Spandex	38.40	+0.05
Elastane	38.60	+0.05
Lycra	38.80	+0.05
Spandex	39.00	+0.05
Elastane	39.20	+0.05
Lycra	39.40	+0.05
Spandex	39.60	+0.05
Elastane	39.80	+0.05
Lycra	40.00	+0.05
Spandex	40.20	+0.05
Elastane	40.40	+0.05
Lycra	40.60	+0.05
Spandex	40.80	+0.05
Elastane	41.00	+0.05
Lycra	41.20	+0.05
Spandex	41.40	+0.05
Elastane	41.60	+0.05
Lycra	41.80	+0.05
Spandex	42.00	+0.05
Elastane	42.20	+0.05
Lycra	42.40	+0.05
Spandex	42.60	+0.05
Elastane	42.80	+0.05
Lycra	43.00	+0.05
Spandex	43.20	+0.05
Elastane	43.40	+0.05
Lycra	43.60	+0.05
Spandex	43.80	+0.05
Elastane	44.00	+0.05
Lycra	44.20	+0.05
Spandex	44.40	+0.05
Elastane	44.60	+0.05
Lycra	44.80	+0.05
Spandex	45.00	+0.05
Elastane	45.20	+0.05
Lycra	45.40	+0.05
Spandex	45.60	+0.05
Elastane	45.80	+0.05
Lycra	46.00	+0.05
Spandex	46.20	+0.05
Elastane	46.40	+0.05
Lycra	46.60	+

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar shows late surge

The dollar showed a late rise on the foreign exchange following news of a rise in U.S. factory use of 0.5 per cent to 78.6 per cent in October. This was not quite as strong as expected, but underlined the recent growth in economic performance. Middle East tension, particularly in the Lebanon, and expectations that M1 money supply will return to an upward path also lent support to the currency.

Sterling remained on the sidelines, drifting down against the dollar and Continental currencies.

DOLLAR — Trade-weighted index (Bank of England) 127.8 against 127.3 six months ago. The dollar has been appreciating steadily in recent weeks and is once again threatening the record levels reached in August.

Growing tension around the world is supporting the currency but an equal factor is speculation that an expected surge in money supply will combine with inflationary pressures from strong economic recovery to prevent an easing in Federal Reserve monetary policy.

The dollar rose to DM 2.8570 from DM 2.8775 against the D-mark; FF 8.17 from FF 8.1620 against the French franc; Sfr 2.1660 from Sfr 2.1610 in terms of the Swiss franc; and ¥236.35 from ¥234.35 against the Japanese yen.

STERLING — Trading range against the dollar in 1983 is 1.9945 to 1.9540, October average 1.9777. Trade-weighted index 149.77 against 149.8 at noon, 53.9 at the opening, and 53.8 at the previous close, and 53.8 six months ago. The pound has drifted slightly against the dollar but has improved with the latter against Continental currencies. This trend has been encouraged by unsettled conditions in the Middle East and the threat to Western oil supplies, plus fading hopes of cuts in clearing bank base rates.

Sterling fell to DM 2.8775 from DM 2.8775; FF 8.17 from FF 8.1620; and Sfr 2.1660 from Sfr 2.1610. The pound opened at 1.9945-1.9950, and traded within a

range of \$1.4830-1.4880, before closing at \$1.4835-1.4845, a fall of 15 points on the day.

BEELIAN FRANC — Trading range against the dollar in 1983 is 54.49 to 45.90, October average 53.03. Trade-weighted index 80.2 against 80.7 six months ago. The Belgian franc has slipped against its EMS partners after the dollar's decline from its August peaks.

More recently, however, renewed dollar strength is helping to restrain any further trend by the D-mark and while the Belgian franc remains weak it is steady at these lower levels.

The Belgian franc continued to show a steady trend yesterday. Figures released by the Belgian central bank showed that intervention in currency markets up to the week ending November 14 amounted to an

equivalent Bfr 8.99b compared with Bfr 5.49b the previous week. Much of this was used to keep the Belgian franc within its cross-rate bands against the French franc and also the Danish krone and Irish punt.

While the Belgian franc remains comfortably placed against the traditionally stronger members of the system, notably the D-mark and Dutch guilder, there seems little likelihood of any pressure building up for a readjustment within the EMS.

DUTCH GUILDER — Trading range against the dollar in 1983 is 1.6450 to 1.5735, October average 1.5990. Trade-weighted index 115.5 against 117.9 six months ago. The guilder has weakened against the dollar in line with other European currencies. It is comfortably placed with the EMS however, underpinned by the presence of a large current account surplus.

The guilder showed mixed changes yesterday's fix to 1.6450 from 1.6440. The dollar was lower at F12.9940 from F12.9870 while sterling improved to F14.4510 from F14.4470. D-mark was firmer at F11.1197 from F11.1187, having recovered from an earlier level of F11.1195. Last trading has favoured the guilder as the D-mark remained depressed on banking and political worries.

Changes are for ECU, therefore positive changes denote a weak currency. Adjustment calculated by Financial Times.

Other currencies

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FINANCIAL FUTURES

Eurodollars firm

Eurodollar prices improved in the London International Financial Futures Exchange yesterday. Early quotations failed to reflect a slightly firmer cash market and U.S. participation later in the day's high. The December contract opened at 90.23, unchanged from Tuesday and rose in the afternoon to close at the day's high of 90.25. Despite the firmer trend, there appeared to be little clear direction in the market. There was some confusion caused by statements from a U.S. official indicating a desire to see U.S. 3M back on target. After Monday's figures it was slightly below the target range. The initial implication of such a comment would be to see interest rates fall in order to expand money supply.

But there are already indications that there will be no such move. The Fed's stance.

Gilt prices finished on a firmer note, helped by a stronger cash market and news that the Treasury's latest tax issue had been undersubscribed. A further rise in UK average earnings may have had a slightly dampening effect but the market gained underlying strength from a continuation of Tuesday's firmer trend in the U.S. bond market. The December price opened at 110-17 and dipped to a low of 110-11 before recovering to finish at 110-18 up from Tuesday's close of 110-11.

Short sterling prices suffered from an almost total absence of movement in the cash market.

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COMPANY NOTICES

THE RIO TINTO-ZINC CORPORATION PLC

NOTICE

To holders of Warrants to Bearer

ORDINARY SHARES OF 25P EACH

NOTICE IS HEREBY GIVEN that an

interim dividend of 2.5p per share will

be paid on the 21st day of December 1983

in respect of the year ended 31st October 1983

Payment of this dividend will be made

by direct payment to the registered

holders of the shares on the 21st day of

December 1983 at the registered office

of the company, The Rio Tinto-Zinc

Corporation PLC, 601 James Street

London EC4A 3DF.

Holders of warrants to bearer of

ordinary shares of 25p each of the

company are entitled to receive this

dividend in cash on the 21st day of

